

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

Regular Meeting of Council

Agenda

Monday, April 27, 2026, at 6 p.m.

Council Chambers

3720 County Road 34

Alexandria, Ontario K0C 1A0

THE MEETING WILL OPEN WITH THE CANADIAN NATIONAL ANTHEM

1. CALL TO ORDER

2. DECLARATION OF PECUNIARY INTEREST

3. ACCEPT THE AGENDA (Additions/Deletions)

4. ADOPTION OF PREVIOUS MINUTES

- Regular Meeting of Council Minutes – Monday April 13, 2026
- Committee of the whole Minutes – Wednesday April 22, 2026

5. DELEGATIONS

6. STAFF REPORTS

a. Community Services Department

- i. CS-2026-10: Community Grant Program - Second Intake
- ii. CS-2026-11: Request to Designate Glengarry Renaissance Festival a Municipally Significant Event

b. Treasury Department

- i. TR-2026-07 First Quarter Variance Report

7. UNFINISHED BUSINESS

8. CONSENT AGENDA

PW 2026-12: Winter Operation Performance
AD 2026-07: Departmental Update
Council Correspondence Package

9. NEW BUSINESS

10. NOTICE OF MOTION

Next Regular Meeting of Council

Monday May 11, 2026, at 6 pm. in the Council Chambers, 3720 County Road 34,
Alexandria, Ontario

Note: Meetings are subject to change and cancellation

11. QUESTION PERIOD

Questions are to be in relation to the items presented on this agenda. Limit of one question per person and subsequent questions will be at the discretion of the Mayor/Chair

12. CLOSED SESSION

1) Municipal Property

As this matter deals with a proposed or pending acquisition or disposition of land by the municipality or local board they may be discussed in closed session under sections 239 (2)(c) of the Ontario Municipal Act);

As this matter deals with a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization they may be discussed in closed session under sections 239 (2)(i) of the Ontario Municipal Act);

As this matter deals with a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board. 2001, c. 25, s. 239 (2); 2017, c. 10, Sched. 1, s. 26. they may be discussed in closed session under sections 239 (2)(k) of the *Ontario Municipal Act*);

2) Lease Agreement

As this matter deals with a proposed or pending acquisition or disposition of land by the municipality or local board they may be discussed in closed session under sections 239 (2)(c) of the Ontario Municipal Act);

As this matter deals with a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization they may be discussed in closed session under sections 239 (2)(i) of the Ontario Municipal Act);

As this matter deals with a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board. 2001, c. 25, s. 239 (2); 2017, c. 10, Sched. 1, s. 26. they may be discussed in closed session under sections 239 (2)(k) of the *Ontario Municipal Act*);

3) Staffing Update

As this matter deals with personal matters about an identifiable individual, including municipal or local board employees they may be discussed in closed session under sections 239 (2)(b) of the Ontario Municipal Act);

As this matter deals with labour relations or employee negotiations they may be discussed in closed session under sections 239 (2)(d) of the *Ontario Municipal Act*);

4) Legal Matter Update

As this matter deals with litigation or potential litigation, including matters before administrative tribunals affecting the municipality or local board they may be discussed in closed session under sections 239 (2)(e) of the *Ontario Municipal Act*);

As this matter deals with advice that is subject to solicitor-client privilege, including communications necessary for that purpose they may be discussed in closed session under sections 239 (2)(f) of the *Ontario Municipal Act*);

As this matter deals with a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board. 2001, c. 25, s. 239 (2); 2017, c. 10, Sched. 1, s. 26. they may be discussed in closed session under sections 239 (2)(k) of the *Ontario Municipal Act*);

13. CONFIRMATION BY-LAW

a. By-law 26 -2026

14. ADJOURNMENT

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

Regular Meeting of Council

Minutes

Monday April 13, 2026 at 6 p.m.

Council Chambers

3720 County Road 34

Alexandria, Ontario K0C 1A0

PRESENT: Mayor: Jamie MacDonald
Deputy Mayor: Carma Williams
Councillor: Jacques Massie
Councillor: Jeff Manley
Councillor: Brian Caddell
Councillor: Michael Madden
Councillor: Gary Martin

ALSO PRESENT: CAO/Clerk: Michael Fawthrop
Communication Officer: Myscha Stafford
Director of Building, Planning & By-law: Jacob Rheume
Director of Public Works: Timothy Wright

1. CALL TO ORDER

Chair Called the meeting to order at 6:01 p.m.

2. DECLARATION OF PECUNIARY INTEREST

No Pecuniary Interest declared

3. ACCEPT THE AGENDA (Additions/Deletions)

Resolution No. 1

Moved by: Carma Williams

Seconded by: Jacques Massie

THAT the Council of the Township of North Glengarry accepts the agenda of the Regular Meeting of Council on Monday April 13, 2026, as amended.

Reorder – Section 9 New Business to before Section 6 Staff Reports

Deletion - Section 12 Closed Session.

Carried

4. ADOPTION OF PREVIOUS MINUTES

Resolution No. 2

Moved by: Jacques Massie

Seconded by: Jeff Manley

THAT the minutes of the following meeting(s) be adopted as circulated.

Regular Meeting of Council Minutes – Monday March 23, 2026

Carried

5. DELEGATIONS

None

6. NEW BUSINESS

Shine-a-light Campaign - Community Living Month

"May"

Whereas Community Living Glengarry strives to ensure that all people live in a state of dignity, share in all elements of living in the community and have the opportunity to participate effectively; and

Whereas for over seventy years, Community Living Ontario has worked to bring people and the communities together by supporting individuals as they develop their capacity to live, learn, work and participate in all aspects of living in the community as well as develop its capacity to welcome and support people who have not always had the same opportunities to participate in community life in meaningful productive ways; and

Whereas Community Living Glengarry provides support and services to people with developmental challenges in our area; and

Whereas during the month of May, Community Living Glengarry is promoting public awareness of the physical and social barriers that keep individuals with developmental challenges from participating in the social, recreational and economic world around them;

Now, Therefore, we the Township of North Glengarry do hereby proclaim the month of May as **"Community Living Month"** and encourage all citizens to become more knowledgeable about people with developmental challenges and to welcome them as equal members of our community.

Mayor and Council of the Township of North Glengarry

STAFF REPORTS

- a. Administration Department

AD-2026-06: Restricted acts of Council (Lame Duck Periods) and Delegation of Authorities

Resolution No. 3

MOVED BY: Brian Caddell

SECONDED BY: Jeff Manley

THAT the Council of the Township of North Glengarry receives Staff Report No. AD-2026-06: Restricted acts of Council (Lame Duck Periods) and Delegation of Authorities; and

THAT Council adopt by-law 24-2026 being a by-law to delegate certain authorities during a restricted “lame duck” period.

AND THAT by-law 24-2026 be read a first, second and third time and enacted in Open Council this 13th day of April 2026.

Carried

b. Building, Planning & By-law Department

i. *BP-2026-12 for the formal request that Shared Tower Inc.*

Resolution No. 4

MOVED BY: Jeff Manley

SECONDED BY: Michael Madden

THAT the Council of the Township of North Glengarry receives Staff Report No. BP-2026-12 for the formal request that Shared Tower Inc. (applicant Audrey Burella – Planning Coordinator) proposal be considered complete.

AND THAT the Township of North Glengarry approves the assessment of the process Shared Tower Inc. has undertaken to date for the construction of one 40m telecommunications tower in North Glengarry, to be located at 419 Main Street North, Alexandria, ON, K0C 1A0, (45.319925,-74.642477) to improve wireless voice and data services within the Township and that the Township issue a formal Letter of Shared Tower Inc. with a copy to ISED in order to permit Shared Tower Inc. to move forward with the installation of the proposed communication tower site.

Deferred

ii. *BP 2026-13- Zoning By-Law No. Z-04-2026*

Resolution No. 5

Moved by: Michael Madden

Seconded by: Gary Martin

THAT the Council of the Township of North Glengarry receives staff report BP 2026-13; and

THAT Council adopts Zoning By-Law No. Z-04-2026;

AND THAT By-law No. Z-04-2026 be read a first second and third time and enacted in open Council this 13th day of April 2026.

Carried

iii. *BP 2026-13- Zoning By-Law No. Z-05-2026*

Resolution No. 6

Moved by: Gary Martin

Seconded by: Carma Williams

THAT the Council of the Township of North Glengarry receives staff report BP 2026-14: Zoning By-law Amendment No. Z-05-2026; and

THAT Council adopts Zoning By-Law No. Z-05-2026

AND THAT By-law No. Z-05-2026 be read a first second and third time and enacted in open Council this 13th day of April 2026.

Carried

iv. BP 2026-15; Zoning By-law Amendment No. Z-06-2026;

Resolution No. 7

MOVED BY: Carma Williams

SECONDED BY: Jacques Massie

THAT the Council of the Township of North Glengarry receives staff report BP 2026-15; Zoning By-law Amendment No. Z-06-2026; and

THAT Council adopts Zoning By-Law No. Z-06-2026; and

THAT By-law No. Z-i06-2026 be read a first second and third time and enacted in open Council this 13th day of April 2026.

Carried

c. Public Works Department

i. PW-2026-09: 2026 Gravel Road Resurfacing – Procurement Results PW-1011

b. Resolution No. 8

Moved by: Jeff Manley

Seconded by: Michael Madden

THAT the Council of the Township of North Glengarry receives staff report PW-2026-09: 2026 Gravel Road Resurfacing – Procurement Results PW-1011; and

THAT Council authorizes the award of Contract Number-1010 for the 2026 Gravel Road Resurfacing to A.L. Blair Construction for \$376,220.00 + HST; and

THAT the Mayor and CAO/Clerk be authorized to enter into an agreement with A.L. Blair Construction for Supply and placement of spring gravel.

Carried

ii. PW-2026-10 2026 - Liquid Dust Suppressant – Procurement Results PW-1017;

c. Resolution No. 9

Moved by: Michael Madden

Seconded by: Jeff Manley

THAT the Council of the Township of North Glengarry receives report PW-2026-10 2026 - Liquid Dust Suppressant – Procurement Results PW-1017; and

THAT Council authorizes the award of Contract Number-1011 for the 2026 - Liquid Dust Suppressant to Da-Lee Dust Control for \$274,177.50 + HST; and

THAT the Mayor and CAO/Clerk be authorized to enter into an agreement with Da-Lee

Dust Control for Supply and placement of liquid dust suppressant.

Carried

iii. PW-2026-11 2026 - Tandem Plow Truck and Equipment – Procurement Results PW-1009

Resolution No. 10

Moved by: Brian Caddell

Seconded by: Jeff Manley

THAT the Council of the Township of North Glengarry receives report PW-2026-11 2026 - Tandem Plow Truck and Equipment – Procurement Results PW-1009; and

THAT Council authorizes the award of Contract Number-1012 for the 2026 - Tandem Plow to Globocam for \$200,918.00 + HST; and

THAT Council authorizes the award of Contract Number-1013 for the 2026 – Tandem Plow Equipment to Gincor for \$192,940.00+ HST; and

THAT the Mayor and CAO/Clerk be authorized to enter into an agreement with Globocam for Supply a Tandem Plow; and

AND THAT the Mayor and CAO/Clerk be authorized to enter into an agreement with Gincor for Supply and installation of plow equipment on a Tandem Cab and Chassis.

Carried

7. UNFINISHED BUSINESS

OEWCC opposition of Alto High-Speed Rail in its current form

Resolution No. 11

Moved by: Jamie MacDonald

Seconded by: Carma Williams

WHEREAS the Alto high-speed rail project is a nation-building initiative between Quebec City and Toronto, with an estimated cost of \$60–\$90 billion; and

WHEREAS the project proposes only one stop in the 50,000 km² EOWCC region, potentially impacting rural communities, agricultural lands, trails, and environmentally sensitive areas, with unclear long-term benefits; and

WHEREAS municipal consultation has been insufficient, leaving potential impacts on land use, infrastructure, emergency response, and existing Via Rail service unclear; and

WHEREAS the EOWCC represents 103 communities advocating for the protection of Eastern Ontario’s rural, agricultural, and cultural landscapes; and

THEREFORE BE IT RESOLVED THAT the Township of North Glengarry supports the EOWCC in opposing the alto project in its current form due to insufficient consultation, unclear rural impacts, environmental concerns, and misalignment with regional planning priorities; and urges Alto and the federal government to coordinate with Via Rail to maintain and enhance passenger rail service, provide a clear service integration plan, and work with municipalities to ensure rural residents remain connected; and

BE IT FURTHER RESOLVED THAT the EOWC will continue to encourage municipalities, partners, businesses, and residents to provide feedback, seek detailed project information, advocate for alternative routes along existing corridors (Via Rail or highway 401), and collaborate to prevent rural isolation from passenger rail service; and

BE IT FURTHER RESOLVED THAT copies of this resolution be sent to the Prime Minister, Minister of Transportation, Alto's CEO, EOWC MPS and MPPS, the Premier of Ontario, FCM, AMO, ROMA, OFA, the Eastern Ontario Mayors' Caucus, all EOWC municipalities, and eastern Ontario First Nations Partners.

Carried

8. CONSENT AGENDA

Resolution No. 12

Moved by:

Seconded by:

THAT the Council of the Township of North Glengarry receives the item(s) from the consent agenda for information purposes only.

Carried

7. NOTICE OF MOTION

Next Regular Meeting of Council

Monday April 27th, 2026, at 6 pm. in the Council Chambers, 3720 County Road 34, Alexandria, Ontario

Note: Meeting are subject to change and cancellation

11. QUESTION PERIOD

Questions are to be in relation to the items presented on this agenda. Limit of one question per person and subsequent questions will be at the discretion of the Mayor/Chair.

12. CLOSED SESSION

Council did not move into Closed Session

13. CONFIRMATION BY-LAW

Resolution No. 13

Moved by:

Seconded by:

THAT the Council of the Township of North Glengarry adopts by-law 25-2026, being a by-law to adopt, confirm, and ratify the matters dealt with by Resolution; and

THAT by-law 25-2026 be read a first, second and third time and enacted in Open Council this the April 13th day of April 2026.

Carried

14. ADJOURNMENT

Resolution No. 14

Moved by:

Seconded by:

THERE being no further business to discuss, the meeting was adjourned at 6:53 p.m.

Carried

CAO/Clerk/Deputy Clerk

Mayor/Deputy Mayor

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY
Committee of the Whole Meeting
MINUTES
Wednesday, April 22, 2026 3 p.m.
Council Chambers
3720 County Road 34
Alexandria, On KOC 1A0

Present: Mayor: Jamie MacDonald
Deputy Mayor: Carma Williams
Councillor at Large: Jacques Massie
Councillor: Brian Caddell
Councillor: Jeff Manley
Councillor: Michael Madden
Councillor: Gary Martin

ALSO PRESENT: CAO/Clerk: Michael Fawthrop
Communication Officer: Myscha Stafford
Director Of Community Services: Stephanie MacRae
Director of Finance/Treasurer: Zoe Bougie
Director of Building, Planning & By-law: Jacob Rheaume
North Glengarry Fire Chief: Matthew Roy

1. CALL TO ORDER

Chair MacDonald called the meeting to order at 3:05pm

2. DECLARATION OF PECUNIARY INTEREST

No Pecuniary Interests were declared

3. ACCEPT THE AGENDA(Additions/deletions)

Resolution No.1

Moved By: Carma Williams

Seconded By: Jacques Massie

THAT the Committee of the Whole for the Township of North Glengarry accepts the agenda for the Committee of the Whole meeting on Wednesday April 22, 2026

Carried

4. DELEGATION

No delegations were presented

5. STAFF REPORT

a. Administration Department

Departmental Updates

Resolution No. 2

Moved By: Brian Caddell

Seconded By: Jeff Manley

THAT the Committee of the Whole for the Township of North Glengarry receive departmental updates from each Department Director, followed by an update from the Chief Administrative Officer, for information only.

Carried

b. Public Works Department

PW-2026-12 Winter Operations Performance

Resolution No. 3

Moved By: Jeff Manley

Seconded By: Michael Madden

THAT The Committee of the Whole for the Township of North Glengarry receives report PW-2026-12 Winter Operations Performance for information purposes only.

Carried

6. CONSENT AGENDA

None

7. UNFINISHED BUSINESS

None

8. OTHER BUSINESS

None

9. MATTERS ARISING FROM STANDING COMMITTEES

- a) Councillor Jacques Massie gave an update on the Raisin Region Conservation.
- b) Councillor Gary Martin gave an update on the Maxville Manor.

- c) Councillor Gary Martin gave an update on the Pioneer Museum.
- d) Mayor Jamie MacDonald gave an update for Glengarry Archives.
- e) Councillor Jeff Manley gave an on the update Arts, Culture & Heritage.
- f) Deputy Mayor Carma Williams gave an update on County Council.
- g) Councillor Jeff Manley gave an update on Friends of the Trails.
- h) Mayor Jamie MacDonald had no update for Community Development.
- i) Councillor Jacques Massie gave an update on Rural Affairs Committee.

10. NOTICE OF MOTION

11. ADJOURNMENT

Resolution No. 8

Moved By: Jacques Massie

Seconded By: Brian Caddell

THERE being no further business to discuss, the meeting was adjourned at 4:26 p.m.

Carried

CAO/Clerk/Deputy Clerk

Mayor/ Deputy Mayor



STAFF REPORT TO COUNCIL

Report No: CS-2026-10

April 27, 2026

From: Stephanie MacRae – Director of Community Services

RE: 2026 Community Grant Program – Second Intake

Recommended Motion:

THAT the Council of the Township of North Glengarry receives Staff Report No. CS-2026-10: 2026 Community Grant Program - Second Intake; and

THAT Council approves the following Community Grants as part of the second intake:

Name of Organization	Funding Amount	In-Kind Value
Glengarry Encore Education	\$ 2,050.35	\$ 468.00
Glengarry Honey & Pollinators Festival	\$ 1,988.26	\$ 571.00
HGMH Foundation	\$ -	\$ 1,910.00
Kenyon Agricultural Society	\$ 1,000.00	
Priest's Mill Art Centre	\$ 2,483.26	

For a total of \$7,521.87 in funding and \$2,949.00 of in-kind support.

Background / Analysis:

Each year, Council establishes a budgetary envelope to support special projects or events organized by community groups or individuals through the Community Grants Program. The 2026 budget included a total contribution of \$25,000 to support this program. The Community Grant Policy, criteria, and accompanying selection process requires all Community Grant Program applications to be vetted by the Arts, Culture and Heritage Advisory Committee (ACHC) whose recommendations are submitted to Council for approval.

During the first intake of the 2026 program, the Township funded a total of \$17,478.13 in Community Grants, with an amount of \$7,521.87 remaining for the second intake.

As part of its review of the second intake, the ACHC is recommending that Council fund the full remaining amount of \$7,521.87, as well as the requested value of \$2,949.00 of in-kind support.

Alternatives:

Option 1 – Recommended – That Council approves this resolution

Or

Option 2 – Not recommended – That Council does not approve this resolution

Financial Implications:

The annual \$25,000 contribution to the Community Grant Program has been included as part of the 2026 municipal budget exercise.

Attachments & Relevant Legislation:

- Attachment: Summary of Approved 2026 – Second Intake - Community Grant Applications

Others Consulted:

- Arts, Culture and Heritage Committee

Reviewed and Approved by:
Michael Fawthrop, CAO/Clerk

2026 COMMUNITY GRANT PROGRAM- SECOND INTAKE - APPROVED APPLICATIONS SUMMARY

Name of Organization	Project	Funding Amount Requested	In Kind Requested	Funding Amount Approved	In Kind Approved	Description of In-Kind
Glengarry Encore Education	20th Anniversary Celebration + HGMH Fundraiser - Wine and cheese event with silent auction and entertainment	\$ 2,518.35	\$ 468.00	\$ 2,050.35	\$ 468.00	Use of GSP Hall with Bar
Glengarry Honey & Pollinators Festival	Festival at Island Park - workshops on pollinator health, themed vendors, childrens activities, celebrating bees, nature and community	\$ 3,500.00	\$ 571.00	\$ 1,988.26	\$ 571.00	Use of Island Park & Sandfield Centre
HGMH Foundation	Washer Tournament Fundraiser	\$ 1,200.00	\$ 1,910.00	\$ -	\$ 1,910.00	Use of Tim Horton's Dome
Kenyon Agricultural Society	Demolition Derby at Maxville Fair - New activity at Maxville Fair	\$ 1,000.00		\$ 1,000.00		
Priest's Mill Art Centre	2026 Exhibitions, consisting of three curated exhibits designed to stimulate social discourse and community building.	\$ 3,290.00		\$ 2,483.26		
		\$ 11,508.35	\$ 2,949.00	\$ 7,521.87	\$ 2,949.00	



STAFF REPORT TO COUNCIL

Report No: CS-2026-11

April 27, 2026

From: Stephanie MacRae – Director of Community Services

RE: Request to Designate Glengarry Renaissance Festival a Municipally Significant Event

Recommended Motion:

THAT the Council of the Township of North Glengarry receives Staff Report No. CS-2026-11: Request to Designate Glengarry Renaissance Festival a Municipally Significant Event; and

THAT Council designates the Glengarry Renaissance Festival as a Municipally Significant Event for the purposes of its Special Occasion Permit application to the Alcohol and Gaming Commission of Ontario.

Background / Analysis:

The purpose of this report is to seek Council's approval to designate the Glengarry Renaissance Festival as a Municipally Significant Event. This designation is being requested in support of the Festival's application to the Alcohol and Gaming Commission of Ontario (AGCO) for a Special Occasion Permit (SOP).

The Glengarry Renaissance Festival is an annual community event celebrating historical culture, arts, music, and local heritage through period-themed performances, demonstrations, vendor markets, and family-friendly activities. The Festival attracts residents and visitors to the municipality and contributes positively to community life and the local economy. This year's event will take place on May 30-31, 2026, at the Maxville Sports Complex.

The organizers of the Festival have advised the Municipality that they intend to apply for a Special Occasion Permit to allow for the controlled service of alcohol during the event. Under AGCO regulations, confirmation that the event is municipally significant is required as part of the SOP application process.

It is important to note that designation as municipally significant does not imply municipal sponsorship, financial support, or operational responsibility, nor does it exempt the event organizers from meeting all AGCO, health, safety, and municipal regulatory requirements.

Approval of this request would allow the event organizers to proceed with their SOP application and associated planning.

Alternatives:

Option 1 – Recommended – That Council approves this resolution

Or

Option 2 – Not recommended – That Council does not approve this resolution

Financial Implications:

None.

Attachments & Relevant Legislation:

Others Consulted:

- Michael Fawthrop, CAO/Clerk

Reviewed and Approved by:
Michael Fawthrop, CAO/Clerk



STAFF REPORT TO COUNCIL

Report No: TR-2026-07

April 27, 2026

From: Zoe Bougie – Director of Finance/Treasurer

RE: 2025 First Quarter Variance Report

Recommended Motion:

THAT the Council of the Township of North Glengarry receives staff report TR-2026-07 First Quarter Variance Report for information purposes only.

Background / Analysis:

This report is being brought to Council to provide an update on the budget after the first quarter. Staff have analyzed the budget as of March 31, 2026, and have provided a detailed breakdown with comments (attached).

This exercise has allowed staff and management to review their budget and identify areas to monitor as well as budget line items that require review during the 2027 budget planning process. By reviewing the budget following each quarter, staff can reflect on expenditures and adjust their approach as needed when making financial decisions. It also allows staff to ensure that revenue and expenses are received and recorded to the proper general ledger accounts.

As of March 31, 2026, the budget variance is at -80% for the Township overall.

	2025	2026
Q1 Actuals	\$1,504,626.40	-\$6,024,386.85
Budget	\$7,146,198.00	\$7,536,593.00
Variance	21%	-80%

This is due to the Township of North Glengarry receiving the first payout for the Housing Enabling Water System Fund in the amount of \$7,135,750.00.

As this report only speaks to the first quarter of the fiscal year, there have not been many significant issues impacting the overall budget to date. For the most part, departments are operating within their allocated budgets, and most variances reported so far are relatively minor.

Notable Items:

Insurance Premiums: The annual insurance premium for 2026 has been paid in full during the first quarter and was in line with the budgeted amount. As a result, these line items will show at 100% variance. There are no additional expenses anticipated related to insurance for 2026.

Utilities: Utility costs across the departments are consistent and in line with the budget. Utility costs may be higher in the first quarter due to heating costs but are anticipated to remain within the budgeted amounts as the year progresses.

Membership Fees: Several departments are showing variances above 25% related to memberships. This is expected as many annual memberships and subscriptions are paid at the beginning of the year.

Book King: The annual licensing cost for the Book King software used by the Community Services Department has been paid in full. While additional minor service-related charges are anticipated throughout the year, these are expected to be minimal.

Staff are in the process of completing a detailed review of first quarter expenditures. As part of this ongoing review, additional reallocations of expenses may occur as staff continue to verify that all costs have been accurately coded to the correct accounts.

Alternatives:

N/A

Financial Implications:

N/A

Attachments & Relevant Legislation:

2026Q1 Variance Report

Others Consulted:

Senior Management Team

Reviewed and approved by:
Michael Fawthrop, CAO/Clerk

2026 Variance Report

As of March 31, 2026

Administration - Revenue									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Administration	Administration	1-3-1250-4040	P.I.L. - POST OFFICE		\$0.00	-\$3,547.00	-\$3,547.00	0%	
Administration	Administration	1-3-1250-4061	PIL - GLENGARRY MEMORIAL HOSPITAL		\$0.00	-\$2,043.00	-\$2,043.00	0%	
Administration	Administration	1-3-1250-4063	PIL ONTARIO HYDRO - HYDRO ONE		\$0.00	-\$3,941.00	-\$3,941.00	0%	
Administration	Administration	1-3-1250-4064	PIL - MUNICIPAL, MNR, TRANSPORTATION		\$0.00	-\$21,056.00	-\$21,056.00	0%	
Administration	Administration	1-3-1250-4065	RAILWAYS - RIGHT OF WAY		\$0.00	-\$20,978.00	-\$20,978.00	0%	
Administration	Administration	1-3-1300-7130	PENALTIES & INTEREST ON TAXES		-\$70,533.91	-\$240,000.00	-\$169,466.09	29%	
Administration	Administration	1-3-1500-5009	ONTARIO MUNICIPAL PARTNERSHIP FUND		-\$662,075.00	-\$2,648,300.00	-\$1,986,225.00	25%	
Administration	Administration	1-3-1700-7100	LOTTERY LICENCES		-\$1,031.25	-\$10,000.00	-\$8,968.75	10%	
Administration	Administration	1-3-1700-7102	TAX CERTIFICATES		-\$3,820.00	-\$12,500.00	-\$8,680.00	31%	
Administration	Administration	1-3-1700-7103	MARRIAGE LICENCES		-\$125.00	-\$4,375.00	-\$4,250.00	3%	
Administration	Administration	1-3-1700-7106	LAND RENTAL - CHIP STAND - OTHER		-\$2,000.79	-\$10,000.00	-\$7,999.21	20%	
Administration	Administration	1-3-1700-7111	MARRIAGE OFFICIATING FEES		-\$350.00	-\$6,000.00	-\$5,650.00	6%	
Administration	Administration	1-3-1700-7120	GENERAL GOVERNMENT INCOME		-\$1,626.01	\$0.00	\$1,626.01	-1626%	
Administration	Administration	1-3-1700-7141	INTEREST ON BANK ACCOUNT		-\$5,767.28	-\$150,000.00	-\$144,232.72	4%	
Administration	Administration	1-3-1700-7160	RENTAL OF BUILDINGS		-\$1,562.96	-\$2,712.00	-\$1,149.04	58%	
Administration	Administration	1-3-1700-7161	OVER/SHORT		-\$5.27	\$0.00	\$5.27	-5%	
Total					-\$748,897.47	-\$3,135,452.00	-\$2,386,554.53	24%	

Administration - Expenses									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Administration	Administration	1-4-1200-1010	ADM - WAGES		\$151,348.15	\$681,000.00	\$529,651.85	22%	
Administration	Administration	1-4-1200-1035	ADM - OVERTIME		\$143.28	\$0.00	-\$143.28	143%	Reallocation to the correct GL is required. This should have been regular time.
Administration	Administration	1-4-1200-1110	ADM - EMPLOYEE BENEFITS		\$49,991.49	\$233,000.00	\$183,008.51	21%	
Administration	Administration	1-4-1200-1225	ADM - INSURANCE		\$108,237.95	\$108,238.00	\$0.05	100%	Insurance premium paid for 2026.
Administration	Administration	1-4-1200-1507	ADM - BANK CHARGES		\$1,616.50	\$12,000.00	\$10,383.50	13%	
Administration	Administration	1-4-1200-2015	ADM - TAXES MUNICIPAL PROPERTY		\$2,196.81	\$26,000.00	\$23,803.19	8%	
Administration	Administration	1-4-1200-2020	ADM - HEALTH & SAFETY		\$0.00	\$3,000.00	\$3,000.00	0%	
Administration	Administration	1-4-1200-2025	ADM - MILEAGE & TRAVEL		\$19.04	\$3,000.00	\$2,980.96	1%	
Administration	Administration	1-4-1200-2026	ADM - MEETING ATTENDANCE		\$240.00	\$1,380.00	\$1,140.00	17%	
Administration	Administration	1-4-1200-2035	ADM - CONFERENCES/WORKSHOPS/TRAINING		\$4,305.53	\$20,000.00	\$15,694.47	22%	
Administration	Administration	1-4-1200-2048	ADM - STAFF CELL PHONES C/B		-\$2,375.88	\$0.00	\$2,375.88	-2376%	Receivable from Staff
Administration	Administration	1-4-1200-2049	ADM - CELL PHONES		\$322.98	\$4,000.00	\$3,677.02	8%	
Administration	Administration	1-4-1200-2050	ADM - TELEPHONE		\$855.49	\$4,500.00	\$3,644.51	19%	
Administration	Administration	1-4-1200-2051	ADM - COURIER		\$265.62	\$500.00	\$234.38	53%	Increase in registered mail. Fluctuates throughout the year.
Administration	Administration	1-4-1200-2055	ADM - ENBRIDGE		\$1,270.66	\$4,500.00	\$3,229.34	28%	
Administration	Administration	1-4-1200-2056	ADM - HYDRO		\$3,270.88	\$20,000.00	\$16,729.12	16%	
Administration	Administration	1-4-1200-2100	ADM - POSTAGE & FOLDING LEASING		\$9,731.20	\$25,000.00	\$15,268.80	39%	Expenses to be reallocated to all departments.
Administration	Administration	1-4-1200-2102	ADM - PARKING LOT RENT		\$1,419.54	\$5,434.00	\$4,014.46	26%	
Administration	Administration	1-4-1200-2120	ADM - OFFICE SUPPLIES		\$2,340.02	\$12,000.00	\$9,659.98	20%	
Administration	Administration	1-4-1200-2124	ADM - HOUSEKEEPING & JANITORIAL SUPPLIES		\$6,854.29	\$34,500.00	\$27,645.71	20%	
Administration	Administration	1-4-1200-2125	ADM - SUPPLIES		\$616.49	\$8,000.00	\$7,383.51	8%	

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Administration	Administration	1-4-1200-2130	ADM - COMPUTER FEES AND EQUIPMENT	\$11,411.90	\$6,000.00	-\$5,411.90	190%	Equipment required for new staff.
Administration	Administration	1-4-1200-2131	ADM - COMPUTER WEBSITE HOSTING	\$7,397.98	\$100,000.00	\$92,602.02	7%	
Administration	Administration	1-4-1200-2140	ADM - PHOTOCOPIER ADMINISTRATION	\$1,373.27	\$10,000.00	\$8,626.73	14%	
Administration	Administration	1-4-1200-2200	ADM - ACCOUNTING/AUDIT	\$0.00	\$45,000.00	\$45,000.00	0%	
Administration	Administration	1-4-1200-2210	ADM - LEGAL FEES	\$18,911.75	\$16,000.00	-\$2,911.75	118%	Increased legal fees.
Administration	Administration	1-4-1200-2223	ADM - CONSULTING/PROFESSIONAL FEES	\$0.00	\$75,000.00	\$75,000.00	0%	
Administration	Administration	1-4-1200-2366	ADM - BUILDING/PROP MAINT/SUPPLIES	\$856.57	\$40,000.00	\$39,143.43	2%	
Administration	Administration	1-4-1200-2410	ADM - ASSOCIATION & MEMBERSHIP FEES	\$1,171.29	\$9,000.00	\$7,828.71	13%	
Administration	Administration	1-4-1200-2457	ADM - PRINTING ADMINISTRATION	\$0.00	\$5,500.00	\$5,500.00	0%	
Administration	Administration	1-4-1200-2500	ADM - MARRIAGE LICENCE FEES	\$0.00	\$1,875.00	\$1,875.00	0%	
Administration	Administration	1-4-1200-3600	ADM - ELECTION COSTS	\$0.00	\$40,000.00	\$40,000.00	0%	
Administration	Administration	1-4-1200-4010	ADM - CONTRACTED SERVICES	\$10,303.20	\$62,000.00	\$51,696.80	17%	
Administration	Administration	1-4-1200-4267	ADM - SENIOR SUPPORT (LEGION)	\$2,544.11	\$5,000.00	\$2,455.89	51%	
Administration	Administration	1-4-1200-4941	ADM - SHREDDING SERVICE	\$386.50	\$3,000.00	\$2,613.50	13%	
Administration	Administration	1-4-1200-5010	ADM - GENERAL EXPENSES	\$181.50	\$5,000.00	\$4,818.50	4%	
Administration	Administration	1-4-1200-6450	ADM - ACCESSIBLITY FOR ONT DISABILITIES	\$0.00	\$10,000.00	\$10,000.00	0%	
Administration	Administration	1-4-1200-7111	ADM - MARRIAGE CEREMONY COSTS	\$0.00	\$3,750.00	\$3,750.00	0%	
Administration	Administration	1-4-1200-7120	ADM - TAX WRITE-OFFS	\$0.00	\$14,000.00	\$14,000.00	0%	
Administration	Communications	1-4-2002-2300	COMMS - ADVERTISING	\$3,876.67	\$18,000.00	\$14,123.33	22%	
Administration	Communications	1-4-2002-2325	COMMS - PUBLICITY & PROMOTION	\$0.00	\$4,000.00	\$4,000.00	0%	
Total				\$401,084.78	\$1,679,177.00	\$1,278,092.22	24%	

Administration Department Total				-\$347,812.69	-\$1,456,275.00	-\$1,108,462.31	24%	
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Agricultural and Drainage - Revenue									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Agriculture & Drainage	Drainage	1-3-8020-4010	DRAINAGE - MUNICIPAL DRAIN MTCE. CHARGES		\$0.00	-\$200,000.00	-\$200,000.00	0%	
Agriculture & Drainage	Drainage	1-3-8020-4012	DRAINAGE - TILE DRAINAGE INSPECTION FEES		\$0.00	-\$150.00	-\$150.00	0%	
Agriculture & Drainage	Drainage	1-3-8020-5095	DRAINAGE SUPT/MAINTENANCE GRANT		\$0.00	-\$37,500.00	-\$37,500.00	0%	
Agriculture & Drainage	Livestock	1-3-8030-5030	LIVESTOCK & POULTRY GRANT		\$0.00	-\$4,000.00	-\$4,000.00	0%	
Agriculture & Drainage	Tile Drainage	1-3-8040-4013	DRAINAGE - TILE DRAINAGE LOAN - TAXES		\$0.00	-\$50,000.00	-\$50,000.00	0%	
Total					\$0.00	-\$291,650.00	-\$291,650.00	0%	

Agricultural and Drainage - Expenses									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Agriculture & Drainage	Drainage	1-4-8020-2035	DRAIN - CONFERENCE & WORKSHOP		\$0.00	\$1,500.00	\$1,500.00	0%	
Agriculture & Drainage	Drainage	1-4-8020-4010	DRAIN - CONTRACT SERVICES		\$12,159.56	\$75,000.00	\$62,840.44	16%	
Agriculture & Drainage	Drainage	1-4-8020-6150	MUNICIPAL DRAIN MAINTENANCE		\$13,926.65	\$190,000.00	\$176,073.35	7%	

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Agriculture & Drainage	Drainage	1-4-8020-6151	MUNCIPAL DRAIN - BEAVER MANAGEMENT	\$0.00	\$10,000.00	\$10,000.00	0%	
Agriculture & Drainage	Livestock	1-4-8030-6170	LIVESTOCK EVALUATOR	\$0.00	\$1,000.00	\$1,000.00	0%	
Agriculture & Drainage	Livestock	1-4-8030-6171	LIVESTOCK DAMAGES	\$0.00	\$5,000.00	\$5,000.00	0%	
Agriculture & Drainage	Tile Drainage	1-4-8040-6300	TILE DRAINAGE - DEBENTURE PRINCIPAL	\$22,488.67	\$50,000.00	\$27,511.33	45%	Offset by revenue.
Agriculture & Drainage	Tile Drainage	1-4-8040-6301	TILE DRAINAGE - DEBENTURE INTEREST	\$1,138.77	\$0.00	-\$1,138.77	1139%	
Total				\$49,713.65	\$332,500.00	\$282,786.35	15%	

Agricultural and Drainage Department Total				\$49,713.65	\$40,850.00	-\$8,863.65	\$1.22	
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Building, By-Law and Planning - Revenue									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Building, By-Law and Planning	Building	1-3-2100-6000	CBO - PROPERTY STANDARDS		\$0.00	-\$2,500.00	-\$2,500.00	0%	
Building, By-Law and Planning	Building	1-3-2100-7200	CBO - BUILDING PERMITS		-\$27,751.73	-\$220,000.00	-\$192,248.27	13%	
Building, By-Law and Planning	Building	1-3-2100-7203	CBO - REVENUE - OTHER		\$250.00	\$0.00	-\$250.00	250%	
Building, By-Law and Planning	Building	1-3-2100-7205	CBO - CIVIC NUMBERS REVENUE		-\$200.00	-\$3,500.00	-\$3,300.00	6%	
Building, By-Law and Planning	By-Law	1-3-2125-7104	BYLAW - BUSINESS LICENSE/PERMITS		\$0.00	-\$9,000.00	-\$9,000.00	0%	
Building, By-Law and Planning	By-Law	1-3-2125-7201	BYLAW - ENFORCEMENT VIOLATIONS		\$0.00	-\$1,000.00	-\$1,000.00	0%	
Building, By-Law and Planning	By-Law	1-3-2125-7203	BYLAW - AMPS REVENUE		-\$470.00	-\$2,500.00	-\$2,030.00	19%	
Building, By-Law and Planning	By-Law	1-3-2125-7208	BYLAW - PARKING TICKETS		\$0.00	-\$2,000.00	-\$2,000.00	0%	
Building, By-Law and Planning	By-Law	1-3-2125-7753	BYLAW - PARKING PASSES		\$0.00	-\$1,000.00	-\$1,000.00	0%	
Building, By-Law and Planning	Septic Systems	1-3-2200-7200	SS - PERMITS		-\$3,925.00	-\$22,000.00	-\$18,075.00	18%	
Building, By-Law and Planning	Septic Systems	1-3-2200-7203	SS - OTHER REVENUE		-\$70.00	\$0.00	\$70.00	-70%	
Building, By-Law and Planning	Animal Control	1-3-2250-7210	ANIMAL CONTROL - DOG LICENCES		-\$3,260.00	-\$38,000.00	-\$34,740.00	9%	
Building, By-Law and Planning	Animal Control	1-3-2250-7211	ANIMAL CONTROL - POUNDKEEPER		\$0.00	-\$500.00	-\$500.00	0%	
Building, By-Law and Planning	Animal Control	1-3-2250-7212	ANIMAL CONTROL - DOG ADOPTION		\$0.00	-\$1,000.00	-\$1,000.00	0%	
Building, By-Law and Planning	Planning	1-3-8000-7109	PLN - ZONING CERTIFICATES		-\$1,700.00	-\$5,000.00	-\$3,300.00	34%	

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Building, By-Law and Planning	Planning	1-3-8000-7800	PLN - ZONING & AMENDMENT FEES	-\$4,500.00	-\$20,000.00	-\$15,500.00	23%
Building, By-Law and Planning	Planning	1-3-8000-7802	PLN - MINOR VARIANCES	-\$1,000.00	-\$5,000.00	-\$4,000.00	20%
Building, By-Law and Planning	Planning	1-3-8000-7803	PLN - SITE PLANS	\$0.00	-\$32,000.00	-\$32,000.00	0%
Building, By-Law and Planning	Planning	1-3-8000-7805	PLN - TREE CLEAR CUTTING PERMITS	\$0.00	-\$2,000.00	-\$2,000.00	0%
Building, By-Law and Planning	Planning	1-3-8000-7806	PLN - CASH-IN-LIEU PARKLAND FEES	-\$1,000.00	\$0.00	\$1,000.00	-1000%
Building, By-Law and Planning	Planning	1-3-8000-7807	PLN - PART LOT CONTROL FEES	\$0.00	-\$1,000.00	-\$1,000.00	0%
Building, By-Law and Planning	Planning	1-3-8000-7808	PLN - SEVERANCE APPLICATION FEES	-\$4,200.00	-\$15,000.00	-\$10,800.00	28%
Total				-\$47,826.73	-\$383,000.00	-\$335,173.27	12%

Building, By-Law and Planning - Expenses									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Building, By-Law and Planning	Building	1-4-2100-1010	CBO - WAGES		\$40,718.45	\$220,400.00	\$179,681.55	18%	
Building, By-Law and Planning	Building	1-4-2100-1110	CBO - BENEFITS		\$14,250.44	\$74,500.00	\$60,249.56	19%	
Building, By-Law and Planning	Building	1-4-2100-2021	CBO - WORK BOOTS & CLOTHING		\$0.00	\$2,000.00	\$2,000.00	0%	
Building, By-Law and Planning	Building	1-4-2100-2025	CBO - MILEAGE & TRAVEL		\$0.00	\$500.00	\$500.00	0%	
Building, By-Law and Planning	Building	1-4-2100-2035	CBO - CONFERENCE/WORKSHOP/TRAINING		\$1,087.82	\$3,000.00	\$1,912.18	36%	Annual conference for September paid for in advance. No other major expenses expected.
Building, By-Law and Planning	Building	1-4-2100-2049	CBO - CELL PHONE		\$176.60	\$2,000.00	\$1,823.40	9%	
Building, By-Law and Planning	Building	1-4-2100-2100	CBO - POSTAGE		\$0.00	\$1,000.00	\$1,000.00	0%	
Building, By-Law and Planning	Building	1-4-2100-2120	CBO - OFFICE SUPPLIES		\$305.34	\$500.00	\$194.66	61%	Screen for laptop. No other major expenses expected.
Building, By-Law and Planning	Building	1-4-2100-2125	CBO - MATERIALS/SUPPLIES		\$240.39	\$1,000.00	\$759.61	24%	
Building, By-Law and Planning	Building	1-4-2100-2130	CBO - COMPUTER EQUIP & SUPPLIES		\$0.00	\$1,000.00	\$1,000.00	0%	
Building, By-Law and Planning	Building	1-4-2100-2131	CBO - COMPUTER WEBSITE HOSTING		\$1,955.96	\$9,000.00	\$7,044.04	22%	
Building, By-Law and Planning	Building	1-4-2100-2140	CBO - PHOTOCOPIER EXPENSE		\$282.48	\$1,000.00	\$717.52	28%	
Building, By-Law and Planning	Building	1-4-2100-2210	CBO - LEGAL FEES		\$0.00	\$2,000.00	\$2,000.00	0%	
Building, By-Law and Planning	Building	1-4-2100-2223	CBO - CONSULTING FEES		\$0.00	\$1,000.00	\$1,000.00	0%	

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Building, By-Law and Planning	Building	1-4-2100-2399	CBO - VEHICLE MAINTENANCE	\$41.69	\$3,000.00	\$2,958.31	1%	
Building, By-Law and Planning	Building	1-4-2100-2400	CBO - GAS/OIL/DIESEL	\$395.36	\$2,000.00	\$1,604.64	20%	
Building, By-Law and Planning	Building	1-4-2100-2410	CBO - ASSOCIATION & MEMBERSHIP FEES	\$931.21	\$1,000.00	\$68.79	93%	Annual memberships paid for.
Building, By-Law and Planning	Building	1-4-2100-4010	CBO - CONTRACT/CONTRACTED SERVICES	\$16,485.12	\$58,000.00	\$41,514.88	28%	
Building, By-Law and Planning	Building	1-4-2100-5010	CBO - GENERAL EXPENSES	\$0.00	\$350.00	\$350.00	0%	
Building, By-Law and Planning	Building	1-4-2100-7205	CBO - CIVIC NUMBERING COSTS	\$0.00	\$3,500.00	\$3,500.00	0%	
Building, By-Law and Planning	By-Law	1-4-2125-1010	BY-LAW - WAGES	\$16,891.05	\$108,300.00	\$91,408.95	16%	
Building, By-Law and Planning	By-Law	1-4-2125-1035	BY-LAW - OVERTIME	\$82.60	\$4,000.00	\$3,917.40	2%	
Building, By-Law and Planning	By-Law	1-4-2125-1110	BY-LAW - BENEFITS	\$6,034.01	\$37,000.00	\$30,965.99	16%	
Building, By-Law and Planning	By-Law	1-4-2125-2021	BY-LAW - CLOTHING ALLOWANCE	\$0.00	\$450.00	\$450.00	0%	
Building, By-Law and Planning	By-Law	1-4-2125-2035	BY-LAW - CONFERENCES & TRAINING	\$0.00	\$1,000.00	\$1,000.00	0%	
Building, By-Law and Planning	By-Law	1-4-2125-2049	BY-LAW - CELL PHONES	\$101.87	\$1,000.00	\$898.13	10%	
Building, By-Law and Planning	By-Law	1-4-2125-2130	BYLAW - COMPUTER FEES	\$0.00	\$680.00	\$680.00	0%	
Building, By-Law and Planning	By-Law	1-4-2125-2210	BY-LAW - LEGAL FEES	\$0.00	\$1,000.00	\$1,000.00	0%	
Building, By-Law and Planning	By-Law	1-4-2125-2399	BY-LAW - TRUCK EXPENSES	\$0.00	\$1,500.00	\$1,500.00	0%	
Building, By-Law and Planning	By-Law	1-4-2125-2400	BY-LAW - GAS/OIL/DIESEL	\$58.08	\$2,500.00	\$2,441.92	2%	
Building, By-Law and Planning	Septic Systems	1-4-2200-4010	SS - CONTRACTED SERVICES	\$0.00	\$20,000.00	\$20,000.00	0%	
Building, By-Law and Planning	Septic Systems	1-4-2200-7206	SS - MANDATORY INSPECTIONS	\$0.00	\$2,000.00	\$2,000.00	0%	
Building, By-Law and Planning	Animal Control	1-4-2250-5100	ANIMAL CONTROL - DOG TAGS AND LICENCES	\$0.00	\$500.00	\$500.00	0%	
Building, By-Law and Planning	Animal Control	1-4-2250-5105	ANIMAL CONTROL - DOG POUND FEES	\$229.95	\$3,000.00	\$2,770.05	8%	
Building, By-Law and Planning	Animal Control	1-4-2250-5106	ANIMAL CONTROL - LIVESTOCK POUNDKEEPER	\$0.00	\$1,000.00	\$1,000.00	0%	
Building, By-Law and Planning	Planning	1-4-8000-1010	PLN - WAGES	\$706.37	\$29,800.00	\$29,093.63	2%	
Building, By-Law and Planning	Planning	1-4-8000-1110	PLN - BENEFITS	\$538.47	\$8,500.00	\$7,961.53	6%	

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Building, By-Law and Planning	Planning	1-4-8000-2035	PLN - CONFERENCES/WORKSHOPS/TRAINING	\$0.00	\$2,000.00	\$2,000.00	0%
Building, By-Law and Planning	Planning	1-4-8000-2100	PLN-POSTAGE	\$0.00	\$200.00	\$200.00	0%
Building, By-Law and Planning	Planning	1-4-8000-2210	PLN - LEGAL FEES	\$0.00	\$1,000.00	\$1,000.00	0%
Building, By-Law and Planning	Planning	1-4-8000-2223	PLN - CONSULTING FEES	-\$17.93	\$10,000.00	\$10,017.93	0%
Total				\$101,495.33	\$622,180.00	\$520,684.67	16%

Building, By-Law and Planning Department Total				\$53,668.60	\$239,180.00	\$185,511.40	22%
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Community Services - Revenue									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Community Services	Community Development	1-3-1900-4962	COMM. DEV. - USER FEES INSURANCE		-\$3,170.89	\$0.00	\$3,170.89	-3171%	To be remitted to insurance. Offset by expenses.
Community Services	Community Development	1-3-1900-7754	COMM. DEV. - OTHER FUNDING		\$0.00	-\$7,500.00	-\$7,500.00	0%	
Community Services	Community Development	1-3-1900-8004	COMM. DEV. - SPECIAL EVENTS		\$0.00	-\$13,050.00	-\$13,050.00	0%	
Community Services	Economic Development	1-3-1950-3000	ECON DEV - WAGE SUBSIDY		\$0.00	-\$22,901.00	-\$22,901.00	0%	
Community Services	Maxville Sports Complex	1-3-7100-2129	MSC - VENDING MACHINES		\$0.00	-\$2,000.00	-\$2,000.00	0%	
Community Services	Maxville Sports Complex	1-3-7100-7710	MSC - HALL RENTAL		-\$1,009.74	-\$12,000.00	-\$10,990.26	8%	
Community Services	Maxville Sports Complex	1-3-7100-7711	MSC - CANTEEN		\$0.00	-\$1,200.00	-\$1,200.00	0%	
Community Services	Maxville Sports Complex	1-3-7100-7712	MSC - BAR RECEIPTS		\$0.00	-\$5,000.00	-\$5,000.00	0%	
Community Services	Maxville Sports Complex	1-3-7100-7713	MSC - PRO SHOP		-\$276.11	-\$1,000.00	-\$723.89	28%	
Community Services	Maxville Sports Complex	1-3-7100-7714	MSC - PEPSI MACHINE		\$0.00	-\$1,500.00	-\$1,500.00	0%	
Community Services	Maxville Sports Complex	1-3-7100-7715	MSC - BALL FIELDS RENTS		\$0.00	-\$500.00	-\$500.00	0%	
Community Services	Maxville Sports Complex	1-3-7100-7716	MSC - ADVERTISING		\$0.00	-\$5,000.00	-\$5,000.00	0%	
Community Services	Maxville Sports Complex	1-3-7100-7720	MSC - ICE RENTAL		-\$46,389.11	-\$220,000.00	-\$173,610.89	21%	Final ice season invoices recently distributed.
Community Services	Maxville Sports Complex	1-3-7100-7721	MSC - FLOOR ICE SURFACE		\$0.00	-\$2,000.00	-\$2,000.00	0%	
Community Services	Maxville Sports Complex	1-3-7100-7722	MSC - PROGRAMMING		-\$2,241.88	-\$6,000.00	-\$3,758.12	37%	
Community Services	Maxville Sports Complex	1-3-7100-8001	MSC - TRANSFER FROM RESERVES		\$0.00	-\$140,000.00	-\$140,000.00	0%	
Community Services	Island Park	1-3-7200-4101	ISLAND PARK - FIELD LINING SPORTSFIELD R		\$0.00	-\$15,000.00	-\$15,000.00	0%	

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Community Services	Island Park	1-3-7200-7712	ISLAND PARK - BAR REVENUE	-\$1,731.40	-\$3,000.00	-\$1,268.60	58%	
Community Services	Island Park	1-3-7200-7722	ISLAND PARK - PROGRAMMING	-\$1,516.23	\$0.00	\$1,516.23	-1516%	New Yoga Programs & Chair Yoga added at Island Park
Community Services	Island Park	1-3-7200-7748	ISLAND PARK - DUMPING STATION	\$0.00	-\$250.00	-\$250.00	0%	
Community Services	Island Park	1-3-7200-7751	ISLAND PARK - HALL RENTAL	-\$4,903.72	-\$18,000.00	-\$13,096.28	27%	
Community Services	Island Park	1-3-7200-7753	ISLAND PARK - OTHER REVENUE	-\$400.00	-\$2,000.00	-\$1,600.00	20%	
Community Services	Dome	1-3-7300-4100	DOME - GLENG. WOMEN'S VOLLEYBALL	\$60.00	-\$5,000.00	-\$5,060.00	-1%	
Community Services	Dome	1-3-7300-4101	DOME - ADVERTISING REVENUE	\$0.00	-\$1,000.00	-\$1,000.00	0%	
Community Services	Dome	1-3-7300-4102	DOME - TENNIS REVENUES	-\$15,392.60	-\$25,000.00	-\$9,607.40	62%	Increase in court rentals
Community Services	Dome	1-3-7300-4103	DOME - TRACK REVENUES	-\$11,993.21	-\$18,000.00	-\$6,006.79	67%	Increase in track users
Community Services	Dome	1-3-7300-4104	DOME - FIELD REVENUES	-\$34,649.65	-\$50,000.00	-\$15,350.35	69%	Increase use of turf - baseball practices, soccer, etc.
Community Services	Dome	1-3-7300-4105	DOME - VENDING REVENUES	-\$526.10	-\$500.00	\$26.10	105%	
Community Services	Dome	1-3-7300-4106	DOME - LAWN BOWLING	-\$126.80	-\$500.00	-\$373.20	25%	
Community Services	Dome	1-3-7300-4110	DOME - BIRTHDAY PARTIES	-\$4,150.75	-\$7,500.00	-\$3,349.25	55%	
Community Services	Dome	1-3-7300-7750	DOME - REGISTRATION FEES	-\$3,861.75	-\$2,000.00	\$1,861.75	193%	March Break Camp, Soccer Clinics, etc.
Community Services	Dome	1-3-7300-7754	DOME - NAMING RIGHTS - TIM HORTON	\$0.00	-\$5,000.00	-\$5,000.00	0%	
Community Services	Libraries	1-3-7400-7160	LIB - LIBRARY RENT	\$0.00	-\$47,636.00	-\$47,636.00	0%	
Community Services	Glengarry Sports Palace	1-3-7500-3003	GSP - AGREEMENT SOUTH GLENGARRY	-\$50,000.00	-\$50,000.00	\$0.00	100%	
Community Services	Glengarry Sports Palace	1-3-7500-4105	GSP - VENDING SUPPLIES	\$0.00	-\$750.00	-\$750.00	0%	
Community Services	Glengarry Sports Palace	1-3-7500-7710	GSP - HALL RENTAL	-\$900.02	-\$7,000.00	-\$6,099.98	13%	
Community Services	Glengarry Sports Palace	1-3-7500-7712	GSP - BAR RECEIPTS	\$0.00	-\$20,000.00	-\$20,000.00	0%	
Community Services	Glengarry Sports Palace	1-3-7500-7713	GSP - SKATE SHARPENING	-\$886.73	-\$6,000.00	-\$5,113.27	15%	
Community Services	Glengarry Sports Palace	1-3-7500-7714	GSP - PEPSI MACHINES	\$0.00	-\$1,000.00	-\$1,000.00	0%	
Community Services	Glengarry Sports Palace	1-3-7500-7715	GSP - GSPBALL	\$0.00	-\$600.00	-\$600.00	0%	
Community Services	Glengarry Sports Palace	1-3-7500-7716	GSP - BOARD ADVERTISING	\$0.00	-\$7,500.00	-\$7,500.00	0%	
Community Services	Glengarry Sports Palace	1-3-7500-7719	GSP - OTHER REVENUES	\$0.00	-\$7,000.00	-\$7,000.00	0%	
Community Services	Glengarry Sports Palace	1-3-7500-7720	GSP - ICE RENTAL	-\$78,758.46	-\$225,000.00	-\$146,241.54	35%	End-of-season invoices recently issued.
Community Services	Glengarry Sports Palace	1-3-7500-7721	GSP - OTHER ICE RENTALS	\$0.00	-\$5,000.00	-\$5,000.00	0%	
Community Services	Glengarry Sports Palace	1-3-7500-7722	GSP - PROGRAMMING	-\$8,738.64	-\$20,000.00	-\$11,261.36	44%	
Community Services	Glengarry Sports Palace	1-3-7500-7723	GSP - CANTEEN RENTAL	-\$546.38	-\$2,100.00	-\$1,553.62	26%	
Community Services	Glengarry Hospital Pool	1-3-7600-7720	HGMH - POOL RENTAL	\$108.32	-\$10,000.00	-\$10,108.32	-1%	

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Community Services	Glengarry Hospital Pool	1-3-7600-7722	HGMH - PROGRAMMING	-\$21,550.91	-\$40,000.00	-\$18,449.09	54%
Total				-\$293,552.76	-\$1,041,987.00	-\$748,434.24	28%

Community Services - Expenses									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Community Services	Community Development	1-4-1900-1225	COMM. DEV - INSURANCE		\$1,919.49	\$1,920.00	\$0.51	100%	Insurance premium paid for 2026.
Community Services	Community Development	1-4-1900-2031	COMM. DEV. - JULY 1ST & CHRISTMAS EXP.		\$0.00	\$15,500.00	\$15,500.00	0%	
Community Services	Community Development	1-4-1900-2300	COMM. DEV - ADVERTISING		\$0.00	\$500.00	\$500.00	0%	
Community Services	Community Development	1-4-1900-8004	COMM. DEV - SPECIAL EVENTS		\$250.98	\$15,000.00	\$14,749.02	2%	
Community Services	Community Development	1-4-1900-8005	COMM. DEV - COMMITTEE		\$0.00	\$5,000.00	\$5,000.00	0%	
Community Services	Community Development	1-4-1900-8006	COMM DEV - ACH COMMITTEE		\$0.00	\$5,000.00	\$5,000.00	0%	
Community Services	Economic Development	1-4-1950-1010	ECON DEV - WAGES		\$22,198.22	\$144,000.00	\$121,801.78	15%	
Community Services	Economic Development	1-4-1950-1015	ECON DEV - PART-TIME WAGES		\$0.00	\$11,000.00	\$11,000.00	0%	
Community Services	Economic Development	1-4-1950-1110	ECON DEV - BENEFITS		\$6,517.42	\$43,100.00	\$36,582.58	15%	
Community Services	Economic Development	1-4-1950-2025	ECON DEV - MILEAGE		\$45.16	\$2,500.00	\$2,454.84	2%	
Community Services	Economic Development	1-4-1950-2026	ECON DEV - MEETING		\$0.00	\$960.00	\$960.00	0%	
Community Services	Economic Development	1-4-1950-2034	ECON DEV - SPONSORSHIP		\$1,398.38	\$5,000.00	\$3,601.62	28%	
Community Services	Economic Development	1-4-1950-2035	ECON DEV - TRAINING CONFERENCE		\$1,739.58	\$6,000.00	\$4,260.42	29%	
Community Services	Economic Development	1-4-1950-2049	ECON DEV - CELL PHONES		\$52.94	\$1,000.00	\$947.06	5%	
Community Services	Economic Development	1-4-1950-2050	ECON DEV - TELEPHONE		\$24.42	\$150.00	\$125.58	16%	
Community Services	Economic Development	1-4-1950-2125	ECON DEV - SUPPLIES		\$0.00	\$750.00	\$750.00	0%	
Community Services	Economic Development	1-4-1950-2130	ECON DEV - COMPUTER EXPENSE		\$0.00	\$1,150.00	\$1,150.00	0%	
Community Services	Economic Development	1-4-1950-2140	ECON DEV - PHOTOCOPIER		\$253.21	\$1,200.00	\$946.79	21%	
Community Services	Economic Development	1-4-1950-2300	ECON DEV - ADVERTISING		\$0.00	\$5,000.00	\$5,000.00	0%	
Community Services	Economic Development	1-4-1950-2410	ECON DEV - MEMBERSHIP FEES		\$0.00	\$1,500.00	\$1,500.00	0%	

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Community Services	Economic Development	1-4-1950-3702	ECON DEV - CIP IMPROVEMENT GRANT	\$0.00	\$30,000.00	\$30,000.00	0%	
Community Services	Economic Development	1-4-1950-3703	ECON DEV - CIP OPERATING EXPENSE	\$0.00	\$750.00	\$750.00	0%	
Community Services	Economic Development	1-4-1950-4102	ECON DEV - TREE PROGRAM	\$0.00	\$7,500.00	\$7,500.00	0%	
Community Services	Recreation Building Water Legislation	1-4-7020-4260	APPLE HILL COMMUNITY CENTRE	\$0.00	\$1,428.00	\$1,428.00	0%	
Community Services	Recreation Building Water Legislation	1-4-7020-4261	GLEN ROBERTSON COMMUNITY CENTRE	\$0.00	\$1,429.00	\$1,429.00	0%	
Community Services	Recreation Building Water Legislation	1-4-7020-4262	DUNVEGAN RECREATION CENTRE	\$0.00	\$1,428.00	\$1,428.00	0%	
Community Services	Recreation Building Water Legislation	1-4-7020-4263	DALKEITH RECREATION CENTRE	\$404.24	\$1,429.00	\$1,024.76	28%	
Community Services	Recreation Building Water Legislation	1-4-7020-4264	MAXVILLE RECREATION CENTRE	\$98.81	\$0.00	-\$98.81	99%	
Community Services	Recreation Building Water Legislation	1-4-7020-4266	DALKEITH LIBRARY	\$0.00	\$1,429.00	\$1,429.00	0%	
Community Services	Maxville Sports Complex	1-4-7100-1010	MSC - WAGES	\$43,137.47	\$222,600.00	\$179,462.53	19%	
Community Services	Maxville Sports Complex	1-4-7100-1015	MSC - PART TIME WAGES	\$10,729.05	\$35,000.00	\$24,270.95	31%	On track with budgeted expenditures - no PT staff May-Sept
Community Services	Maxville Sports Complex	1-4-7100-1035	MSC - OVERTIME	\$4,429.09	\$10,000.00	\$5,570.91	44%	Will be monitored.
Community Services	Maxville Sports Complex	1-4-7100-1110	MSC - BENEFITS	\$18,218.79	\$94,550.00	\$76,331.21	19%	
Community Services	Maxville Sports Complex	1-4-7100-1225	MSC - INSURANCE	\$26,752.54	\$26,753.00	\$0.46	100%	Insurance premiums paid for 2026.
Community Services	Maxville Sports Complex	1-4-7100-1505	MSC - LTD PAYMENTS	\$0.00	\$19,350.00	\$19,350.00	0%	
Community Services	Maxville Sports Complex	1-4-7100-1507	MSC - BANK S/C	\$396.62	\$0.00	-\$396.62	397%	Bank charges - offset by program revenue
Community Services	Maxville Sports Complex	1-4-7100-2020	MSC - HEALTH & SAFETY	\$0.00	\$750.00	\$750.00	0%	
Community Services	Maxville Sports Complex	1-4-7100-2021	MSC - WORK BOOTS & CLOTHING	\$28.48	\$2,000.00	\$1,971.52	1%	
Community Services	Maxville Sports Complex	1-4-7100-2025	MSC - MILEAGE & TRAVEL	\$118.59	\$700.00	\$581.41	17%	
Community Services	Maxville Sports Complex	1-4-7100-2028	MSC - BOOK KING SOFTWARE	\$2,580.73	\$2,200.00	-\$380.73	117%	Annual renewal complete for year
Community Services	Maxville Sports Complex	1-4-7100-2030	MSC - SPORTSFIELDS EXPENSES	\$0.00	\$4,000.00	\$4,000.00	0%	
Community Services	Maxville Sports Complex	1-4-7100-2035	MSC - CONFERENCES/WORKSHOPS/TRAINING	\$0.00	\$3,000.00	\$3,000.00	0%	
Community Services	Maxville Sports Complex	1-4-7100-2049	MSC - CELL PHONE	\$53.20	\$700.00	\$646.80	8%	

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Community Services	Maxville Sports Complex	1-4-7100-2050	MSC - TELEPHONE	\$109.36	\$750.00	\$640.64	15%	
Community Services	Maxville Sports Complex	1-4-7100-2056	MSC - HYDRO	\$24,410.51	\$100,000.00	\$75,589.49	24%	
Community Services	Maxville Sports Complex	1-4-7100-2057	MSC - WATER/SEWER	\$1,276.20	\$6,000.00	\$4,723.80	21%	
Community Services	Maxville Sports Complex	1-4-7100-2120	MSC - OFFICE SUPPLIES	\$57.05	\$500.00	\$442.95	11%	
Community Services	Maxville Sports Complex	1-4-7100-2124	MSC - HOUSEKEEPING & JANITORIAL SUPP	\$3,887.10	\$6,000.00	\$2,112.90	65%	Scrubber vacuum motor replacement
Community Services	Maxville Sports Complex	1-4-7100-2125	MSC - MATERIALS/SUPPLIES	\$124.67	\$1,000.00	\$875.33	12%	
Community Services	Maxville Sports Complex	1-4-7100-2126	MSC - HALL SUPPLIES	\$64.82	\$2,000.00	\$1,935.18	3%	
Community Services	Maxville Sports Complex	1-4-7100-2129	MSC - VENDING MACHINE	\$0.00	\$2,500.00	\$2,500.00	0%	
Community Services	Maxville Sports Complex	1-4-7100-2130	MSC - COMPUTER FEES & EQUIP.	\$429.47	\$1,500.00	\$1,070.53	29%	
Community Services	Maxville Sports Complex	1-4-7100-2140	MSC - PHOTOCOPIER EXPENSE	\$115.81	\$700.00	\$584.19	17%	
Community Services	Maxville Sports Complex	1-4-7100-2300	MSC - ADVERTISING	\$0.00	\$500.00	\$500.00	0%	
Community Services	Maxville Sports Complex	1-4-7100-2366	MSC - BUILDING MAINTENANCE/GROUND MTCE	\$10,368.02	\$70,000.00	\$59,631.98	15%	
Community Services	Maxville Sports Complex	1-4-7100-2367	MSC - PROPANE	\$23,013.30	\$45,000.00	\$21,986.70	51%	Increase in propane costs
Community Services	Maxville Sports Complex	1-4-7100-2368	MSC - EQUIPMENT MTCE	\$2,432.56	\$15,000.00	\$12,567.44	16%	
Community Services	Maxville Sports Complex	1-4-7100-2400	MSC - GAS/DIESEL/OIL	\$0.00	\$1,000.00	\$1,000.00	0%	
Community Services	Maxville Sports Complex	1-4-7100-2410	MSC - ASSOCIATION & MEMBERSHIP FEES	\$304.09	\$1,000.00	\$695.91	30%	
Community Services	Maxville Sports Complex	1-4-7100-2564	MSC - PRO SHOP	\$0.00	\$1,000.00	\$1,000.00	0%	
Community Services	Maxville Sports Complex	1-4-7100-4010	MSC - CONTRACTS/CONTRACTED SERVICES	\$0.00	\$3,500.00	\$3,500.00	0%	
Community Services	Maxville Sports Complex	1-4-7100-5120	MSC - SNOW REMOVAL	\$8,568.19	\$9,000.00	\$431.81	95%	Increased winter maintenance events
Community Services	Maxville Sports Complex	1-4-7100-7722	MSC - PROGRAMMING	\$1,800.00	\$3,500.00	\$1,700.00	51%	Offset by revenue - Instructor fees
Community Services	Island Park	1-4-7200-1010	ISLAND PARK - WAGES	\$33,081.07	\$240,000.00	\$206,918.93	14%	
Community Services	Island Park	1-4-7200-1015	ISLAND PARK - PART TIME WAGES	\$402.69	\$15,100.00	\$14,697.31	3%	
Community Services	Island Park	1-4-7200-1035	ISLAND PARK - OVERTIME	\$5,274.72	\$10,000.00	\$4,725.28	53%	Will be monitored.
Community Services	Island Park	1-4-7200-1110	ISLAND PARK - BENEFITS	\$12,000.72	\$87,000.00	\$74,999.28	14%	
Community Services	Island Park	1-4-7200-1225	ISLAND PARK - INSURANCE	\$18,211.08	\$18,212.00	\$0.92	100%	Insurance premiums paid for 2026.
Community Services	Island Park	1-4-7200-2020	ISLAND PARK - HEALTH & SAFETY	\$0.00	\$500.00	\$500.00	0%	
Community Services	Island Park	1-4-7200-2021	ISLAND PARK - CLOTHING ALLOWANCE	\$0.00	\$1,500.00	\$1,500.00	0%	

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Community Services	Island Park	1-4-7200-2025	ISLAND PARK - MILEAGE & TRAVEL	\$4.76	\$500.00	\$495.24	1%	
Community Services	Island Park	1-4-7200-2028	ISLAND PARK - BOOK KING SOFTWARE	\$2,626.16	\$2,200.00	-\$426.16	119%	Annual renewal complete for 2026.
Community Services	Island Park	1-4-7200-2030	ISLAND PARK - SPORTSFIELDS EXPENSE	\$0.00	\$12,000.00	\$12,000.00	0%	
Community Services	Island Park	1-4-7200-2035	ISLAND PARK - CONF/WORKSHOP/TRAINING	\$0.00	\$3,000.00	\$3,000.00	0%	
Community Services	Island Park	1-4-7200-2049	ISLAND PARK - CELL PHONE	\$158.82	\$1,200.00	\$1,041.18	13%	
Community Services	Island Park	1-4-7200-2050	ISLAND PARK - TELEPHONE	\$110.00	\$500.00	\$390.00	22%	
Community Services	Island Park	1-4-7200-2055	ISLAND PARK - ENBRIDGE	\$817.09	\$3,000.00	\$2,182.91	27%	
Community Services	Island Park	1-4-7200-2056	ISLAND PARK - HYDRO	\$795.41	\$22,000.00	\$21,204.59	4%	
Community Services	Island Park	1-4-7200-2057	ISLAND PARK - WATER/SEWER	\$274.92	\$4,700.00	\$4,425.08	6%	
Community Services	Island Park	1-4-7200-2120	ISLAND PARK - OFFICE SUPPLIES	\$0.00	\$500.00	\$500.00	0%	
Community Services	Island Park	1-4-7200-2124	ISLAND PARK - HOUSEKEEPING & JAN. SUPP	\$1,453.53	\$5,000.00	\$3,546.47	29%	
Community Services	Island Park	1-4-7200-2125	ISLAND PARK - MATERIALS/SUPPLIES	\$37.60	\$1,000.00	\$962.40	4%	
Community Services	Island Park	1-4-7200-2126	ISLAND PARK - BAR SUPPLIES	\$36.39	\$750.00	\$713.61	5%	
Community Services	Island Park	1-4-7200-2130	ISLAND PARK - COMPUTER EQUIPT & SUPPLIES	\$37.62	\$3,100.00	\$3,062.38	1%	
Community Services	Island Park	1-4-7200-2140	ISLAND PARK - PHOTOCOPIER EXPENSE	\$109.73	\$700.00	\$590.27	16%	
Community Services	Island Park	1-4-7200-2300	ISLAND PARK - ADVERTISING	\$0.00	\$500.00	\$500.00	0%	
Community Services	Island Park	1-4-7200-2366	ISLAND PARK - BUILDING MAINT/SUPPLIES	\$1,494.23	\$12,000.00	\$10,505.77	12%	
Community Services	Island Park	1-4-7200-2368	ISLAND PARK - EQUIPMENT MAINT/SUPLIES	\$570.61	\$8,000.00	\$7,429.39	7%	
Community Services	Island Park	1-4-7200-2370	ISLAND PARK - OUTDOOR FURN & ATTRIBUTES	\$0.00	\$3,000.00	\$3,000.00	0%	
Community Services	Island Park	1-4-7200-2399	ISLAND PARK - VEHICLE MAINTENANCE	\$151.72	\$3,000.00	\$2,848.28	5%	
Community Services	Island Park	1-4-7200-2400	ISLAND PARK - GAS/OIL/DIESEL	\$357.08	\$8,000.00	\$7,642.92	4%	
Community Services	Island Park	1-4-7200-2410	ISLAND PARK - MEMBERSHIP FEES	\$522.46	\$500.00	-\$22.46	104%	Membership renewal complete for 2026.
Community Services	Island Park	1-4-7200-3704	ISLAND PARK - MILL SQUARE OPERATING	\$0.00	\$1,000.00	\$1,000.00	0%	
Community Services	Island Park	1-4-7200-4005	ISLAND PARK - LANDSCAPING/FLOWERS	\$0.00	\$12,000.00	\$12,000.00	0%	
Community Services	Island Park	1-4-7200-4010	ISLAND PARK - CONTRACTS/CONTRACTED SERV	\$568.84	\$3,000.00	\$2,431.16	19%	
Community Services	Island Park	1-4-7200-4102	ISLAND PARK - TREE REMOVAL	\$0.00	\$5,000.00	\$5,000.00	0%	
Community Services	Island Park	1-4-7200-4104	ISLAND PARK - KING GEORGE PARK	\$0.00	\$500.00	\$500.00	0%	
Community Services	Island Park	1-4-7200-4108	ISLAND PARK - GOOSE MANAGEMENT STRATEGY	\$0.00	\$250.00	\$250.00	0%	
Community Services	Island Park	1-4-7200-8003	ISLAND PARK - SPECIAL PROJECTS	\$0.00	\$2,000.00	\$2,000.00	0%	
Community Services	Island Park	1-4-7200-8004	ISLAND PARK - SPECIAL EVENTS/FESTIVALS	\$931.10	\$1,500.00	\$568.90	62%	Family Day activities.
Community Services	Dome	1-4-7300-1010	DOME - WAGES	\$19,008.51	\$103,500.00	\$84,491.49	18%	
Community Services	Dome	1-4-7300-1015	DOME - PART TIME WAGES	\$13,660.69	\$60,000.00	\$46,339.31	23%	
Community Services	Dome	1-4-7300-1035	DOME - OVERTIME	\$692.96	\$3,000.00	\$2,307.04	23%	
Community Services	Dome	1-4-7300-1110	DOME - BENEFITS	\$8,458.84	\$53,600.00	\$45,141.16	16%	
Community Services	Dome	1-4-7300-1225	DOME - INSURANCE	\$12,663.30	\$12,664.00	\$0.70	100%	Insurance premiums paid for 2026.
Community Services	Dome	1-4-7300-1507	GISC - BANK S/C	\$387.69	\$0.00	-\$387.69	388%	Bank charges - offset by program revenue
Community Services	Dome	1-4-7300-2021	DOME - CLOTHING ALLOWANCE	\$0.00	\$500.00	\$500.00	0%	
Community Services	Dome	1-4-7300-2025	DOME - MILEAGE	\$16.32	\$500.00	\$483.68	3%	
Community Services	Dome	1-4-7300-2028	DOME - BOOK KING SOFTWARE	\$2,626.16	\$2,200.00	-\$426.16	119%	
Community Services	Dome	1-4-7300-2030	DOME - SPORTS EQUIP & SUPPLIES	\$1,033.95	\$1,500.00	\$466.05	69%	
Community Services	Dome	1-4-7300-2035	DOME - TRAINING/CONFERENCE	\$0.00	\$500.00	\$500.00	0%	
Community Services	Dome	1-4-7300-2049	DOME - CELL PHONE	\$17.70	\$500.00	\$482.30	4%	

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Community Services	Dome	1-4-7300-2050	DOME - TELEPHONE	\$109.36	\$450.00	\$340.64	24%	
Community Services	Dome	1-4-7300-2055	DOME - ENBRIDGE	\$14,340.45	\$65,000.00	\$50,659.55	22%	
Community Services	Dome	1-4-7300-2056	DOME - HYDRO	\$2,346.82	\$27,000.00	\$24,653.18	9%	
Community Services	Dome	1-4-7300-2057	DOME - WATER/SEWER	\$234.68	\$1,300.00	\$1,065.32	18%	
Community Services	Dome	1-4-7300-2120	DOME - OFFICE SUPPLIES	\$14.35	\$500.00	\$485.65	3%	
Community Services	Dome	1-4-7300-2124	DOME - JANITORIAL SUPP & HOUSEKEEPING	\$1,204.84	\$2,000.00	\$795.16	60%	Will be monitored.
Community Services	Dome	1-4-7300-2125	DOME - SUPPLIES	\$43.57	\$500.00	\$456.43	9%	
Community Services	Dome	1-4-7300-2127	DOME - VENDING SUPPLIES (PEPSI ..)	\$0.00	\$250.00	\$250.00	0%	
Community Services	Dome	1-4-7300-2130	DOME - COMPUTER EQUIPT & SUPPLIES	\$0.00	\$4,000.00	\$4,000.00	0%	
Community Services	Dome	1-4-7300-2140	DOME - PHOTOCOPIER EXPENSE	\$760.11	\$1,500.00	\$739.89	51%	Internal shift in duties will be resulting in less printing at Dome
Community Services	Dome	1-4-7300-2300	DOME - ADVERTISING	\$0.00	\$500.00	\$500.00	0%	
Community Services	Dome	1-4-7300-2366	DOME - BLDG/PROP MAINT/SUPPLIES	\$1,430.72	\$12,500.00	\$11,069.28	11%	
Community Services	Dome	1-4-7300-2368	DOME - EQUIPMENT MTCE	\$0.00	\$100.00	\$100.00	0%	
Community Services	Dome	1-4-7300-2371	DOME - REFEREE	\$0.00	\$1,000.00	\$1,000.00	0%	
Community Services	Dome	1-4-7300-2399	DOME - VEHICLE REPAIRS	\$0.00	\$750.00	\$750.00	0%	
Community Services	Dome	1-4-7300-2410	DOME - MEMBERSHIP FEES	\$95.21	\$100.00	\$4.79	95%	Membership renewal complete for 2026.
Community Services	Dome	1-4-7300-4000	DOME - VOLLEYBALL EXPENSE	\$0.00	\$250.00	\$250.00	0%	
Community Services	Dome	1-4-7300-4001	DOME - RUNNING PROGRAM	\$750.00	\$1,000.00	\$250.00	75%	Offset by revenue - Instructor fees
Community Services	Dome	1-4-7300-4110	DOME - BIRTHDAY SUPPLIES	\$456.11	\$2,500.00	\$2,043.89	18%	
Community Services	Dome	1-4-7300-7722	DOME - PROGRAMMING	\$800.00	\$1,000.00	\$200.00	80%	Offset by revenue - soccer clinics, etc.
Community Services	Libraries	1-4-7400-2056	LIB - HYDRO - DALKEITH & MAXVILLE & ALEX	\$2,907.73	\$13,000.00	\$10,092.27	22%	
Community Services	Libraries	1-4-7400-2366	LIB - BUILDING MAINTENANCE/SUPPLIES	\$190.90	\$10,000.00	\$9,809.10	2%	
Community Services	Glengarry Sports Palace	1-4-7500-1010	GSP - WAGES	\$48,770.87	\$185,000.00	\$136,229.13	26%	
Community Services	Glengarry Sports Palace	1-4-7500-1015	GSP - PART-TIME WAGES	\$9,529.90	\$56,000.00	\$46,470.10	17%	
Community Services	Glengarry Sports Palace	1-4-7500-1035	GSP - OVERTIME	\$5,263.29	\$12,000.00	\$6,736.71	44%	Will be monitored.
Community Services	Glengarry Sports Palace	1-4-7500-1110	GSP - BENEFITS	\$19,685.16	\$82,500.00	\$62,814.84	24%	
Community Services	Glengarry Sports Palace	1-4-7500-1225	GSP - INSURANCE	\$23,732.15	\$23,733.00	\$0.85	100%	Insurance premiums paid for 2026.
Community Services	Glengarry Sports Palace	1-4-7500-1507	GSP - BANK S/C	\$255.85	\$0.00	-\$255.85	256%	Bank charges
Community Services	Glengarry Sports Palace	1-4-7500-2020	GSP - HEALTH & SAFETY	\$0.00	\$500.00	\$500.00	0%	
Community Services	Glengarry Sports Palace	1-4-7500-2021	GSP - CLOTHING ALLOWANCE	\$28.49	\$1,250.00	\$1,221.51	2%	
Community Services	Glengarry Sports Palace	1-4-7500-2025	GSP - MILEAGE	\$81.06	\$500.00	\$418.94	16%	
Community Services	Glengarry Sports Palace	1-4-7500-2026	GSP - MEETING ATTENDANCE	\$60.00	\$0.00	-\$60.00	60%	Meeting attendance, will be budgeted for 2027.
Community Services	Glengarry Sports Palace	1-4-7500-2028	GSP - BOOKING SOFTWARE	\$2,580.73	\$2,200.00	-\$380.73	117%	Annual renewal complete for the year.

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Community Services	Glengarry Sports Palace	1-4-7500-2030	GSP - SPORTSFIELD EXPENSES	\$592.24	\$4,000.00	\$3,407.76	15%	
Community Services	Glengarry Sports Palace	1-4-7500-2035	GSP - TRAINING/WORKSHOP	\$0.00	\$3,000.00	\$3,000.00	0%	
Community Services	Glengarry Sports Palace	1-4-7500-2049	GSP - CELL PHONES	\$66.75	\$750.00	\$683.25	9%	
Community Services	Glengarry Sports Palace	1-4-7500-2050	GSP - TELEPHONE	\$109.36	\$500.00	\$390.64	22%	
Community Services	Glengarry Sports Palace	1-4-7500-2055	GSP - ENBRIDGE	\$5,899.26	\$25,000.00	\$19,100.74	24%	
Community Services	Glengarry Sports Palace	1-4-7500-2056	GSP - HYDRO	\$23,812.48	\$110,000.00	\$86,187.52	22%	
Community Services	Glengarry Sports Palace	1-4-7500-2057	GSP - WATER SEWER	\$5,316.88	\$15,000.00	\$9,683.12	35%	
Community Services	Glengarry Sports Palace	1-4-7500-2120	GSP - OFFICE SUPPLIES	\$135.18	\$1,000.00	\$864.82	14%	
Community Services	Glengarry Sports Palace	1-4-7500-2124	GSP - HOUSEKEEPING/JANITORIAL SUPPLIES	\$1,570.01	\$5,000.00	\$3,429.99	31%	
Community Services	Glengarry Sports Palace	1-4-7500-2125	GSP - MATERIAL/SUPPLIES	\$0.00	\$200.00	\$200.00	0%	
Community Services	Glengarry Sports Palace	1-4-7500-2126	GSP - BAR/HALL EXPENSE	\$1,252.51	\$7,500.00	\$6,247.49	17%	
Community Services	Glengarry Sports Palace	1-4-7500-2127	GSP - VENDING/PEPSI MACHINE	\$0.00	\$1,000.00	\$1,000.00	0%	
Community Services	Glengarry Sports Palace	1-4-7500-2130	GSP - COMPUTER SUPPLIES	\$1,216.33	\$5,200.00	\$3,983.67	23%	
Community Services	Glengarry Sports Palace	1-4-7500-2140	GSP - PHOTOCOPIER EXPENSE	\$126.71	\$1,000.00	\$873.29	13%	
Community Services	Glengarry Sports Palace	1-4-7500-2300	GSP - ADVERTISING	\$0.00	\$500.00	\$500.00	0%	
Community Services	Glengarry Sports Palace	1-4-7500-2366	GSP - BUILDING EXPENSES	\$10,107.44	\$60,000.00	\$49,892.56	17%	
Community Services	Glengarry Sports Palace	1-4-7500-2368	GSP - EQUIPMENT MTCE	\$2,021.05	\$5,000.00	\$2,978.95	40%	Ice resurfer maintenance, repair to ice resurfer entrance.
Community Services	Glengarry Sports Palace	1-4-7500-2399	GSP - VEHICLE MTCE	\$413.93	\$1,500.00	\$1,086.07	28%	
Community Services	Glengarry Sports Palace	1-4-7500-2400	GSP - GAS/OIL/DIESEL	\$712.64	\$750.00	\$37.36	95%	Use of propane-fueled ice resurfer has created unplanned expenses.
Community Services	Glengarry Sports Palace	1-4-7500-2410	GSP - MEMBERSHIP FEES	\$304.09	\$600.00	\$295.91	51%	Membership renewal complete for 2026.
Community Services	Glengarry Sports Palace	1-4-7500-2564	GSP - SKATE SHARPENING	\$0.00	\$750.00	\$750.00	0%	
Community Services	Glengarry Sports Palace	1-4-7500-4010	GSP - CONTRACTED SERVICES	\$568.84	\$1,500.00	\$931.16	38%	Security/alarm system renewal.
Community Services	Glengarry Sports Palace	1-4-7500-5120	GSP - SNOW REMOVAL	\$6,489.60	\$7,500.00	\$1,010.40	87%	Increased winter maintenance events

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Community Services	Glengarry Sports Palace	1-4-7500-7722	GSP - PROGRAMMING		\$3,450.00	\$6,000.00	\$2,550.00	58%	Offset by revenue - ballroom dancing, yoga, etc.
Community Services	Glengarry Hospital Pool	1-4-7600-1015	HGMH - PART-TIME WAGES		\$15,467.68	\$68,500.00	\$53,032.32	23%	
Community Services	Glengarry Hospital Pool	1-4-7600-1110	HGMH - BENEFITS		\$1,509.24	\$10,000.00	\$8,490.76	15%	
Community Services	Glengarry Hospital Pool	1-4-7600-1225	HGMH - INSURANCE		\$5,621.57	\$5,622.00	\$0.43	100%	Insurance premiums paid for 2026.
Community Services	Glengarry Hospital Pool	1-4-7600-1507	HGMH - BANK S/C		\$602.80	\$1,000.00	\$397.20	60%	Offset by revenue - built into programming fees.
Community Services	Glengarry Hospital Pool	1-4-7600-2020	HGMH - HEALTH & SAFETY		\$0.00	\$250.00	\$250.00	0%	
Community Services	Glengarry Hospital Pool	1-4-7600-2021	HGMH - CLOTHING ALLOWANCE		\$0.00	\$500.00	\$500.00	0%	
Community Services	Glengarry Hospital Pool	1-4-7600-2028	HGMH - BOOKING SOFTWARE		\$2,626.16	\$2,200.00	-\$426.16	119%	
Community Services	Glengarry Hospital Pool	1-4-7600-2049	HGMH - CELL PHONES		\$38.76	\$300.00	\$261.24	13%	
Community Services	Glengarry Hospital Pool	1-4-7600-2125	HGMH - MATERIALS/SUPPLIES		\$403.99	\$750.00	\$346.01	54%	Aquafit program supplies
Community Services	Glengarry Hospital Pool	1-4-7600-7722	HGMH - PROGRAMMING		\$350.00	\$0.00	-\$350.00	350%	Lifesaving Society membership renewal, to be budgeted in 2027.
Total					\$583,360.88	\$2,596,107.00	\$2,012,746.12	22%	

Community Services - Capital									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Community Services	MRA Groups	1-5-7000-8000	CAPITAL - MRA GROUPS	MRAALX	\$0.00	\$15,000.00	\$15,000.00	0%	
Community Services	MRA Groups	1-5-7000-8000	CAPITAL - MRA GROUPS	MRAAPL	\$0.00	\$7,000.00	\$7,000.00	0%	
Community Services	MRA Groups	1-5-7000-8000	CAPITAL - MRA GROUPS	MRADAL	\$0.00	\$10,000.00	\$10,000.00	0%	
Community Services	MRA Groups	1-5-7000-8000	CAPITAL - MRA GROUPS	MRADUN	\$0.00	\$5,000.00	\$5,000.00	0%	
Community Services	MRA Groups	1-5-7000-8000	CAPITAL - MRA GROUPS	MRAFG	\$0.00	\$800.00	\$800.00	0%	
Community Services	MRA Groups	1-5-7000-8000	CAPITAL - MRA GROUPS	MRAGR	\$0.00	\$8,000.00	\$8,000.00	0%	
Community Services	MRA Groups	1-5-7000-8000	CAPITAL - MRA GROUPS	MRAGS	\$0.00	\$1,000.00	\$1,000.00	0%	
Community Services	MRA Groups	1-5-7000-8000	CAPITAL - MRA GROUPS	MRALAG	\$0.00	\$3,500.00	\$3,500.00	0%	
Community Services	MRA Groups	1-5-7000-8000	CAPITAL - MRA GROUPS	MRAMAX	\$0.00	\$13,200.00	\$13,200.00	0%	
Community Services	Maxville Sports Complex	1-5-7100-8000	CAPITAL - MSC	CEMENT	\$0.00	\$130,000.00	\$130,000.00	0%	
Community Services	Maxville Sports Complex	1-5-7100-8000	CAPITAL - MSC	MAIN	\$0.00	\$15,000.00	\$15,000.00	0%	
Community Services	Glengarry Sports Palace	1-5-7500-8000	CAPITAL - GSP	DEHUM	\$0.00	\$60,000.00	\$60,000.00	0%	
Total					\$0.00	\$268,500.00	\$268,500.00	0%	

Community Services Totals by Sub-Department								
Community Development Total					-\$1,000.42	\$22,370.00	\$23,370.42	-4%
Dome Total					\$10,511.48	\$246,164.00	\$235,652.52	4%
Economic Development Total					\$32,229.33	\$238,659.00	\$206,429.67	14%

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Glengarry Hospital Pool Total	\$5,177.61	\$39,122.00	\$33,944.39	13%
Glengarry Sports Palace Total	\$34,322.57	\$334,983.00	\$300,660.43	10%
Island Park Total	\$71,477.00	\$454,462.00	\$382,985.00	16%
Libraries Total	\$3,098.63	-\$24,636.00	-\$27,734.63	-13%
Maxville Sports Complex Total	\$133,488.87	\$440,853.00	\$307,364.13	30%
MRA Groups Total	\$0.00	\$63,500.00	\$63,500.00	0%
Recreation Building Water Legislation Total	\$503.05	\$7,143.00	\$6,639.95	7%

Community Services Department Total	\$289,808.12	\$1,822,620.00	\$1,532,811.88	16%
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Council - Expenses									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Council	Council	1-4-1000-1010	COUNCIL - SALARIES		\$33,423.17	\$160,577.00	\$127,153.83	21%	
Council	Council	1-4-1000-1110	COUNCIL - BENEFITS		\$2,366.44	\$12,000.00	\$9,633.56	20%	
Council	Council	1-4-1000-5000	COUNCIL - MAYOR CONVENTIONS & EXPENSES		\$5,316.23	\$4,000.00	-\$1,316.23	133%	Two conferences will be reimbursed by the United Counties of SD&G at year end.
Council	Council	1-4-1000-5001	COUNCIL -DPTY MAYOR CONVENTION EXPENSES		\$4,973.03	\$4,000.00	-\$973.03	124%	Two conferences will be reimbursed by the United Counties of SD&G at year end.
Council	Council	1-4-1000-5002	COUNCILLOR AT LARGE - CONVENTION & EXPEN		\$4,445.37	\$8,500.00	\$4,054.63	52%	2026 conferences paid for at the beginning of the year.
Council	Council	1-4-1000-5003	COUNCILLOR - ALEXANDRIA WARD		\$4,857.83	\$8,500.00	\$3,642.17	57%	2026 conferences paid for at the beginning of the year.
Council	Council	1-4-1000-5004	COUNCILLOR - KENYON WARD		\$4,726.72	\$10,500.00	\$5,773.28	45%	2026 conferences paid for at the beginning of the year.
Council	Council	1-4-1000-5005	COUNCILLOR - LOCHIEL WARD		\$5,531.30	\$10,500.00	\$4,968.70	53%	2026 conferences paid for at the beginning of the year.
Council	Council	1-4-1000-5006	COUNCILLOR - MAXVILLE WARD		\$4,896.73	\$10,500.00	\$5,603.27	47%	2026 conferences paid for at the beginning of the year.
Council	Council	1-4-1000-5010	COUNCIL - GENERAL EXPENSES		\$434.96	\$3,000.00	\$2,565.04	14%	
Total					\$70,971.78	\$232,077.00	\$161,105.22	31%	

Council Total	\$70,971.78	\$232,077.00	\$161,105.22	31%
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Fire - Revenue									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Fire	Fire	1-3-2000-7200	FIRE - BURN PERMITS		-\$700.00	-\$3,000.00	-\$2,300.00	23%	
Fire	Fire	1-3-2000-7206	FIRE - MANDATORY INSPECTIONS		\$0.00	-\$4,000.00	-\$4,000.00	0%	
Fire	Fire	1-3-2000-7230	FIRE - FEES FROM RESIDENTS		\$0.00	-\$30,000.00	-\$30,000.00	0%	
Fire	Fire	1-3-2000-7231	FIRE - FEES OTHER MUNICIPALITIES		-\$165.00	-\$10,000.00	-\$9,835.00	2%	
Fire	Fire	1-3-2000-7233	FIRE - REVENUES MTO CLAIMS		\$0.00	-\$27,000.00	-\$27,000.00	0%	
Fire	Fire	1-3-2000-7503	FIRE - GRANTS		\$0.00	-\$52,821.00	-\$52,821.00	0%	
Fire	Fire	1-3-2000-7710	FIRE - FACILITY RENTALS		\$0.00	-\$5,000.00	-\$5,000.00	0%	
Fire	Fire	1-3-2000-7850	FIRE - SALE OF EQUIPMENT		\$0.00	-\$20,000.00	-\$20,000.00	0%	
Fire	Fire	1-3-2000-8001	FIRE - TRANSFER FROM RESERVES		\$0.00	-\$20,000.00	-\$20,000.00	0%	
Fire	Fire	1-3-2000-8100	FIRE - FINANCE CAPITAL		\$0.00	-\$580,000.00	-\$580,000.00	0%	
Total					-\$865.00	-\$751,821.00	-\$750,956.00	0%	

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Fire - Expenses									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Fire	Fire	1-4-2000-1010	FIRE - WAGES		\$39,894.64	\$190,000.00	\$150,105.36	21%	
Fire	Fire	1-4-2000-1015	FIRE - PART-TIME WAGES		\$20,442.07	\$64,000.00	\$43,557.93	32%	
Fire	Fire	1-4-2000-1020	FIRE - VOLUNTEER FIREFIGHTERS		\$0.00	\$300,000.00	\$300,000.00	0%	
Fire	Fire	1-4-2000-1110	FIRE - EMPLOYEE BENEFITS		\$15,239.07	\$105,000.00	\$89,760.93	15%	
Fire	Fire	1-4-2000-1225	FIRE - INSURANCE		\$74,188.22	\$74,189.00	\$0.78	100%	Insurance premium paid for 2026.
Fire	Fire	1-4-2000-1500	FIRE - LOAN PAYMENT VEHICLES		\$53,862.38	\$276,000.00	\$222,137.62	20%	
Fire	Fire	1-4-2000-1510	FIRE - LOAN PAYMENT SCBA EQUIPMENT		\$0.00	\$37,000.00	\$37,000.00	0%	
Fire	Fire	1-4-2000-2021	FIRE - PERSONAL PROTECTIVE EQUIP		\$790.17	\$77,821.00	\$77,030.83	1%	
Fire	Fire	1-4-2000-2025	FIRE - MILEAGE & TRAVEL		\$884.00	\$1,000.00	\$116.00	88%	
Fire	Fire	1-4-2000-2026	FIRE - MEETING		\$99.08	\$2,000.00	\$1,900.92	5%	
Fire	Fire	1-4-2000-2039	FIRE - RESPONSE EXPENSES		\$77.33	\$4,000.00	\$3,922.67	2%	
Fire	Fire	1-4-2000-2040	FIRE - TRAINING		\$13,285.16	\$26,000.00	\$12,714.84	51%	
Fire	Fire	1-4-2000-2041	FIRE - Prevention		\$304.26	\$5,000.00	\$4,695.74	6%	
Fire	Fire	1-4-2000-2048	FIRE - DISPATCH SERVICE		\$13,890.25	\$55,690.00	\$41,799.75	25%	
Fire	Fire	1-4-2000-2049	FIRE - CELL PHONES		\$2,362.06	\$6,000.00	\$3,637.94	39%	
Fire	Fire	1-4-2000-2050	FIRE - TELEPHONE		\$359.30	\$2,000.00	\$1,640.70	18%	
Fire	Fire	1-4-2000-2051	FIRE - COURIER		\$407.41	\$2,500.00	\$2,092.59	16%	
Fire	Fire	1-4-2000-2055	FIRE - ENBRIDGE		\$1,366.74	\$5,500.00	\$4,133.26	25%	
Fire	Fire	1-4-2000-2056	FIRE - HYDRO		\$2,398.29	\$18,500.00	\$16,101.71	13%	
Fire	Fire	1-4-2000-2057	FIRE - WATER/SEWER		\$655.36	\$3,500.00	\$2,844.64	19%	
Fire	Fire	1-4-2000-2065	FIRE - FURNACE OIL/PROPANE		\$2,147.94	\$9,000.00	\$6,852.06	24%	
Fire	Fire	1-4-2000-2079	FIRE - FIRST AID MATERIALS		\$1,253.02	\$2,500.00	\$1,246.98	50%	
Fire	Fire	1-4-2000-2102	FIRE - TRAINING PROPERTY RENTAL		\$585.84	\$2,238.00	\$1,652.16	26%	
Fire	Fire	1-4-2000-2110	FIRE - TOOLS/EQUIPMENT REPLACEMENT		\$486.77	\$13,000.00	\$12,513.23	4%	
Fire	Fire	1-4-2000-2111	FIRE - UNIFORMS		\$1,856.75	\$12,000.00	\$10,143.25	15%	
Fire	Fire	1-4-2000-2112	FIRE - NEW EQUIPMENT		\$1,989.41	\$15,000.00	\$13,010.59	13%	
Fire	Fire	1-4-2000-2120	FIRE - OFFICE SUPPLIES		\$0.00	\$250.00	\$250.00	0%	
Fire	Fire	1-4-2000-2124	FIRE - JANITORIAL-HOUSEKEEPING		\$0.00	\$500.00	\$500.00	0%	
Fire	Fire	1-4-2000-2125	FIRE - MATERIAL/SUPPLIES		\$37.17	\$0.00	-\$37.17	37%	
Fire	Fire	1-4-2000-2130	FIRE - COMPUTER EQUIP & SUPPLIES		\$715.21	\$8,000.00	\$7,284.79	9%	
Fire	Fire	1-4-2000-2131	FIRE - CLOUD HOSTING		\$3,782.23	\$4,200.00	\$417.77	90%	
Fire	Fire	1-4-2000-2140	FIRE - PHOTOCOPIER EXPENSE		\$524.06	\$4,000.00	\$3,475.94	13%	
Fire	Fire	1-4-2000-2150	FIRE - MAINTENANCE OF FIRE WELLS		\$0.00	\$1,000.00	\$1,000.00	0%	
Fire	Fire	1-4-2000-2270	FIRE - FIRE FEES		\$20,115.23	\$30,000.00	\$9,884.77	67%	
Fire	Fire	1-4-2000-2305	FIRE - RECOGNITION		\$6,256.74	\$4,000.00	-\$2,256.74	156%	
Fire	Fire	1-4-2000-2366	FIRE - BUILDING MAINTENANCE/SUPPLIES		\$5,975.55	\$13,000.00	\$7,024.45	46%	
Fire	Fire	1-4-2000-2367	FIRE - RADIO LICENCES		\$4,041.57	\$7,600.00	\$3,558.43	53%	
Fire	Fire	1-4-2000-2368	FIRE - EQUIPMENT MAINTENANCE		\$1,106.79	\$25,000.00	\$23,893.21	4%	
Fire	Fire	1-4-2000-2369	FIRE - PPE MAINTENANCE		\$663.50	\$15,000.00	\$14,336.50	4%	
Fire	Fire	1-4-2000-2399	FIRE - VEHICLE MAINTENANCE		\$27,245.32	\$65,000.00	\$37,754.68	42%	
Fire	Fire	1-4-2000-2400	FIRE - GAS/OIL/DIESEL		\$6,918.66	\$25,000.00	\$18,081.34	28%	
Fire	Fire	1-4-2000-2410	FIRE - ASSOCIATION & MEMBERSHIP FEES		\$0.00	\$2,000.00	\$2,000.00	0%	
Fire	Fire	1-4-2000-3010	FIRE - EQUIPMENT LEASING		\$0.00	\$20,000.00	\$20,000.00	0%	
Fire	Fire	1-4-2000-5010	FIRE - GENERAL EXPENSES		\$431.28	\$800.00	\$368.72	54%	

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Fire	Fire	1-4-2000-7200	FIRE - BURN PERMIT EXPENSE		\$0.00	\$3,000.00	\$3,000.00	0%	
Fire	CEMC	1-4-2900-1010	CEMC - WAGES		\$669.74	\$4,950.00	\$4,280.26	14%	
Fire	CEMC	1-4-2900-1015	CEMC -PART TIME WAGES		\$184.62	\$0.00	-\$184.62	185%	
Fire	CEMC	1-4-2900-1110	CEMC - BENEFITS		\$190.16	\$1,940.00	\$1,749.84	10%	
Fire	CEMC	1-4-2900-2035	CEMC - CONFERENCES/TRAINING/WORKSHOPS		\$0.00	\$2,500.00	\$2,500.00	0%	
Fire	CEMC	1-4-2900-2125	CEMC - MATERIALS/SUPPLIES		\$0.00	\$500.00	\$500.00	0%	
Fire	CEMC	1-4-2900-2131	CEMC - COMPUTER HOSTING FEES		\$0.00	\$2,500.00	\$2,500.00	0%	
Fire	CEMC	1-4-2900-2223	CEMC - CONSULTANT		\$0.00	\$1,500.00	\$1,500.00	0%	
Fire	CEMC	1-4-2900-2325	CEMC - PUBLICITY/PUBLIC AWARENESS		\$0.00	\$1,000.00	\$1,000.00	0%	
Total					\$327,683.35	\$1,552,678.00	\$1,224,994.65	21%	

Fire - Capital									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Fire	Fire	1-5-2000-8000	CAPITAL - FIRE DEPARTMENT	FRTRK	\$4,223.04	\$0.00	-\$4,223.04	4223%	Reallocation to the correct GL is required.
Fire	Fire	1-5-2000-8000	CAPITAL - FIRE DEPARTMENT	SCBA	\$0.00	\$600,000.00	\$600,000.00	0%	
Fire	Fire	1-5-2000-8000	CAPITAL - FIRE DEPARTMENT	STATIO	\$0.00	\$15,000.00	\$15,000.00	0%	
Total					\$4,223.04	\$615,000.00	\$610,776.96	1%	

Fire Totals by Sub-Department									
CEMC Total					\$1,044.52	\$14,890.00	\$13,845.48	7%	
Fire Total					\$329,996.87	\$1,400,967.00	\$1,070,970.13	24%	

Fire Department Total					\$331,041.39	\$1,415,857.00	\$1,084,815.61	23%	
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Fire - Capital									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Fleet	Fleet	1-5-3000-8000	CAPITAL - CORPORATE FLEET	FRTRK	\$2,035.20	\$0.00	-\$2,035.20	2035%	Reallocation to the correct GL is required.
Fleet	Fleet	1-5-3000-8000	CAPITAL - CORPORATE FLEET	PICKUP	\$0.00	\$65,000.00	\$65,000.00	0%	
Fleet	Fleet	1-5-3000-8000	CAPITAL - CORPORATE FLEET	TANDEM	\$0.00	\$435,000.00	\$435,000.00	0%	
Fleet	Machinery & Equipment	1-5-3001-8000	CAPITAL - MACHINERY & EQUIPMENT	LAWN	\$0.00	\$20,000.00	\$20,000.00	0%	
Fleet	Machinery & Equipment	1-5-3001-8000	CAPITAL - MACHINERY & EQUIPMENT	TRAILR	\$0.00	\$7,000.00	\$7,000.00	0%	
Total					\$2,035.20	\$527,000.00	\$524,964.80	0%	

Fleet Total					\$2,035.20	\$527,000.00	\$524,964.80	0%	
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Other Services - Revenue									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Other Services	Ambulance	1-3-2300-2300	AMBULANCE - RENT INCOME		-\$5,328.99	-\$21,315.00	-\$15,986.01	25%	
Other Services	Ambulance	1-3-2300-2301	AMBULANCE - OPERATING REVENUES		\$0.00	-\$3,000.00	-\$3,000.00	0%	
Total					-\$5,328.99	-\$24,315.00	-\$18,986.01	22%	

Other Services - Expenses									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments

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Other Services	Crossing Guards	1-4-2260-1015	CROSSING GUARD - PART-TIME WAGES	\$1,775.49	\$8,950.00	\$7,174.51	20%	
Other Services	Crossing Guards	1-4-2260-1110	CROSSING GUARD BENEFITS	\$204.66	\$1,200.00	\$995.34	17%	
Other Services	Ambulance	1-4-2300-2024	AMBULANCE - OPERATING COSTS	\$0.00	\$3,000.00	\$3,000.00	0%	
Other Services	Conservation Authority	1-4-2600-2710	TRANSFER TO RRCA	\$0.00	\$137,087.00	\$137,087.00	0%	
Other Services	Conservation Authority	1-4-2600-2715	TRANSFER TO SNRCA	\$6,117.00	\$18,351.00	\$12,234.00	33%	
Other Services	Other Contributions	1-4-7000-5236	CONTRIBUTIONS - COMMUNITY GRANTS	\$8,000.00	\$25,000.00	\$17,000.00	32%	First Intake Complete; Second Intake to Council end of April
Other Services	Other Contributions	1-4-7000-5237	CONTRIBUTIONS TO N.G. RECREATION ASSOCIAT	\$37,536.00	\$87,975.00	\$50,439.00	43%	
Other Services	Other Contributions	1-4-7000-5247	CONT GLENGARRY PIONEER MUSEUM TAX & INS.	\$0.00	\$17,500.00	\$17,500.00	0%	
Other Services	Other Contributions	1-4-7000-5248	CONT GLENGARRY PIONEER MUSEUM OPERATING	\$20,000.00	\$20,000.00	\$0.00	100%	Paid for 2026.
Other Services	Other Contributions	1-4-7000-5249	CONTRIBUTION TO HIGHLAND GAMES COMM (KAS	\$4,000.00	\$4,000.00	\$0.00	100%	Paid for 2026.
Other Services	Other Contributions	1-4-7000-5250	CONTRIBUTION TO MAXVILLE MANOR FOUNDATIO	\$0.00	\$25,000.00	\$25,000.00	0%	
Other Services	Other Contributions	1-4-7000-5258	CONTRIBUTION TO ARCHIVE INITIATIVE	\$20,614.00	\$25,000.00	\$4,386.00	82%	Contribution paid, additional funds for regular expenses.
Other Services	Other Contributions	1-4-7000-5260	CONTRIBUION - GLENGARRY SPORTS HALL	\$0.00	\$4,002.00	\$4,002.00	0%	
Total				\$98,247.15	\$377,065.00	\$278,817.85	26%	

Other Services Total				\$92,918.16	\$352,750.00	\$259,831.84	26%	
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Public Works Department - Revenue										
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments	
Public Works	Roads	1-3-3000-3020	ROADS - AGGREGATE RESOURCES		-\$488.45	-\$10,000.00	-\$9,511.55	5%		
Public Works	Roads	1-3-3000-5015	ROADS - OCIF FUNDING		-\$223,110.00	-\$669,326.00	-\$446,216.00	33%		
Public Works	Roads	1-3-3000-5089	ROADS - CCBF formerly FEDERAL GAS TAX		\$0.00	-\$331,399.00	-\$331,399.00	0%		
Public Works	Roads	1-3-3000-7121	ROADS - PERMIT FEES		-\$435.80	-\$3,000.00	-\$2,564.20	15%		
Public Works	Roads	1-3-3000-7911	ROADS - RECOVERABLE		\$0.00	-\$46,000.00	-\$46,000.00	0%		
Public Works	Roads	1-3-3000-8001	ROADS - TRANSFER FROM RESERVES		\$0.00	-\$265,725.00	-\$265,725.00	0%		
Public Works	Roads	1-3-3000-8100	ROADS - FINANCE CAPITAL PURCHASES		\$0.00	-\$435,000.00	-\$435,000.00	0%		
Public Works	Landfill	1-3-4020-7400	LF - LANDFILL SITE REVENUES		\$0.00	-\$2,000.00	-\$2,000.00	0%		
Public Works	Landfill	1-3-4020-7401	LF - GARBAGE & RECYCLING CHARGES ON TAX		\$0.00	-\$889,090.00	-\$889,090.00	0%		
Public Works	Landfill	1-3-4020-7402	LF - GARBAGE BAG TAGS & BLUE BOXES		-\$2,580.00	-\$7,000.00	-\$4,420.00	37%		
Public Works	Landfill	1-3-4020-7404	LF - MHSW - MUN HAZ SPECIAL WASTE		\$0.00	-\$15,000.00	-\$15,000.00	0%		
Public Works	Landfill	1-3-4020-7999	LANDFILL - OTHER REVENUE		-\$1,671.78	\$0.00	\$1,671.78	-1672%		
Public Works	Landfill	1-3-4020-8001	LF - TRANSFER FROM RESERVES		\$0.00	-\$60,000.00	-\$60,000.00	0%		
Public Works	Waterworks	1-3-9300-4900	WATER - DOMESTIC - ALEXANDRIA		-\$344,995.26	-\$1,881,730.00	-\$1,536,734.74	18%		
Public Works	Waterworks	1-3-9300-4902	WATER-COMMERCIAL-ALEXANDRIA		-\$108,975.06	\$0.00	\$108,975.06	-108975%		
Public Works	Waterworks	1-3-9300-4903	WATER-GLEN ROBERTSON		-\$15,276.36	-\$43,921.00	-\$28,644.64	35%		
Public Works	Waterworks	1-3-9300-4905	WATER - PENALTY & INTEREST		-\$5,772.95	-\$20,000.00	-\$14,227.05	29%		

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Public Works	Waterworks	1-3-9300-4906	WATER-OTHER INCOME	-\$3,927.06	-\$15,000.00	-\$11,072.94	26%
Public Works	Waterworks	1-3-9300-4907	WATER - NSF CHEQUE CHARGE	-\$100.00	\$0.00	\$100.00	-100%
Public Works	Waterworks	1-3-9300-4908	WATER - DOMESTIC - MAXVILLE	-\$75,950.89	-\$254,690.00	-\$178,739.11	30%
Public Works	Waterworks	1-3-9300-4909	WATER - COMMERCIAL - MAXVILLE	-\$22,889.47	-\$79,591.00	-\$56,701.53	29%
Public Works	Waterworks	1-3-9300-4940	SEWER FEES - ALEXANDRIA	-\$231,943.40	-\$1,019,343.00	-\$787,399.60	23%
Public Works	Waterworks	1-3-9300-4941	SEWER FEES - MAXVILLE	-\$48,905.00	-\$182,779.00	-\$133,874.00	27%
Public Works	Waterworks	1-3-9300-4951	WATER/SEWER CONNECTION FEES	-\$11,000.00	-\$20,000.00	-\$9,000.00	55%
Public Works	Waterworks	1-3-9300-4961	USER FEES - WETLANDS CAPITAL RECOVERY	-\$2,717.54	-\$15,000.00	-\$12,282.46	18%
Public Works	Waterworks	1-3-9300-8001	TRANSFER FROM WATER RESERVES	\$0.00	-\$662,408.00	-\$662,408.00	0%
Public Works	Waterworks	1-3-9400-7503	NGS - GRANTS	-\$7,135,750.00	-\$10,950,000.00	-\$3,814,250.00	65%
Public Works	Waterworks	1-3-9400-8100	NGS - FINANCE CAPITAL	\$0.00	-\$3,300,000.00	-\$3,300,000.00	0%
Total				-\$8,236,489.02	-\$21,178,002.00	-\$12,941,512.98	39%

Public Works Department - Expenses									
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments
Public Works	Roads	1-4-3012-2125	RD MTCE - MATERIALS/SUPPLIES		\$4,655.44	\$25,000.00	\$20,344.56	19%	
Public Works	Roads	1-4-3012-2325	RD MTCE - BEAUTIFICATION		\$106.77	\$7,000.00	\$6,893.23	2%	
Public Works	Roads	1-4-3012-4110	RD MTCE - BRUSHING & TRIMMING		\$0.00	\$5,000.00	\$5,000.00	0%	
Public Works	Roads	1-4-3012-4351	RD MTCE - TOP SOIL		\$0.00	\$3,000.00	\$3,000.00	0%	
Public Works	Roads	1-4-3035-2125	SIDEWK - MATERIALS/SUPPLIES		\$0.00	\$7,500.00	\$7,500.00	0%	
Public Works	Roads	1-4-3045-5205	LSTOP - DUST LAYER		\$0.00	\$227,855.00	\$227,855.00	0%	
Public Works	Roads	1-4-3046-5190	HRDTP MTCE - PATCHING AND WASHOUTS		\$0.00	\$14,000.00	\$14,000.00	0%	
Public Works	Roads	1-4-3046-5191	HRDTP MTCE - BRUSHING AND DITCHING		\$0.00	\$20,000.00	\$20,000.00	0%	
Public Works	Roads	1-4-3046-5194	HRDTP MTCE - SWEEPING AND CLEANING		\$0.00	\$32,000.00	\$32,000.00	0%	
Public Works	Roads	1-4-3055-4010	PLOWING/SALTING - CONTRACTED SERVICES		\$14,358.38	\$33,594.00	\$19,235.62	43%	
Public Works	Roads	1-4-3055-5125	PLOWING/SALTING - SALT		\$17,563.21	\$126,152.00	\$108,588.79	14%	
Public Works	Roads	1-4-3055-5126	PLOWING/SALTING - STONE DUST		\$0.00	\$33,900.00	\$33,900.00	0%	
Public Works	Roads	1-4-3056-4010	SNOW REMOVAL - CONTRACTED SERVICES		\$1,272.00	\$45,455.00	\$44,183.00	3%	
Public Works	Roads	1-4-3060-4010	S.S. - CONTRACTED SERVICES		\$0.00	\$20,000.00	\$20,000.00	0%	
Public Works	Roads	1-4-3061-2125	S.D. - MATERIALS/SUPPLIES		\$1,775.04	\$16,000.00	\$14,224.96	11%	
Public Works	Roads	1-4-3061-3010	S.D. - EQUIPMENT RENTALS		\$7,256.00	\$43,536.00	\$36,280.00	17%	
Public Works	Roads	1-4-3062-2056	ST. LIGHTS - HYDRO		\$12,813.17	\$70,000.00	\$57,186.83	18%	
Public Works	Roads	1-4-3062-2368	ST. LIGHTS - EQUIPMENT MAINTENANCE		\$4,802.07	\$5,000.00	\$197.93	96%	5 call outs for burnt streetlights since the beginning of the year. This line item is expected to exceed budget.
Public Works	Roads	1-4-3062-5010	ST. LIGHTS - X-MAS DECORATION		\$356.16	\$2,300.00	\$1,943.84	15%	
Public Works	Public Works Building	1-4-3065-2024	PWB - GARBAGE AND SNOW REMOVAL		\$707.23	\$8,000.00	\$7,292.77	9%	
Public Works	Public Works Building	1-4-3065-2050	PWB - TELEPHONE		\$1,314.00	\$425.00	-\$889.00	309%	Expenses are being investigated.
Public Works	Public Works Building	1-4-3065-2055	PWB - ENBRIDGE		\$484.34	\$2,500.00	\$2,015.66	19%	
Public Works	Public Works Building	1-4-3065-2056	PWB - HYDRO		\$1,744.74	\$9,000.00	\$7,255.26	19%	

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Public Works	Public Works Building	1-4-3065-2057	PWB - WATER/SEWER	\$109.18	\$600.00	\$490.82	18%	
Public Works	Public Works Building	1-4-3065-2130	PWB - COMPUTER EXPENSES	\$136.26	\$1,000.00	\$863.74	14%	
Public Works	Public Works Building	1-4-3065-2366	PWB - BLG MTCE/SUPPLIES	\$168.08	\$3,000.00	\$2,831.92	6%	
Public Works	Roads	1-4-3101-1010	ROADS - WAGES - FULL TIME	\$236,669.98	\$1,111,100.00	\$874,430.02	21%	
Public Works	Roads	1-4-3101-1015	ROADS - PART TIME WAGES	\$23,123.75	\$144,000.00	\$120,876.25	16%	
Public Works	Roads	1-4-3101-1035	ROADS - OVERTIME	\$47,881.61	\$95,506.00	\$47,624.39	50%	
Public Works	Roads	1-4-3101-1110	ROADS - BENEFITS	\$96,419.26	\$446,000.00	\$349,580.74	22%	
Public Works	Roads	1-4-3101-1225	ROADS - INSURANCE	\$135,455.48	\$135,456.00	\$0.52	100%	Insurance premiums paid for 2026.
Public Works	Roads	1-4-3101-1502	ROADS - LTD FINANCE CHARGES	\$56,096.02	\$170,000.00	\$113,903.98	33%	
Public Works	Roads	1-4-3101-2020	ROADS - HEALTH & SAFETY	\$0.00	\$3,000.00	\$3,000.00	0%	
Public Works	Roads	1-4-3101-2021	ROADS - WORK BOOTS & CLOTHING	\$1,505.82	\$10,400.00	\$8,894.18	14%	
Public Works	Roads	1-4-3101-2025	ROADS - MILEAGE & TRAVEL	\$57.80	\$500.00	\$442.20	12%	
Public Works	Roads	1-4-3101-2026	ROADS - MEETING ATTENDANCE	\$0.00	\$120.00	\$120.00	0%	
Public Works	Roads	1-4-3101-2027	ROAD - INSURANCE CLAIMS	\$0.00	\$5,000.00	\$5,000.00	0%	
Public Works	Roads	1-4-3101-2035	ROADS - CONFERENCES/WORKSHOPS/TRAINING	\$2,537.40	\$20,000.00	\$17,462.60	13%	
Public Works	Roads	1-4-3101-2049	ROADS - CELL PHONES	\$1,508.12	\$12,000.00	\$10,491.88	13%	
Public Works	Roads	1-4-3101-2050	ROADS - TELEPHONE	\$659.96	\$3,000.00	\$2,340.04	22%	
Public Works	Roads	1-4-3101-2051	ROADS - COURIER	\$90.83	\$1,000.00	\$909.17	9%	
Public Works	Roads	1-4-3101-2055	ROADS - ENBRIDGE	\$4,422.45	\$15,000.00	\$10,577.55	29%	
Public Works	Roads	1-4-3101-2056	ROADS - HYDRO	\$5,344.35	\$18,000.00	\$12,655.65	30%	
Public Works	Roads	1-4-3101-2057	ROADS - WATER/SEWER	\$273.47	\$1,300.00	\$1,026.53	21%	
Public Works	Roads	1-4-3101-2065	ROADS - OIL FURNACE	\$3,163.66	\$9,000.00	\$5,836.34	35%	
Public Works	Roads	1-4-3101-2110	ROADS - TOOLS	\$590.92	\$10,000.00	\$9,409.08	6%	
Public Works	Roads	1-4-3101-2120	ROADS - OFFICE SUPPLIES	\$78.86	\$2,000.00	\$1,921.14	4%	
Public Works	Roads	1-4-3101-2124	ROADS - JANITORIAL/HOUSEKEEPING SUPPLIES	\$0.00	\$500.00	\$500.00	0%	
Public Works	Roads	1-4-3101-2125	ROADS - MATERIAL/SUPPLIES	\$8,693.97	\$30,000.00	\$21,306.03	29%	
Public Works	Roads	1-4-3101-2130	ROADS - COMPUTER FEES & EQUIPMENT	\$1,097.69	\$14,831.00	\$13,733.31	7%	
Public Works	Roads	1-4-3101-2131	ROADS - COMPUTER HOSTING FEES	\$20,733.72	\$30,000.00	\$9,266.28	69%	
Public Works	Roads	1-4-3101-2140	ROADS - PHOTOCOPIER EXPENSES	\$308.90	\$1,000.00	\$691.10	31%	
Public Works	Roads	1-4-3101-2210	ROADS - LEGAL FEES	\$0.00	\$500.00	\$500.00	0%	
Public Works	Roads	1-4-3101-2366	ROADS - BUILDING MAINTENANCE/SUPPLIES	\$2,153.56	\$10,000.00	\$7,846.44	22%	
Public Works	Roads	1-4-3101-2368	ROADS - EQUIPMENT MAINTENANCE	\$37,766.09	\$170,000.00	\$132,233.91	22%	
Public Works	Roads	1-4-3101-2370	ROADS - TRUCK LICENCING	\$652.94	\$19,500.00	\$18,847.06	3%	
Public Works	Roads	1-4-3101-2400	ROADS - GAS/OIL/DIESEL	\$90,055.32	\$210,000.00	\$119,944.68	43%	
Public Works	Roads	1-4-3101-2410	ROADS - ASSOC & MEMBERSHIP FEES	\$807.04	\$2,000.00	\$1,192.96	40%	
Public Works	Roads	1-4-3101-4002	ROADS - CENTRE LINE PAINTING	\$0.00	\$30,000.00	\$30,000.00	0%	
Public Works	Roads	1-4-3101-4010	ROADS - CONTRACT/CONTRACTED SERVICES	\$0.00	\$35,600.00	\$35,600.00	0%	
Public Works	Roads	1-4-3101-4105	ROADS - WEED CONTROL	\$0.00	\$10,000.00	\$10,000.00	0%	
Public Works	Waste Management	1-4-4010-2511	WASTE - TRANSPORTATION	\$0.00	\$1,000.00	\$1,000.00	0%	

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Public Works	Waste Management	1-4-4010-2520	WASTE - WEIGHING CHARGES	\$0.00	\$500.00	\$500.00	0%	
Public Works	Waste Management	1-4-4010-4010	WASTE - CONTRACT/CONTRACTED SERVICES	\$61,104.96	\$352,006.00	\$290,901.04	17%	
Public Works	Landfill	1-4-4020-1010	LF - WAGES	\$1,504.35	\$39,100.00	\$37,595.65	4%	
Public Works	Landfill	1-4-4020-1015	LF - PART-TIME WAGES	\$3,751.04	\$33,300.00	\$29,548.96	11%	
Public Works	Landfill	1-4-4020-1110	LF - BENEFITS	\$888.30	\$19,100.00	\$18,211.70	5%	
Public Works	Landfill	1-4-4020-1225	LF - INSURANCE	\$37,932.91	\$37,933.00	\$0.09	100%	Insurance premiums paid for 2026.
Public Works	Landfill	1-4-4020-2013	LF - COVER MATERIAL	\$0.00	\$5,000.00	\$5,000.00	0%	
Public Works	Landfill	1-4-4020-2015	LF - PROPERTY TAXES	\$0.00	\$16,000.00	\$16,000.00	0%	
Public Works	Landfill	1-4-4020-2021	LF - CLOTHING ALLOWANCE	\$0.00	\$300.00	\$300.00	0%	
Public Works	Landfill	1-4-4020-2024	LF - OPERATING MTCE. EXPENSE	\$1,063.39	\$20,000.00	\$18,936.61	5%	
Public Works	Landfill	1-4-4020-2049	LF - CELL PHONE	\$38.78	\$600.00	\$561.22	6%	
Public Works	Landfill	1-4-4020-2056	LF - HYDRO	\$479.98	\$2,000.00	\$1,520.02	24%	
Public Works	Landfill	1-4-4020-2187	LF - WASTE ACCEPTANCE FEES - LAFLECHE	\$27,463.83	\$160,000.00	\$132,536.17	17%	
Public Works	Landfill	1-4-4020-2223	LF - CONSULTING FEES	\$0.00	\$65,000.00	\$65,000.00	0%	
Public Works	Landfill	1-4-4020-2300	LF - ADVERTISING/EDUCATION	\$0.00	\$1,000.00	\$1,000.00	0%	
Public Works	Landfill	1-4-4020-2368	LF - EQUIPMENT MAINTENANCE	\$0.00	\$5,000.00	\$5,000.00	0%	
Public Works	Landfill	1-4-4020-2400	LF - GAS/OIL/DIESEL	\$0.00	\$700.00	\$700.00	0%	
Public Works	Landfill	1-4-4020-2410	LF - ASSOCIATION FEES	\$0.00	\$800.00	\$800.00	0%	
Public Works	Landfill	1-4-4020-2540	LF - SAMPLING AND MONITORING	\$6,943.86	\$25,675.00	\$18,731.14	27%	
Public Works	Landfill	1-4-4020-4023	LF - HOUSEHOLD HAZARDOUS WASTE DAY	\$0.00	\$80,000.00	\$80,000.00	0%	
Public Works	Landfill	1-4-4020-4029	LF - NG COMMUNITY CLEAN-UP DAY	\$0.00	\$30,000.00	\$30,000.00	0%	
Public Works	Waterworks	1-4-9300-1010	NGWT-WAGES	\$90,757.59	\$370,000.00	\$279,242.41	25%	
Public Works	Waterworks	1-4-9300-1015	NGWT - PART TIME WAGES	\$0.00	\$16,500.00	\$16,500.00	0%	
Public Works	Waterworks	1-4-9300-1035	NGWT - OVERTIME	\$11,275.68	\$36,000.00	\$24,724.32	31%	
Public Works	Waterworks	1-4-9300-1110	NGWT-BENEFITS	\$32,148.99	\$135,000.00	\$102,851.01	24%	
Public Works	Waterworks	1-4-9300-1225	NGWT-INSURANCE	\$64,526.11	\$64,527.00	\$0.89	100%	Insurance premiums paid for 2026.
Public Works	Waterworks	1-4-9300-1500	NGWT - LTD MAXVILLE WATER PROJECT	\$0.00	\$433,316.00	\$433,316.00	0%	
Public Works	Waterworks	1-4-9300-2015	NGWT-MUNICIPAL TAXES	\$0.00	\$10,000.00	\$10,000.00	0%	
Public Works	Waterworks	1-4-9300-2020	NGWT-HEALTH & SAFETY	\$0.00	\$2,400.00	\$2,400.00	0%	
Public Works	Waterworks	1-4-9300-2021	NGWT-WORK BOOTS & CLOTHING	\$247.14	\$3,240.00	\$2,992.86	8%	
Public Works	Waterworks	1-4-9300-2022	NGWT - PRESCRIPTION SAFETY GLASSES	\$0.00	\$750.00	\$750.00	0%	
Public Works	Waterworks	1-4-9300-2023	NGWT-BILLING OPERATING COSTS	\$21.36	\$1,500.00	\$1,478.64	1%	
Public Works	Waterworks	1-4-9300-2025	NGWT-MILEAGE & TRAVEL	\$22.44	\$0.00	-\$22.44	22%	
Public Works	Waterworks	1-4-9300-2035	NGWT-CONFERENCES & WORKSHOPS	\$1,411.99	\$19,800.00	\$18,388.01	7%	
Public Works	Waterworks	1-4-9300-2037	NGWT-CERTIFICATE RENEWAL	\$300.07	\$2,200.00	\$1,899.93	14%	
Public Works	Waterworks	1-4-9300-2049	NGWT-CELL PHONES	\$622.90	\$5,000.00	\$4,377.10	12%	
Public Works	Waterworks	1-4-9300-2050	NGWT-TELEPHONE	\$1,718.79	\$4,200.00	\$2,481.21	41%	
Public Works	Waterworks	1-4-9300-2051	NGWT-COURIER	\$2,156.39	\$2,700.00	\$543.61	80%	Under review, reallocation to the correct GL is required.
Public Works	Waterworks	1-4-9300-2055	NGWT-ENBRIDGE	\$3,340.25	\$10,000.00	\$6,659.75	33%	
Public Works	Waterworks	1-4-9300-2056	NGWT-HYDRO	\$19,256.59	\$67,500.00	\$48,243.41	29%	
Public Works	Waterworks	1-4-9300-2057	NGWT-WATER/SEWER	\$32.75	\$0.00	-\$32.75	33%	
Public Works	Waterworks	1-4-9300-2100	NGWT-POSTAGE	\$0.00	\$1,000.00	\$1,000.00	0%	
Public Works	Waterworks	1-4-9300-2110	NGWT-TOOLS	\$676.82	\$3,000.00	\$2,323.18	23%	
Public Works	Waterworks	1-4-9300-2114	NGWT-CHEMICALS	\$13,111.54	\$40,000.00	\$26,888.46	33%	

2026 Variance Report

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Public Works	Waterworks	1-4-9300-2115	NGWT-COAGULENT	\$17,519.75	\$100,000.00	\$82,480.25	18%	
Public Works	Waterworks	1-4-9300-2116	NGWT-CHLORINE	\$30,555.16	\$27,500.00	-\$3,055.16	111%	Reallocation to the correct GL is required.
Public Works	Waterworks	1-4-9300-2120	NGWT-OFFICE SUPPLIES	\$715.32	\$3,000.00	\$2,284.68	24%	
Public Works	Waterworks	1-4-9300-2125	NGWT-MATERIALS & SUPPLIES	\$1,325.10	\$13,000.00	\$11,674.90	10%	
Public Works	Waterworks	1-4-9300-2130	NGWT-COMPUTER SUPPLIES	\$4,919.36	\$6,500.00	\$1,580.64	76%	Under review, reallocation to the correct GL is required.
Public Works	Waterworks	1-4-9300-2140	NGWT - PHOTOCOPIER EXPENSE	\$505.39	\$2,000.00	\$1,494.61	25%	
Public Works	Waterworks	1-4-9300-2164	NGWT - WATER MAIN REPAIRS	\$23,800.73	\$122,500.00	\$98,699.27	19%	
Public Works	Waterworks	1-4-9300-2201	NGWT-QMS AUDITING	\$0.00	\$5,000.00	\$5,000.00	0%	
Public Works	Waterworks	1-4-9300-2210	NGWT-LEGAL FEES	\$0.00	\$10,000.00	\$10,000.00	0%	
Public Works	Waterworks	1-4-9300-2223	NGWT-CONSULTING FEES	\$0.00	\$10,000.00	\$10,000.00	0%	
Public Works	Waterworks	1-4-9300-2300	NGWT-ADVERTISING	\$0.00	\$1,500.00	\$1,500.00	0%	
Public Works	Waterworks	1-4-9300-2366	NGWT-BUILDING MTCE/SUPPLIES	\$6,395.93	\$7,000.00	\$604.07	91%	Reallocation to the correct GL is required. Expenses incurred for the relocation to the Public Works Building.
Public Works	Waterworks	1-4-9300-2368	NGWT-EQUIPMENT MTCE	\$14,138.14	\$45,000.00	\$30,861.86	31%	
Public Works	Waterworks	1-4-9300-2370	NGWT - TRUCK LICENSING	\$0.00	\$1,000.00	\$1,000.00	0%	
Public Works	Waterworks	1-4-9300-2399	NGWT - VEHICLE MAINTENANCE	\$477.80	\$2,500.00	\$2,022.20	19%	
Public Works	Waterworks	1-4-9300-2400	NGWT-GAS/OIL/DIESEL	\$6,037.86	\$12,000.00	\$5,962.14	50%	
Public Works	Waterworks	1-4-9300-2410	NGWT-ASSOC. & MEMBERSHIP FEES	\$161.80	\$1,500.00	\$1,338.20	11%	
Public Works	Waterworks	1-4-9300-2540	NGWT-SAMPLING	\$8,304.88	\$27,000.00	\$18,695.12	31%	
Public Works	Waterworks	1-4-9300-3065	NGWT- PUBLIC WORKS BUILDING	\$239.45	\$14,715.00	\$14,475.55	2%	
Public Works	Waterworks	1-4-9300-3753	NGWT - METER READING	\$5,715.35	\$15,000.00	\$9,284.65	38%	
Public Works	Waterworks	1-4-9300-4010	NGWT-CONTRACTS/CONTRACTED SERVICES	\$1,544.73	\$6,500.00	\$4,955.27	24%	
Public Works	Waterworks	1-4-9300-4114	NGWT - LOCATES	\$2,183.43	\$12,000.00	\$9,816.57	18%	
Public Works	Waterworks	1-4-9300-5020	NGWT-BAD DEBT EXPENSE	-\$55.50	\$0.00	\$55.50	-56%	
Public Works	Waterworks	1-4-9300-5120	NGWT - SNOW REMOVAL	\$12,465.60	\$13,000.00	\$534.40	96%	Snow removal for the sewage pumping station was allocated here.
Public Works	Waterworks	1-4-9300-7911	NGWT-RECOVERABLE SERVICES REPAIRS	-\$37.54	\$0.00	\$37.54	-38%	
Public Works	Waterworks	1-4-9400-1010	NGS - WAGES	\$32,436.32	\$246,130.00	\$213,693.68	13%	
Public Works	Waterworks	1-4-9400-1015	NGS - PART-TIME WAGES	\$0.00	\$11,000.00	\$11,000.00	0%	
Public Works	Waterworks	1-4-9400-1035	NGS - OVERTIME	\$1,809.87	\$24,000.00	\$22,190.13	8%	
Public Works	Waterworks	1-4-9400-1110	NGS - BENEFITS	\$13,264.11	\$89,400.00	\$76,135.89	15%	
Public Works	Waterworks	1-4-9400-1225	NGS - INSURANCE	\$43,017.40	\$43,018.00	\$0.60	100%	Insurance premiums paid for 2026.
Public Works	Waterworks	1-4-9400-1505	NGS - LTD PAYMENTS	\$0.00	\$20,000.00	\$20,000.00	0%	
Public Works	Waterworks	1-4-9400-1515	NGS - LTD WETLANDS	\$4,269.02	\$26,640.00	\$22,370.98	16%	
Public Works	Waterworks	1-4-9400-2015	NGS - MUNICIPAL TAXES	\$0.00	\$8,000.00	\$8,000.00	0%	
Public Works	Waterworks	1-4-9400-2020	NGS - HEALTH & SAFETY	\$0.00	\$2,000.00	\$2,000.00	0%	
Public Works	Waterworks	1-4-9400-2021	NGS - WORK BOOTS & CLOTHING	\$164.76	\$2,240.00	\$2,075.24	7%	
Public Works	Waterworks	1-4-9400-2023	NGS - BILLING OPERATING COSTS	\$0.00	\$2,000.00	\$2,000.00	0%	
Public Works	Waterworks	1-4-9400-2025	NGS - MILEAGE & TRAVEL	\$24.48	\$0.00	-\$24.48	24%	
Public Works	Waterworks	1-4-9400-2027	NGS - INSURANCE CLAIMS	\$0.00	\$10,000.00	\$10,000.00	0%	
Public Works	Waterworks	1-4-9400-2035	NGS - CONFERENCE & WORKSHOPS	\$805.69	\$13,200.00	\$12,394.31	6%	
Public Works	Waterworks	1-4-9400-2037	NGS - LICENSE RENEWAL	\$261.00	\$1,000.00	\$739.00	26%	
Public Works	Waterworks	1-4-9400-2049	NGS - CELL PHONES	\$184.47	\$2,500.00	\$2,315.53	7%	
Public Works	Waterworks	1-4-9400-2050	NGS - TELEPHONE	\$1,666.81	\$4,000.00	\$2,333.19	42%	

2026 Variance Report

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Public Works	Waterworks	1-4-9400-2051	NGS - COURIER	\$0.00	\$1,800.00	\$1,800.00	0%	
Public Works	Waterworks	1-4-9400-2056	NGS - HYDRO	\$7,275.37	\$75,000.00	\$67,724.63	10%	
Public Works	Waterworks	1-4-9400-2057	NGS - WATER/SEWER	\$21.84	\$0.00	-\$21.84	22%	
Public Works	Waterworks	1-4-9400-2110	NGS - TOOLS	\$451.21	\$1,000.00	\$548.79	45%	
Public Works	Waterworks	1-4-9400-2114	NGS - CHEMICALS	\$17,748.69	\$8,000.00	-\$9,748.69	222%	Reallocation to the correct GL is required.
Public Works	Waterworks	1-4-9400-2115	NGS - COAGULENT	\$34,876.20	\$65,000.00	\$30,123.80	54%	
Public Works	Waterworks	1-4-9400-2116	NGS - CHLORINE	\$0.00	\$25,000.00	\$25,000.00	0%	
Public Works	Waterworks	1-4-9400-2120	NGS - OFFICE SUPPLIES	\$109.12	\$400.00	\$290.88	27%	
Public Works	Waterworks	1-4-9400-2125	NGS - MATERIALS/SUPPLIES	\$96.27	\$6,000.00	\$5,903.73	2%	
Public Works	Waterworks	1-4-9400-2130	NGS - COMPUTER SUPPLIES	\$2,829.03	\$1,000.00	-\$1,829.03	283%	Under review, reallocation to the correct GL is required.
Public Works	Waterworks	1-4-9400-2131	NGS - COMPUTER HOSTING FEES	\$0.00	\$8,000.00	\$8,000.00	0%	
Public Works	Waterworks	1-4-9400-2140	NGS - PHOTOCOPIER EXPENSE	\$45.13	\$1,000.00	\$954.87	5%	
Public Works	Waterworks	1-4-9400-2163	NGS - SEWER LINE REPAIRS	\$13,080.90	\$75,000.00	\$61,919.10	17%	
Public Works	Waterworks	1-4-9400-2210	NGS - LEGAL FEES	\$0.00	\$5,000.00	\$5,000.00	0%	
Public Works	Waterworks	1-4-9400-2223	NGS - CONSULTING FEES	\$2,352.69	\$10,000.00	\$7,647.31	24%	
Public Works	Waterworks	1-4-9400-2300	NGS-ADVERTISING	\$0.00	\$500.00	\$500.00	0%	
Public Works	Waterworks	1-4-9400-2366	NGS-BUILDING MTCE/SUPPLIES	\$1,046.63	\$5,000.00	\$3,953.37	21%	
Public Works	Waterworks	1-4-9400-2368	NGS-EQUIPMENT MTCE	\$5,611.72	\$35,000.00	\$29,388.28	16%	
Public Works	Waterworks	1-4-9400-2369	NGS-LAGOON MTCE	\$215.25	\$5,000.00	\$4,784.75	4%	
Public Works	Waterworks	1-4-9400-2370	NGS-TRUCK LICENCING	\$0.00	\$250.00	\$250.00	0%	
Public Works	Waterworks	1-4-9400-2399	NGS-VEHICLE MTCE	\$318.52	\$3,500.00	\$3,181.48	9%	
Public Works	Waterworks	1-4-9400-2400	NGS-GAS/OIL/DIESEL	\$2,222.93	\$12,000.00	\$9,777.07	19%	
Public Works	Waterworks	1-4-9400-2410	NGS-ASSOC. & MEMBERSHIP FEES	\$107.87	\$500.00	\$392.13	22%	
Public Works	Waterworks	1-4-9400-2540	NGS-SAMPLING	\$10,174.67	\$23,000.00	\$12,825.33	44%	
Public Works	Waterworks	1-4-9400-3065	NGS - PUBIC WORKS BUILDING	\$124.02	\$9,810.00	\$9,685.98	1%	
Public Works	Waterworks	1-4-9400-4010	NGS-CONTRACTS/CONTRACTED SERVICES	\$1,567.11	\$5,000.00	\$3,432.89	31%	
Public Works	Waterworks	1-4-9400-4114	NGS - LOCATES	\$1,455.63	\$10,000.00	\$8,544.37	15%	
Public Works	Waterworks	1-4-9400-5020	NGS-BAD DEBT EXPENSE	-\$37.01	\$0.00	\$37.01	-37%	
Public Works	Waterworks	1-4-9400-5120	NGS - SNOW REMOVAL	\$625.82	\$10,000.00	\$9,374.18	6%	
Total				\$1,567,706.12	\$7,026,880.00	\$5,459,173.88	22%	

Public Works Department - Capital										
Department	Sub-Department	Account Code	Account Name	Cost Centre	2026 Actuals	2026 Final Budget	Variance	Percentage	Comments	
Public Works	Roads	1-5-3011-8000	CAPITAL - BRIDGES	BR #57	\$0.00	\$80,000.00	\$80,000.00	0%		
Public Works	Roads	1-5-3011-8000	CAPITAL - BRIDGES	BRIDGE	\$0.00	\$660,000.00	\$660,000.00	0%		
Public Works	Public Works Building	1-5-3065-8000	CAPITAL - PUBLIC WORKS BUILDING	PWHEAT	\$13,816.27	\$0.00	-\$13,816.27	13816%	Reallocation to the correct GL is required. This is the wrong cost centre, will be reallocated to PWUPGR.	
Public Works	Public Works Building	1-5-3065-8000	CAPITAL - PUBLIC WORKS BUILDING	PWUPGR	\$0.00	\$45,725.00	\$45,725.00	0%		
Public Works	Roads	1-5-3101-8000	CAPITAL - ROADS DEPARTMENT	CULVRT	\$0.00	\$50,000.00	\$50,000.00	0%		
Public Works	Roads	1-5-3101-8000	CAPITAL - ROADS DEPARTMENT	ENGINR	\$0.00	\$60,000.00	\$60,000.00	0%		
Public Works	Roads	1-5-3101-8000	CAPITAL - ROADS DEPARTMENT	GRAVEL	\$0.00	\$395,000.00	\$395,000.00	0%		
Public Works	Roads	1-5-3101-8000	CAPITAL - ROADS DEPARTMENT	KENYON	\$0.00	\$117,603.00	\$117,603.00	0%		
Public Works	Roads	1-5-3101-8000	CAPITAL - ROADS DEPARTMENT	LOCHL	\$0.00	\$29,603.00	\$29,603.00	0%		
Public Works	Roads	1-5-3101-8000	CAPITAL - ROADS DEPARTMENT	RINEED	\$0.00	\$815,000.00	\$815,000.00	0%		

2026 Variance Report

As of March 31, 2026

Public Works	Roads	1-5-3101-8000	CAPITAL - ROADS DEPARTMENT	SALT	\$0.00	\$200,000.00	\$200,000.00	0%
Public Works	Roads	1-5-3101-8000	CAPITAL - ROADS DEPARTMENT	SIDWLK	\$0.00	\$150,000.00	\$150,000.00	0%
Public Works	Landfill	1-5-4020-8000	CAPITAL - LANDFILL SITES	COVER	\$0.00	\$10,000.00	\$10,000.00	0%
Public Works	Landfill	1-5-4020-8000	CAPITAL - LANDFILL SITES	WELL	\$0.00	\$50,000.00	\$50,000.00	0%
Public Works	Waterworks	1-5-9300-8000	CAPITAL - NGWT - WATER TREATMENT	CONTRO	\$0.00	\$20,000.00	\$20,000.00	0%
Public Works	Waterworks	1-5-9300-8000	CAPITAL - NGWT - WATER TREATMENT	ENGINR	\$0.00	\$50,000.00	\$50,000.00	0%
Public Works	Waterworks	1-5-9300-8000	CAPITAL - NGWT - WATER TREATMENT	MAINST	\$0.00	\$140,000.00	\$140,000.00	0%
Public Works	Waterworks	1-5-9300-8000	CAPITAL - NGWT - WATER TREATMENT	PROCES	\$3,550.30	\$60,000.00	\$56,449.70	6%
Public Works	Waterworks	1-5-9300-8000	CAPITAL - NGWT - WATER TREATMENT	PWUPGR	\$0.00	\$27,435.00	\$27,435.00	0%
Public Works	Waterworks	1-5-9300-8000	CAPITAL - NGWT - WATER TREATMENT	VALVE	\$12,528.95	\$30,000.00	\$17,471.05	42%
Public Works	Waterworks	1-5-9300-8000	CAPITAL - NGWT - WATER TREATMENT	WATER	\$0.00	\$300,000.00	\$300,000.00	0%
Public Works	Waterworks	1-5-9400-8000	CAPITAL - NGS - SEWAGE	ALXLG	\$68,755.05	\$15,000,000.00	\$14,931,244.95	0%
Public Works	Waterworks	1-5-9400-8000	CAPITAL - NGS - SEWAGE	LINING	\$819.17	\$50,000.00	\$49,180.83	2%
Public Works	Waterworks	1-5-9400-8000	CAPITAL - NGS - SEWAGE	MAXLG	\$2,544.00	\$50,000.00	\$47,456.00	5%
Public Works	Waterworks	1-5-9400-8000	CAPITAL - NGS - SEWAGE	PMPSTN	\$0.00	\$40,000.00	\$40,000.00	0%
Public Works	Waterworks	1-5-9400-8000	CAPITAL - NGS - SEWAGE	PWUPGR	\$0.00	\$18,290.00	\$18,290.00	0%
Public Works	Waterworks	1-5-9400-8000	CAPITAL - NGS - SEWAGE	SCADA	\$0.00	\$65,000.00	\$65,000.00	0%
Total					\$102,013.74	\$18,513,656.00	\$18,411,642.26	1%

Public Works Totals by Sub-Department

Landfill Total					\$75,814.66	-\$371,582.00	-\$447,396.66	-20%
Public Works Building Total					\$18,480.10	\$70,250.00	\$51,769.90	26%
Roads Total					\$619,072.96	\$4,310,361.00	\$3,691,288.04	14%
Waste Management Total					\$61,104.96	\$353,506.00	\$292,401.04	17%
Waterworks Total					-\$7,341,241.84	\$0.00	\$7,341,240.84	0%
Public Works Department Total					-\$6,566,769.16	\$4,362,534.00	\$10,929,303.16	-151%

Costs shared amongst Roads and Waterworks at year end.



STAFF REPORT TO COUNCIL

Report No: PW-2026-12

April 22, 2026

From: Timothy Wright, Director of Public Works

RE: Winter Operations Performance

Recommended Motion:

THAT The Committee of the Whole for the Township of North Glengarry receives report PW-2026-12 Winter Operations Performance for information purposes only.

New Management Strategy Q1 2026

During the 2025–2026 winter season, the Roads Department implemented a revised approach to winter operations with an increased focus on operational efficiency and fiscal responsibility. This updated strategy emphasized more deliberate decision-making with respect to deployment timing, resource allocation, and call-out thresholds, while continuing to maintain established service levels and public safety standards. Staff made greater use of weather forecasts and real-time road condition information to ensure that winter control responses were aligned with actual needs rather than precautionary assumptions.

As a result, the Department demonstrated a more conscientious use of budgeted resources throughout the 2026 winter season. Call-outs were more closely tailored to storm severity and timing, with improved coordination between contracted services and in-house crews. This balanced approach allowed the Township to optimize service delivery without compromising road safety, and positioned the Roads Department to better absorb external challenges such as salt supply constraints.

Year	GL Code	Description	Q1 Balance	Budget
2026	1-4-3055-4010	PLOWING/SALTING - CONTRACTED SERVICES	\$14,358.38	\$33,594.00
2025	1-4-3055-4010	PLOWING/SALTING - CONTRACTED SERVICES	\$3,915.73	\$2,000.00
2026	1-4-3056-4010	SNOW REMOVAL - CONTRACTED SERVICES	\$1,272.00	\$45,455.00
2025	1-4-3056-4010	SNOW REMOVAL - CONTRACTED SERVICES	\$67,441.98	\$70,000.00
2026	1-4-9300-5120	NGWT - SNOW REMOVAL	\$12,465.60	\$13,000.00
2025	1-4-9300-5120	NGWT - SNOW REMOVAL	\$6,271.11	\$13,000.00
2026	1-4-9400-5120	NGS - SNOW REMOVAL	\$625.82	\$10,000.00
2025	1-4-9400-5120	NGS - SNOW REMOVAL	\$4,672.81	\$10,000.00
		TOTAL CONTRACTED SPEND 2026	\$28,721.80	
		TOTAL CONTRACTED SPEND 2025	\$82,301.63	

Winter Weather Conditions Q1 2025 vs Q1 2026

Environment and Climate Change Canada data for the Moose Creek Wells station indicate that total winter precipitation for January–March 2025 and January–March 2026 was broadly similar, with 171.1 mm in 2025 compared to 180.2 mm in 2026, and minimum temperatures in both periods falling below -29 °C. However, the 2025 period was characterized by a more concentrated sequence of events, including a major mid-February storm that led the Township to declare a significant weather event from February 16 to 18, 2025, and required an intensive operational response by the Roads Department. By contrast, precipitation during January–March 2026 was more evenly distributed, without a comparable multi-day extreme event, which allowed staff to plan deployments in a more measured and sustainable way.

Row Labels	Min of Temp (°C)	Sum of Precip. Amount (mm)
2025	-29.6	171.1
01	-27.1	34.3
02	-29.3	59.3
03	-29.6	77.5
2026	-30.5	180.2
01	-30.5	57.6
02	-24.6	24.9
03	-27.4	97.7
Grand Total	-30.5	351.3

Moose Creek Station Weather Analysis 2025 VS 2026

From an operational standpoint, this means that although the overall totals for cold and precipitation were similar across the two winters, Q1 2025 was more difficult to manage

because much of the impact arrived in a short “rush” period. Q1 2026 still demanded regular winter control but did not include the same level of prolonged, concentrated activity. Against this backdrop, the Roads Department’s improved call-out discipline and resource management in 2026 appear to have contributed to better budget performance relative to the operational demands of each winter.

2026 Salt Shortage

During the 2025–2026 winter, municipalities across Ontario experienced constraints on road salt supply due to high demand, supply chain limitations, and pressure on shipments through the Great Lakes–St. Lawrence system. Several eastern Ontario municipalities reported that they were actively rationing salt, reducing application rates, or blending salt with abrasives to extend remaining inventories. In this regional context, the Township of North Glengarry adopted a more proactive salt-management approach, closely monitoring salt usage, adjusting application strategies, and optimizing routes to ensure that available stockpiles were used as efficiently as possible.



As part of this approach, the Township incorporated stone dust into its winter control practices as a blended treatment with road salt, particularly on lower-volume roads and in conditions where additional traction was the primary objective. This blending strategy allowed the Roads Department to stretch available salt inventories while still providing adequate traction and maintaining established service levels on Township roads. The combination of stone dust–salt blends, more disciplined call-out decisions, and route optimization was an important factor in North Glengarry’s ability to manage through the season without exhausting stockpiles or compromising road safety. Administration’s assessment is that the coincidence of the new winter operations strategy with the 2025–2026 salt supply challenges provided an early and effective test of the Township’s updated practices, and that the Township successfully managed the season within existing stockpiles while maintaining approved service levels.

Year	Department	GL Code	Description	Q1 Balance
2026	Roads	1-4-3055-5125	PLOWING/SALTING - SALT	\$ 17,563.21
2025	Roads	1-4-3055-5125	PLOWING/SALTING - SALT	\$ 21,162.10

2026 Fixed Price Contracts and In-House Work

During the 2025–2026 winter season, the Township also implemented significant changes to its contracted winter maintenance program. Approximately half of the Township’s previously contracted areas were moved from a pay-per-visit pricing structure to a pay-per-season model, providing greater cost certainty and better alignment between expenditures and service expectations. The locations now covered under seasonal pricing include the Township Office, the Glengarry Archives, Island Park parking lot, the Alexandria Sewage Lagoons, the Alexandria Sewage Pumping Stations, the Alexandria Water Tower, the Alexandria Water Treatment Plant, the Legion, and the St. Paul Street parking lot.

As part of the same tender process, a number of smaller sites were reassigned from contracted service to Township forces where staff capacity and equipment availability made this approach more efficient. These locations include, for example, sidewalks in Glen Robertson and Dalkeith, which can now be maintained using existing municipal equipment and manpower as part of regular routing. Because winter operations records prior to 2025 were kept in a different format with less detail, it is difficult to generate a precise year-over-year financial comparison for these specific locations. Nonetheless, the available information, combined with staff observations, indicates that the shift to seasonal pricing, the strategic use of Township forces, and the new management practices are contributing to a significant increase in overall efficiency in winter operations. Together, these changes are supporting more predictable costs, better utilization of staff and equipment, and improved service delivery across the Township’s facilities and right-of-way.



Financial Implications:

Possible Cost savings in future years

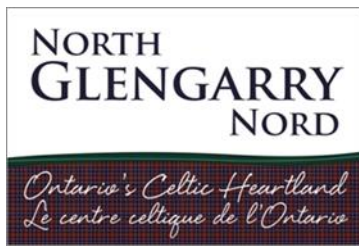
Attachments & Relevant Legislation:

O. Reg. 239/02: MINIMUM MAINTENANCE STANDARDS FOR MUNICIPAL HIGHWAYS

Others Consulted:

Robbie Smeall, Manager of Transportation

Reviewed and Approved by:
Michael Fawthrop, CAO/Clerk



STAFF REPORT TO COMMITTEE OF THE WHOLE

Report No. AD 2026-07

DATE: April 22, 2026

From: Michael Fawthrop, CAO/Clerk

RE: Departmental Updates

Recommended Motion:

That the Committee of the Whole for the Township of North Glengarry receive departmental updates from each Department Director, followed by an update from the Chief Administrative Officer, for information.

Background / Analysis:

As part of the municipality's commitment to transparency, accountability, and ongoing communication with Council, Department Directors will provide departmental updates at each Committee of the Whole meeting summarizing key activities, operational highlights, challenges, and upcoming priorities.

The Directors will present in the following order:

1. Zoe Bougie – Director of Finance / Treasurer
2. Timothy Wright – Director of Public Works
3. Jacob Rheume – Director of Building, By-Law & Planning
4. Stephanie McRae – Director of Community Services
5. Matthew Roy – Fire Chief

Following the departmental presentations, the **Chief Administrative Officer (CAO)** will provide a corporate-level update, including organizational initiatives, interdepartmental priorities, strategic progress, and any emerging matters requiring Council's awareness.

Financial Implication

There are no direct financial implications associated with receiving this report. Any financial impacts arising from departmental activities are addressed through the annual budget process or brought forward under separate reports to Council as required.

Attachments & Relevant Legislation:

- Municipal Act, 2001 – General governance and reporting provisions
- Applicable departmental legislation, regulations, or standards (as relevant)

Other Consulted:

N/A

Reviewed and Approved by:
Michael Fawthrop, CAO/Clerk



**THE CORPORATION OF THE TOWNSHIP
OF MADAWASKA VALLEY**

P.O. Box 1000
85 Bay Street
Barry's Bay ON K0J 1B0
Ph 613-756-2747 Fax 613-756-0553
info@madawaskavalley.ca

Moved by: Joseph Cybulskie
Seconded by: Shelley Maika

06-RC-21 Apr 2026
21 April 2026

BE IT RESOLVED

Council for the Corporation of the Township of Madawaska Valley supports the Resolution of the Township of Brudenell, Lyndoch and Raglan

WHEREAS arable land is a critical and finite resource and;

WHEREAS Ontario loses as much as 319 acres off farmland a day and;

WHEREAS Ontario's farmland provides food, fiber and fuel to all of Ontario and beyond;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Township of Madawaska Valley support Bill21, Protect Our FoodAct,2025 and strongly urges the provincial government to support this and every measure to protect our farmland, to aggressively prevent further losses and to ensure the future of agriculture in Ontario for future generations and;

THAT a copy of this resolution be sent to the Premier of Ontario, the Minister of Agriculture, Food and Agribusiness, the Minister of the Environment, Conservation and Parks, the Minister of Municipal Affairs and Housing, the Minister of Economic Development, Job Creation and Trade, MPP Billy Denault, Senator Rob Flack, the Ontario Federation of Agriculture, the Association of Municipalities of Ontario, and all Municipalities in Ontario

X CARRIED

[Redacted Signature]

Suzanne Klatt, CAO/Clerk

Replies to this correspondence can be forwarded electronically to dclerk@madawaskavalley.ca

Financial Implication

There are no direct financial implications associated with receiving this report. Any financial impacts arising from departmental activities are addressed through the annual budget process or brought forward under separate reports to Council as required.

Attachments & Relevant Legislation:

- Municipal Act, 2001 – General governance and reporting provisions
- Applicable departmental legislation, regulations, or standards (as relevant)

Other Consulted:

N/A

Reviewed and Approved by:
Michael Fawthrop, CAO/Clerk



**THE CORPORATION OF THE TOWNSHIP
OF MADAWASKA VALLEY**

P.O. Box 1000

85 Bay Street

Barry's Bay ON K0J 1B0

Ph 613-756-2747 Fax 613-756-0553

info@madawaskavalley.ca

Moved by: Mary Blank
Seconded by: Shelley Maika

07-RC-21 Apr 2026
21 April 2026

BE IT RESOLVED

**Council for the Corporation of the Township of Madawaska Valley supports the
Resolution of the Township of Brudenell, Lyndoch and Raglan**

Be It resolved that the Council for the Corporation of the Township of Madawaska Valley supports the resolution from the Township of Brudenell, Lyndoch and Raglan supporting correspondence received from James Bay East regarding a Provincial Bail Notification Program. And further that this resolution be forwarded to the all OPP Detachment Boards and all municipalities in Ontario.

X CARRIED


Suzanne Klatt, CAO/Clerk

***Replies to this correspondence can be forwarded
electronically to dclerk@madawaskavalley.ca***



**THE CORPORATION OF THE TOWNSHIP
OF MADAWASKA VALLEY**

P.O. Box 1000
85 Bay Street
Barry's Bay ON K0J 1B0
Ph 613-756-2747 Fax 613-756-0553
info@madawaskavalley.ca

Moved by: Shelley Maika
Seconded by: Linda Neuman

08-RC-21 Apr 2026
21 April 2026

BE IT RESOLVED

Council for the Corporation of the Township of Madawaska Valley supports the Resolution of the Township of Oro-Medonte

THAT Council for the Corporation of the Township of Madawaska Valley supports the resolution from Township of Oro-Medonte regarding the Association of Ontario Road Supervisors and their request for Provincial Legislation Amendments to strengthen protections for municipal workers and contractors and;

THAT a copy of this resolution be sent to: The Premier of Ontario, Michael Kerzner - Solicitor General of Ontario, Jill Dunlop - Minister of Emergency Preparedness and Response, Rob Flack - Minister of Municipal Affairs and Housing, Prabmeet Sakaria - Minister of Transportation, MPP Billy Denault, Association of Municipalities of Ontario (AMO) , Association of Ontario Roads Supervisors (AORS) , Ontario municipalities

X CARRIED


Suzanne Klatt, CAO/Clerk

Replies to this correspondence can be forwarded electronically to dclerk@madawaskavalley.ca

10 avril 2026

Destinataires : Directeurs généraux (municipalités)

Objet : Directive visant à encourager à acheter ontarien au municipal – Dates de mise en œuvre graduelle

À l'automne 2025, le gouvernement de l'Ontario a adopté la *Loi de 2025 visant à encourager à acheter ontarien (approvisionnement du secteur public)*. Cette dernière octroie au gouvernement le droit de publier des directives qui obligent de mettre en priorité les biens ontariens et canadiens dans les processus d'approvisionnement du secteur public.

Dans l'optique de mettre l'énorme pouvoir d'achat du secteur public au profit de l'économie, des travailleurs et des secteurs névralgiques de l'Ontario, les municipalités et les entités du secteur municipal (dont les commissions locales et les sociétés de services municipaux en propriété exclusive) font maintenant partie des entités du secteur public aux termes de la Loi. Ainsi, les organismes touchés devront se soumettre à la nouvelle Directive visant à encourager à acheter ontarien au municipal.

Nous sommes conscients de tout le travail qu'accomplissent les municipalités pour offrir des services aux citoyens et construire de nouvelles infrastructures et vous remercions de votre collaboration pour l'application des nouvelles exigences.

Dates d'entrée en vigueur

La nouvelle Directive visant à encourager à acheter ontarien au municipal comprendra des exigences relatives aux véhicules et aux immobilisations. Ces exigences entreront en vigueur pour les municipalités, les commissions locales et les sociétés de services municipaux aux dates suivantes :

Municipalités

- Exigences pour les véhicules : 13 avril 2026
- Exigences pour les immobilisations : 15 mai 2026

Commissions locales et sociétés de services municipaux

- Exigences pour les véhicules et les immobilisations : 1^{er} juin 2026

Pour faciliter la mise en œuvre de ces exigences, nous proposons des guides et autres ressources d'information sur les sites [Ontario.ca](https://www.ontario.ca) et d'[ApprovisiOntario](https://www.approvisiOntario.ca) qui en expliquent les tenants et aboutissants afin d'en assurer l'application uniforme.

À faire pour les municipalités

1. La préparation des équipes de l'approvisionnement et autres responsables des municipalités doit commencer bien avant l'entrée en vigueur des nouvelles exigences. De l'aide sera notamment offerte sous forme de guides et de formations pour faciliter le travail de mise en œuvre.
2. Les municipalités doivent informer les commissions locales et les sociétés de services municipaux de la publication de la Directive visant à encourager à acheter ontarien au municipal et des dates d'entrée en vigueur susmentionnées.

Si vous avez des questions ou avez besoin d'aide pour la mise en application des exigences, vous pouvez écrire à l'adresse doingbusiness@supplyontario.ca.

Je vous prie d'agréer mes salutations distinguées.

Signé à l'origine par

Martha Greenberg
Sous-ministre
Ministère des Affaires municipales et du Logement

c. c. Samantha Poisson, sous-ministre, Ministère des Services au public et aux entreprises et de l'Approvisionnement
Lindsay Jones, directrice générale, Association of Municipalities of Ontario

April 10, 2026

Memorandum to: Municipal Chief Administrative Officers, City Managers

Subject: Municipal Buy Ontario Procurement Directive – Phased Implementation Dates

In the fall of 2025, the Ontario government introduced and enacted the *Buy Ontario Act (Public Sector Procurement), 2025*. This Act allows the government to issue procurement directives that require prioritizing Ontario/Canadian goods and services in public sector procurements.

To leverage public sector procurement spending to support Ontario's economy, workers and key sectors, municipalities and municipal entities—including local boards and wholly-owned municipal services corporations—are now prescribed as public sector entities under the Act. As a result, all these organizations will have to comply with the newly released Municipal Buy Ontario Procurement Directive.

We recognize the significant work municipalities do to deliver services and build infrastructure in your communities, and we appreciate your partnership as these new requirements are introduced.

Timelines for effective dates

The new Municipal Buy Ontario Procurement Directive will include requirements related to fleet vehicles and capital infrastructure. This applies to municipalities, local boards, and municipal services corporations on the following phased timeline:

Municipalities

- Fleet vehicles requirements: April 13, 2026
- Capital infrastructure requirements: May 15, 2026

Local boards and municipal services corporations (MSCs)

- Capital infrastructure and fleet vehicles requirements: June 1, 2026

To assist with implementation, guidance materials and other support resources are available on [Ontario.ca](https://www.ontario.ca) and [Supply Ontario's website](#) to help your organization understand the requirements and apply them consistently.

Actions required of municipalities

1. Municipalities should begin preparing procurement teams and internal stakeholders in advance of these effective dates. Additional guidance and supports, such as training sessions, will be provided to facilitate implementation.

2. Municipalities should inform applicable local boards and municipal services corporations of the Municipal Buy Ontario Procurement Directive and the phased effective dates above.

Questions related to implementation and support can be directed to doingbusiness@supplyontario.ca.

Yours truly,

Original Signed by

Martha Greenberg
Deputy Minister of Ministry of Municipal Affairs and Housing

c: Samantha Poisson, Deputy Minister, Ministry of Public and Business Service
Delivery and Procurement
Lindsay Jones, Executive Director, Association of Municipalities of Ontario – AMO



MISSISSAUGA

RESOLUTION 0060-2026
adopted by the Council of
The Corporation of the City of Mississauga
at its meeting on April 1, 2026

0060-2026 Moved by: Councillor B. Butt

Seconded by: Councillor S. McFadden

WHEREAS locally elected school board trustees provide essential community representation and ensure accountability within Ontario's education system;

AND WHEREAS the City of Mississauga relies on dedicated trustee representation to reflect local priorities and advocate for the success of students across our diverse communities;

AND WHEREAS recent provincial supervision of the Peel District School Board and the Dufferin-Peel Catholic District School Board, alongside proposed governance changes, raises concerns regarding the future of local democratic accountability;

AND WHEREAS maintaining direct, elected representation is critical to ensuring that Mississauga's unique geographic and growth needs are reflected in education decision-making;

THEREFORE BE IT RESOLVED THAT:

1. Mississauga Council affirms its strong support for maintaining democratically elected school board trustees for both the Peel District School Board and the Dufferin-Peel Catholic District School Board;
2. Council formally recognizes the vital role of locally elected trustee representation for Mississauga and supports the continuation of meaningful, locally accountable representation;
3. The Province of Ontario be requested to pause any legislative or regulatory changes that would reduce or eliminate elected trustees until a transparent, province-wide consultation with municipalities, school boards, trustees, parents, students, educators and other education stakeholders is completed;
4. The City Clerk forward this resolution to the Premier of Ontario, the Minister of Education, all MPPs representing Mississauga, the Peel District School Board, the Dufferin-Peel Catholic District School Board, all MPPs representing Peel Region, and all Ontario municipalities to encourage collective advocacy for local democratic representation in education.

Recorded Vote	YES	NO	ABSENT	ABSTAIN
Mayor C. Parrish				
Councillor S. Dasko	X			
Councillor A. Tedjo	X			
Councillor C. Fonseca	X			
Councillor J. Kovac	X			
Councillor N. Hart	X			
Councillor J. Horneck	X			
Councillor D. Damerla	X			
Councillor M. Mahoney	X			
Councillor M. Reid	X			
Councillor S. McFadden	X			
Councillor B. Butt	X			

Carried (11, 0)

April 9, 2026

The Right Honourable Mark Carney, Prime Minister of Canada
Minister of Transportation Honourable, Steven MacKinnon
President and CEO of ALTO, Martin Imbeau
Premier of Ontario Honorable Doug Ford
Members of Parliament representing Eastern Ontario Wardens Caucus
Members of Provincial Parliament representing eastern Ontario
Federation of Canadian Municipalities
Association of Municipalities of Ontario
Rural Ontario Municipal Association
Ontario Federation of Agriculture
Eastern Ontario Mayors' Caucus
Eastern Ontario municipalities within the Eastern Ontario Wardens' Caucus district
Mohawks of the Bay of Quinte.

Re: Formal Opposition to the ALTO High-speed Rail Project in its Current Form

Please be advised that the following resolution was passed at the April 8th, 2026, meeting of the Council of the Township of Tyendinaga:

Resolution: 124-2026

Moved by: Councillor Jen Phillips

Seconded by: Deputy Mayor Heather Lang

Whereas the Federal Government has identified ALTO high-speed rail as a nation-building project with an estimated cost of \$60 to \$90 billion, to deliver faster, more reliable passenger rail service; and

Whereas ALTO is advancing plans for a high-speed passenger rail project between the Quebec City-Toronto corridor, cutting through eastern Ontario; and

Whereas there is only currently one proposed stop across the Eastern Ontario region, benefitting urban residents at the cost of rural residents and lands; and

Whereas portions of the proposed project will traverse and impact eastern Ontario communities, infrastructure, residential and agricultural lands, municipal trails, and environmentally sensitive areas, and with no long-term economic benefits; and

Whereas the closure and/or dead ending of roads will have significant ongoing and unknown costs to municipalities, as well as service delivery and emergency response implications to residents and businesses; and

Whereas eastern Ontario municipalities and residents have not received sufficient detailed information regarding potential local impacts, including land use, environmental effects, municipal infrastructure interfaces, and long-term financial or operational implications; and

Whereas municipal governments are responsible for protecting local interests, ensuring compatibility with existing planning frameworks, as well as safeguarding environmental, community, and resident mental health and well-being; and

Whereas the Township of Tyendinaga is actively trying to engage with ALTO through a truly meaningful consultation process to understand the impacts of both proposed high speed rail train routes to our residents, lands, trails, and businesses; and

Whereas the Township of Tyendinaga is located in the region's beautiful lands that hold deep agricultural and cultural roots, and that are home to our rural and small-urban communities that will be impacted by ALTO.

Therefore, be it resolved that the Township of Tyendinaga formally opposes the ALTO project in its current form; and

That this opposition is based on concerns related to insufficient municipal consultation, unclear rural and small-urban impacts, potential environmental effects, and alignments with existing eastern Ontario planning and infrastructure priorities; and

That the Township of Tyendinaga urge impacted municipalities, partners, businesses, and residents to share their questions and comments with ALTO and federal representatives as part of the engagement process; and

That the Township of Tyendinaga look to gather detailed information from ALTO to more fully understand the project and its impact across the region; and

That the Township of Tyendinaga advocates that the Federal Government and ALTO fully explore train route options along existing infrastructure corridors, such as VIA Rail; and

That a copy of this resolution be sent to the Right Honourable Mark Carney, Prime Minister of Canada, The Honourable Steve MacKinnon, Minister of Transportation, Martin Imbleau, President and CEO of ALTO, Members of Parliament representing Eastern Ontario Wardens Caucus district, Premier Doug Ford, Members of Provincial Parliament representing eastern Ontario, the Federation of Canadian Municipalities, the Association of Municipalities of Ontario, the Rural Ontario Municipal Association, the Ontario Federation of Agriculture, the Eastern Ontario Mayors' Caucus, all eastern Ontario

municipalities within the Eastern Ontario Wardens' Caucus district, and the Mohawks of the Bay of Quinte.

CARRIED

Thank you for your attention to this important matter.

Sincerely,

A black rectangular redaction box covering the signature of Yvonne Murphy.

Yvonne Murphy

Clerk

(613) 396-1944 ext 201 | clerk@tyendinagatownship.com

cc Mayor Kennelly
Deputy Mayor Lang
Councillor McFarlane
Councillor Ogden
Councillor Phillips



CORPORATION OF THE MUNICIPALITY OF SOUTH HURON

322 Main Street South P.O. Box 759

Exeter Ontario

N0M 1S6

Phone: 519-235-0310 Fax: 519-235-3304

Toll Free: 1-877-204-0747

www.southhuron.ca

April 9, 2026

Via email: david.piccini@pc.ola.org

Ministry of Labour, Immigration, Training and Skills Development
14th Floor, 400 University Ave
Toronto, ON M7A 1T7

Dear Hon. David Piccini,

Re: Request for Provincial Legislation Amendments, Health and Safety Concerns

Please be advised that South Huron Council passed the following resolution at their April 7, 2026, Regular Council Meeting:

160-2026

Moved By: Ted Oke

Seconded by: Jim Dietrich

That South Huron Council supports the March 13, 2026, correspondence of the Township of Oro Medonte regarding a Request for Provincial Legislation Amendments, Health and Safety Concerns; and

That this supporting resolution and the originating correspondence be circulated to the Minister of Labour, Immigration, Training and Skills Development, the Minister of Transportation, the Minister of Infrastructure, MPP Lisa Thompson, AORS, AMO, and all Municipalities in Ontario.

Result: Carried

Please find attached the originating correspondence for your reference.

Respectfully,

Kendra Webster, Legislative & Licensing Coordinator
Municipality of South Huron

kwebster@southhuron.ca

519-235-0310 x. 232

Encl.

cc: Minister of Transportation, Hon. Prabmeet Singh Sarkaria, prabmeet.sarkaria@pc.ola.org; the Minister of Infrastructure, Hon. Kinga Surma, kinga.surma@pc.ola.org; MPP Lisa Thompson, lisa.thompson@pc.ola.org; AORS, admin@aors.on.ca; AMO, resolutions@amo.on.ca; and all municipalities in Ontario.



—The TOWNSHIP of—
NORTH DUMFRIES

106 Earl Thompson Road, 3rd Floor
PO Box 1060
Ayr, ON N0B 1E0

April 14, 2026

Sent via Email: Premier, Minister of Finance, Minister of Citizenship and Multiculturalism, and MPP Brian Riddel, Cambridge, and be circulated to all municipalities in Ontario

RE: Resolution – Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding

Please be advised, at the Council Meeting held on April 13, 2026 the Township of North Dumfries Council considered the enclosed resolution received from the Town of Saugeen Shores regarding the Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding and adopted the following resolution:

“THAT the Resolution received from the Town of Saugeen Shores regarding the Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding be received;

Whereas older buildings have inherent sustainability and provide economic, environmental and social benefits for Ontario communities; and,

Whereas re-use of existing buildings reduces the need for increased infrastructure that accompanies new builds such as sewer and water services, new roads and sidewalks; and,

Whereas re-use of existing building can reduce construction waste and extend the life expectancy of landfills; and,

Whereas keeping older buildings helps a community remain visually richer and enhances identity while building its tourism brand and appeal; and,

Whereas creating a new, application-based, matching grant program of \$10M/year, modelled on an existing Alberta program would incentivize owners and smaller developers to keep, fix and reuse heritage buildings to create new housing; and,

Whereas such a grant program would provide an alternative to the Ontario heritage property tax relief program, which has limited impact on developers and reduces municipal revenues; and,

Whereas such a grant program would provide a simpler and more direct way for heritage building owners to fund renovations or conservation; and,

Whereas Ontario developers surveyed by the National Trust for Canada in 2014 ranked a heritage-revolving fund as their top incentive to encourage heritage development if:

- the grants are simple to apply for and to administer; and,*
- the fund is large enough to meet at least 33% of the demand so that applicants have a reasonable chance of recovering the cost and effort of applying.*

Therefore, be it Resolved That the Council of the Township of North Dumfries endorse the Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding, and that this resolution be sent to the Premier, Minister of Finance, Minister of Citizenship and Multiculturalism, and MPP Brian Riddel, Cambridge, and be circulated to all municipalities in Ontario.”

Please feel free to contact me if you have any questions, or concerns.

Sincerely,



Ashley Good, Clerk
Township of North Dumfries
519-632-8800 ext. 122
agood@northdumfries.ca

encl.



Town of Saugeen Shores
600 Tomlinson Drive, P.O. Box 820
Port Elgin, ON N0H 2C0

March 23, 2026

SENT VIA EMAIL

The Honourable Doug Ford
Premier of Ontario
premier@ontario.ca

The Honourable Peter Bethlenfalvy
Minister of Finance
minister.fin@ontario.ca

The Honourable Graham McGregor, MPP
Minister of Citizenship and Multiculturalism
graham.mcgregor@pc.ola.org

RE: Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding

At the March 23, 2026, Regular Council meeting for the Town of Saugeen Shores, the attached motion was passed endorsing the Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding.

Sincerely,



Hailey Leigh-Mossley
Deputy Clerk
Encl.

cc. MPP Lisa Thompson
All Ontario Municipalities



THE CORPORATION OF THE TOWN OF SAUGEEN SHORES

MOVED BY: C. Grace

RESOLUTION NO: 096-2026

SECONDED BY: M. Myatt

DATE: March 23, 2026

Whereas older buildings have inherent sustainability and provide economic, environmental and social benefits for Ontario communities; and,

Whereas re-use of existing buildings reduces the need for increased infrastructure that accompanies new builds such as sewer and water services, new roads and sidewalks; and,

Whereas re-use of existing building can reduce construction waste and extend the life expectancy of landfills; and,

Whereas keeping older buildings helps a community remain visually richer and enhances identity while building its tourism brand and appeal; and,

Whereas creating a new, application-based, matching grant program of \$10M/year, modelled on an existing Alberta program would incentivize owners and smaller developers to keep, fix and reuse heritage buildings to create new housing; and,

Whereas such a grant program would provide an alternative to the Ontario heritage property tax relief program, which has limited impact on developers and reduces municipal revenues; and,

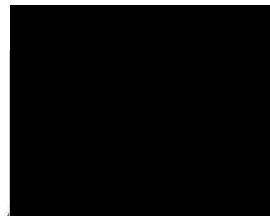
Whereas such a grant program would provide a simpler and more direct way for heritage building owners to fund renovations or conservation; and,

Whereas Ontario developers surveyed by the National Trust for Canada in 2014 ranked a heritage-revolving fund as their top incentive to encourage heritage development if:

- the grants are simple to apply for and to administer; and,
- the fund is large enough to meet at least 33% of the demand so that applicants have a reasonable chance of recovering the cost and effort of applying.

Therefore, be it Resolved That the Council of the Town of Saugeen Shores endorse the Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding, and that this resolution be sent to the Premier, Minister of Finance, Minister of Citizenship and Multiculturalism, and MPP Lisa Thompson, and be circulated to all municipalities in Ontario.

- Carried
- Carried, as amended
- Defeated
- Deferred
- Referred
- Tabled
- Withdrawn



Mayor



Office of the Warden, C.A.O. & Clerk
Hastings County

235 Pinnacle St. Postal Bag 4400,
Belleville ON K8N 3A9

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Fax: (613) 966-2574

www.hastingscounty.com

April 8, 2026

Sent via email

The Right Honourable Mark Carney, Prime Minister of Canada
The Honourable Steve MacKinnon, Minister of Transportation
The Honourable Doug Ford, Premier of Ontario
M.P. Shelby Kramp-Neuman
M.P. Chris Malette
M.P.P. Ric Bresee
M.P.P. Tyler Allsopp
Martin Imbleau, President and CEO of Alto
Mayors and Councils of 14 Hastings County Municipalities
Federation of Canadian Municipalities (FCM)
Association of the Municipalities of Ontario (AMO)
Ontario Federation of Agriculture
Eastern Ontario Mayors
Eastern Ontario Municipalities
Eastern Ontario First Nations Partners

RE: Hastings County Motion regarding Alto High Speed Rail

At a meeting held on March 26, 2026, Hastings County Council approved the following resolution:

Moved by: Councillor Claire Kennelly
Seconded by: Councillor Loyde Blackburn

WHEREAS the federal government has identified Alto High Speed Rail as a nation-building project with an estimated cost of \$60-\$90 billion, to deliver faster, more reliable passenger rail service; and

WHEREAS Alto is advancing plans for a high speed passenger rail project between the Quebec City – Toronto corridor, cutting through eastern Ontario; and

WHEREAS there is only one proposed stop across 50,000 square kilometres region, benefitting urban residents at the cost of rural residents and lands; and

WHEREAS portions of the proposed project will traverse and impact eastern Ontario communities, infrastructure, residential and agricultural lands, municipal trails and environmentally sensitive areas, and with no long term economic benefits; and

WHEREAS the closure and/or dead ending of roads will have significant ongoing and unknown costs to municipalities, as well as service delivery and emergency response implications to residents and businesses; and

WHEREAS eastern Ontario municipalities and residents have not received sufficient detailed information regarding potential local impacts, including land use, environmental effects, municipal infrastructure interfaces and long-term financial or operational implications; and

WHEREAS municipal governments are responsible for protecting local interests, ensuring compatibility with existing planning frameworks, as well as safeguarding environmental, community and resident mental health and wellbeing; and

WHEREAS the County of Hastings and its member municipalities are actively trying to engage with Alto through a truly meaningful consultation process to understand the impacts of both high speed rail train routes to our residents' lands, trails and businesses; and

WHEREAS the County of Hastings is an eastern Ontario advocacy voice representing 14 municipalities who value and will advocate for the region's beautiful lands that hold deep agricultural and cultural roots, and that are home to our rural and small-urban communities that will be impacted by Alto;

THEREFORE, let it be resolved that the County of Hastings formally opposes the Alto project in its current form; and

THAT this opposition is based on concerns related to insufficient municipal consultation, unclear rural and small-urban impacts, potential environmental effects and alignments with existing eastern Ontario planning and infrastructure priorities; and

THAT the County of Hastings urge our member municipalities, partners, businesses and residents to share their questions and comments with Alto and federal representatives as part of the engagement process; and

THAT the County of Hastings look to gather detailed information from Alto to more fully understand the project and its impacts across eastern Ontario; and

THAT the County of Hastings advocates that the federal government and Alto fully explore train route options along existing corridors such as via rail and or Highway 401; and

THAT a copy of this resolution be sent to the Right Honourable Mark Carney, Prime Minister of Canada, the Honourable Steve MacKinnon, Minister of Transportation, Martin Imbleau, President and CEO of Alto, Mayors and Councils of 14 Hastings County Municipalities, Premier Doug Ford, Federation of Canadian Municipalities, Rural Ontario Municipal Association, Association of Municipalities of Ontario, Eastern Ontario Wardens Caucus Members of Provincial Parliament, Eastern Ontario Wardens Caucus Members of Parliament, Ontario Federation of Agriculture, Eastern Ontario Mayors, All Eastern Ontario municipalities and Eastern Ontario First Nations partners.

Yours truly,

A black rectangular redaction box covers the signature of Cathy Bradley. Faint handwritten marks are visible above and below the box.

Cathy Bradley, Clerk and Director of Legislative Services
Hastings County



BONFIELD TOWNSHIP OFFICE OF THE DEPUTY CLERK

365 HIGHWAY 531

BONFIELD ON P0H 1E0

Telephone: 705-776-2641 Fax: 705-776-1154

Website: <http://www.bonfieldtownship.com>

Email: deputyclerk@bonfieldtownship.com

RESOLUTION OF COUNCIL

April 14th, 2026

Motion 26

Moved by Councillor Corbett

Seconded by Councillor MacInnis

THAT Council receives the Correspondence circulated with the Agenda of April 14th, 2026; AND FURTHER THAT Council supports the following items:

- c. FONOM Highway 11/17 Safety Measures
- d. FONOM Welcomes Key Northern Investments in Ontario Budget
- f. North Glengarry to extend OCIF funding

AND FURTHER THAT a copy of this resolution be forwarded to the appropriate Ministries, the originator of the proposal and MPP Vic Fedeli and/or MP Pauline Rochefort.

Carried

DIVISION VOTE

FOR

Donna Clark _____
 Jason Corbett _____
 Steve Featherstone _____
 Dan MacInnis _____
 Narry Paquette _____

AGAINST

Declaration of Pecuniary Interest/Conflict of Interest

CERTIFIED to be a true copy of Resolution No.26 of the Township of Bonfield's Regular Council Meeting of April 14th, 2026, and which Resolution is in full force and effect.

 Andrée Gagné
 Deputy Clerk-Treasurer

April 1, 2026

Northern Ontario Municipalities

****Sent Via Email****

Re: Special Economic Zone

Dear Northern Ontario Municipalities,

The following resolution was ratified by Council of the City of Greater Sudbury on March 31, 2026:

WHEREAS Canada's economic security and modern defence capabilities depend on resilient supply chains, energy security, and reliable access to critical minerals;

AND WHEREAS Greater Sudbury is one of Canada's most important critical mineral hubs, producing and refining nickel, copper, and other critical minerals essential to national and provincial priorities;

AND WHEREAS these minerals support industries across Canada and among our allies, making Greater Sudbury a strategic centre in the global competition for critical resources;

AND WHEREAS mining activity in Greater Sudbury is rapidly expanding, with the number of mines within municipal boundaries expected to grow from nine to fifteen within five years;

AND WHEREAS the City maintains extensive infrastructure, including more than 3,600 kilometres of roads and major water and wastewater systems across a land mass comparable to Prince Edward Island, supporting both residents and a multi billion dollar industrial ecosystem;

AND WHEREAS the current municipal funding model does not reflect the scale of responsibility borne by Greater Sudbury, resulting in an unsustainable burden on local taxpayers despite the city generating nearly one third of Northern Ontario's GDP;

AND WHEREAS most mining related revenues flow to provincial and federal governments, with only a small portion reinvested in the community that enables this economic activity;

AND WHEREAS a Special Economic Zone designation would ensure that more of the wealth generated in Greater Sudbury is reinvested locally in infrastructure, housing, workforce development, and social services, with significant returns on this investment for both our communities and our government partners;

AND WHEREAS Greater Sudbury has strong partnerships with Atikameksheng Anishnawbek and Wahnapiatae First Nation, and enhanced fiscal capacity would support continued collaboration and shared prosperity;

THEREFORE BE IT RESOLVED that the Council of the City of Greater Sudbury formally request that the Government of Ontario designate Greater Sudbury as a Special Economic Zone;

AND BE IT FURTHER RESOLVED that the Council request the Government of Canada recognize Greater Sudbury as a region of national strategic importance and work with the province of Ontario to implement complementary federal measures;

AND BE IT FURTHER RESOLVED that this resolution be shared with Atikameksheng Anishnawbek, Wahnapiatae First Nation, FONOM, AMO, and all Northern Ontario municipalities for their support.

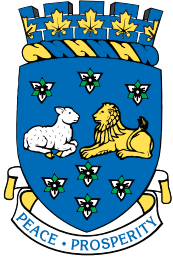
AND BE IT FURTHER RESOLVED that a letter conveying Council's support for these measures be sent to:

- Gimaa Craig Noochtai, Atikameksheng Anishnawbek
- Chief Larry Roque, Wahnapiatae First Nations
- The Honourable Doug Ford, Premier of Ontario
- The Right Honourable Mark Carney, Prime Minister of Canada
- The Federation of Northern Ontario Municipalities (FONOM)
- Association of Municipalities of Ontario (AMO)
- All Northern Ontario municipalities

Yours truly,

Brigitte Sobush
Manager of Clerk's Services/Deputy City Clerk

c. Members of City Council



April 2, 2026

Hon. Sean Fraser

Minister of Justice and Attorney General of Canada
Legislative Building
284 Wellington Street
Ottawa, Ontario K1A 0H8

Dear Minister Fraser:

Re: Notice of Motion, Councillor C. James re: Community Safety and Well-Being Plan

Please be advised that the Council of the Regional Municipality of Waterloo at their regular meeting held on March 25, 2026, approved the following motion:

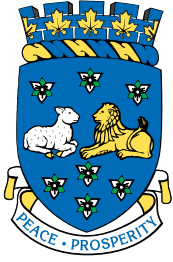
Whereas the Region of Waterloo's Community Safety and Well-Being Plan, developed under the requirements of the Community Safety and Policing Act, identifies systemic racism, hate, and discrimination as critical risk factors impacting community safety, belonging, and well-being;

And whereas the display of a noose is widely recognized as a symbol of racial terror, violence, and intimidation, particularly against Black communities, rooted in the history of anti-Black racism;

And whereas symbols of hate, when displayed publicly, contribute to fear, trauma, and exclusion, and undermine the Region's commitments to equity, inclusion, and proactive prevention within its Community Safety and Well-Being Plan;

And whereas the Government of Canada has introduced Bill C-9 to strengthen tools to address hate-motivated offences, including provisions related to the public display of certain hate symbols;

And whereas the current draft of Bill C-9 does not explicitly include the noose as a prohibited symbol, despite its well-



documented use as an instrument of racial intimidation and its direct relevance to community safety and well-being outcomes;

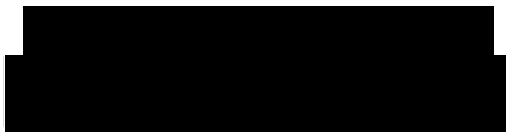
And whereas addressing hate symbols through federal legislation complements municipal efforts by strengthening upstream prevention, reducing harm, and supporting safer, more inclusive communities;

Therefore be it resolved that:

- 1. The Regional Municipality of Waterloo formally request that the Government of Canada amend Bill C-9 to explicitly include the noose as a prohibited hate symbol within the legislation;**
- 2. This motion be circulated to all Ontario municipalities, the Federation of Canadian Municipalities (FCM), and the Association of Municipalities of Ontario (AMO) for endorsement and support as a measure that strengthens community safety and well-being across jurisdictions.**

Please accept this letter for information purposes only. If you have any questions, please contact Councillor C. James, CJames@regionofwaterloo.ca.

Regards,



Michael Oliveri
Legislative Services Specialist
Region of Waterloo

cc: All Ontario Municipalities, the Federation of Canadian Municipalities (FCM), the Association of Municipalities of Ontario (AMO)



**BONFIELD TOWNSHIP
OFFICE OF THE DEPUTY CLERK**

365 HIGHWAY 531

BONFIELD ON P0H 1E0

Telephone: 705-776-2641 Fax: 705-776-1154

Website: <http://www.bonfieldtownship.com>

Email: deputyclerk@bonfieldtownship.com

April 20, 2026

To:
The Honourable Premier of Ontario
The Honourable Minister of Infrastructure
The Honourable Minister of Municipal Affairs and Housing

Subject: Support for the Township of North Glengarry – Ontario Community Infrastructure Fund (OCIF)

Dear Sir/Madam,

At a duly convened meeting of Council, the Council of the Township of Bonfield wishes to express its full support for the resolution passed by the Township of North Glengarry regarding the Ontario Community Infrastructure Fund (OCIF).

Council recognizes that municipal infrastructure—including roads, bridges, and water and wastewater systems—is fundamental to public safety, economic development, and the overall quality of life in rural and small urban communities across Ontario. Programs such as OCIF play a critical role in enabling municipalities like Bonfield to address infrastructure deficits that exceed local financial capacity.

While the Province's commitment to increase OCIF funding to \$400 million annually has been welcomed, Council shares the concern that rising costs associated with labour, materials, and climate resilience have significantly reduced the effectiveness of this funding. Without adjustments, municipalities face increasing pressure to defer essential projects or assume unsustainable levels of debt.

The Township of Bonfield supports the Township of North Glengarry in respectfully calling upon the Government of Ontario to:

- Extend the annual OCIF funding envelope at no less than \$400 million beyond the current term ending in 2026;
- Index the total annual OCIF funding and municipal allocations to the Ontario Consumer Price Index (CPI);
- Establish a new five-year OCIF funding framework that provides predictable and stable allocations to municipalities;
- Conduct regular reviews of the OCIF allocation formula to reflect current asset management data, population trends, climate considerations, and rural equity;
- Create a contingency reserve within the fund to address unforeseen cost increases and emergency infrastructure needs; and
- Improve transparency through the publication of an annual OCIF performance report.

Small Community, Big Heart



Council further acknowledges and supports similar resolutions passed by the Township of Edwardsburgh Cardinal, the Municipality of South Huron, and the Township of Puslinch, which collectively highlight the importance of a strong and reliable provincial partnership in addressing municipal infrastructure challenges.

The Township of Bonfield respectfully urges the Government of Ontario to take action to ensure that OCIF remains a sustainable, predictable, and effective funding program for small and rural municipalities.

A copy of this resolution will be circulated to the Premier of Ontario, the Leader of the Official Opposition, the Minister of Infrastructure, the Minister of Municipal Affairs and Housing, the Association of Municipalities of Ontario (AMO), and all Ontario municipalities.

Thank you for your attention to this important matter.

Sincerely,



Andrée Gagné
Deputy Clerk-Treasurer
Township of Bonfield





OFFICE OF THE CLERK

Phone: (807) 274-5323 | Fax: (807) 274-8479

Mailing Address: 320 Portage Avenue
Fort Frances, ON P9A 3P9

Email: town@fortfrances.ca

Website: www.FortFrances.ca

April 17, 2026

To Whom It May Concern;

This letter is to formally inform you that at the Regular Council Meeting of March 23, 2026, the following oral motion was carried by Mayor and Council:

Oral Motion:

THAT Council provide a resolution of support for the Township of Emo letter regarding Accessible Roadside Rest Areas - Washrooms;

AND THAT the resolution of support be forwarded to all Ontario municipalities, the Honourable Doug Ford, and all those cc'd in the Township of Emo letter

Mover: Wendy Brunetta

Seconder: Kaleb Firth

Result: CARRIED

Thank You / Merci / Miigwech,

Ally Lewis
Deputy Clerk

Sent by Email

April 8, 2026

The Right Honourable Mark Carney
Prime Minister of Canada
80 Wellington Street,
Ottawa, ON K1A 0A2
pm@pm.gc.ca

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park Room 281
Toronto, ON M7A 1A1
premier@ontario.ca

Subject: Corr. 01-26
Megha Trivedi, Clerk-Treasurer, Township of Prince
Re: Call to Action for Justice and Protection of Canada's Children

The Council of The Corporation of the City of Pickering considered the above matter at a Meeting held on March 23, 2026 and adopted the following resolution:

1. That Corr. 01-26, from Megha Trivedi, Clerk-Treasurer, Township of Prince, dated February 10, 2026, regarding a Call to Action for Justice and Protection of Canada's Children, be received and endorsed; and,
2. That a copy of this resolution be forwarded to the Right Honourable Mark Carney, Prime Minister of Canada, The Honourable Doug Ford, Premier of Ontario, The Honourable Doug Downey, Attorney General, The Honourable Michael Kerzner, Solicitor General, The Honourable Sean Fraser, Minister of Justice and Attorney General, the Federation of Canadian Municipalities (FCM), and all municipalities in Ontario.

Should you require further information, please do not hesitate to contact the undersigned at 905.420.4660, extension 2019.

A copy of the original correspondence is attached for your information.



Susan Cassel

City Clerk

SC:am

Encl.

Copy: The Honourable Sean Fraser, Minister of Justice and Attorney General
The Honourable Michael Kerzner, Solicitor General
The Honourable Doug Downey, Solicitor General
All Ontario Municipalities
Federation of Canadian Municipalities (FCM)

Chief Administrative Officer



The Corporation of the Township Of Prince
3042 Second Line West, Prince Township, Ontario P6A 6K4
Office 705-779-2992 Fax:705-779-2725

February 10th ,2026

The Right Honourable Mark Carney, P.C., M.P. Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Mark.carney@parl.gc.ca

RE: Call to Action for Justice and Protection of Canada's Children

Dear Prime Minister,

Please be advised that at the Regular Council Meeting on February 10th , 2026, Council for the Corporation of the Township of Prince passed the following resolution, supporting the resolution from the Township of Brudenell, Lyndoch and Raglan.

Resolution Number: 2026 - 33

Moved by: Councillor M. Christenson


Seconded by: Councillor J. Weir

BE IT RESOLVED THAT Council for the Township of Prince support the Township of Brudenell, Lyndoch and Raglan's resolution regarding a call to action for Justice and Protection of Canada's Children;

AND FURTHER THAT this resolution be forwarded to Prime Minister of Canada, Premier of Ontario, the Attorney General of Ontario, Solicitor General of Ontario, the Minister of Justice and Attorney General of Canada, the Federation of Canadian Municipalities and all municipalities in Ontario.

Carried.

Sincerely,


Megha Trivedi
Clerk-Treasurer
Township of Prince



**TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

February 4, 2026

The Right Honourable Mark Carney, P.C., M.P. Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Mark.carney@parl.gc.ca

RE: Call to Action for Justice and Protection of Canada's Children

Dear Prime Minister,

Please be advised that at the Regular Council Meeting on February 4th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan passed the following resolution, supporting the resolution from the Town of Aylmer.

Resolution No: 2026-02-04-05
Moved by: Councillor Quade
Seconded by: Councillor Banks

“Be it resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the Town of Aylmer’s resolution regarding a Call to Action for Justice and Protection of Canada’s Children.

And further that this resolution be forwarded to the Prime Minister of Canada, Premier of Ontario, the Attorney General of Ontario, Solicitor General of Ontario, the Minister of Justice and Attorney General of Canada, Renfrew Nipissing Pembroke MPP and MP, the Federation of Canadian Municipalities and all municipalities in Ontario.”

Carried.

Sincerely,


Tammy Thompson
Deputy Clerk
Township of Brudenell, Lyndoch and Raglan

January 15, 2026

The Right Honourable Mark Carney, P.C., M.P. Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON
K1A 0A2
Mark.carney@parl.gc.ca

Dear Prime Minister

Re: Support for the City of Welland's Call to Action for Justice and Protection of Canada's Children

At their Regular Meeting of Council on January 15, 2026, the Council of the Town of Aylmer endorsed the following resolution:

Whereas the Town of Aylmer supports the City of Welland's call to action for justice and protection of Canada's children; and,

Whereas the safety and well-being of children is a fundamental responsibility shared by all levels of government; and,

Whereas recent incidents involving sexual offences against children have deeply affected communities across Ontario and Canada, raising serious concerns about public safety and the adequacy of existing legislative protections; and,

Whereas violent sexual crimes against children represent some of the most serious offences under the Criminal Code of Canada and have lifelong impacts on victims, families, and communities; and,

Whereas municipalities play a critical role in advocating for policies that protect residents and promote safe communities; and,

Whereas there is a growing concern that gaps in bail, sentencing, parole eligibility, and offender monitoring allow high-risk individuals to re-enter communities pre-maturely, placing children at continued risk;

Now therefore be it resolved that the Council of the Town of Aylmer formally urges all levels of government to review and strengthen legislation and policies related to violent and sexual offences against children, including but not limited to:

1. **Bail and Sentencing Provisions** - ensuring that individuals charged with or convicted of violent sexual offences against children are subject to the strictest possible bail conditions and sentencing outcomes that reflect the severity of these crimes;
2. **Parole and Early Release** - limiting parole eligibility, statutory release, or other forms of early release for offenders convicted of sexual offences against children who pose ongoing risks to public safety;
3. **Sex Offender Monitoring** - strengthening the National Sex Offender Registry and related provincial tools to improve accuracy, enforcement, and timely access to information for law enforcement; and
4. **Victim and Community Safety** - prioritizing the protection of children and community safety within the justice system above administrative or procedural efficiencies;

And be it further resolved that copies of this resolution be forwarded to:

The Premier of Ontario
The Attorney General of Ontario
The Solicitor General of Ontario
The Prime Minister of Canada
The Minister of Justice and Attorney General of Canada
Member of Provincial Parliament, Rob Flack
Member of Parliament, Andrew Lawton
The Federation of Canadian Municipalities (FCM) and;
All 444 Ontario Municipalities

And be it further resolved that Council encourages municipalities to adopt similar resolutions to work collaboratively to present a unified municipal voice advocating for stronger protections for children across Canada.

Yours sincerely,

Owen Jaggard
Director of Legislative Services/Clerk | Town of Aylmer
46 Talbot Street West, Aylmer, ON N5H 1J7
519-773-3164 Ext. 4913 | Fax 519-765-1446
ojaggard@town.aylmer.on.ca | www.aylmer.ca

CC:

Hon. Doug Ford doug.fordco@pc.ola.org
Hon. Doug Downey doug.downey@pc.ola.org
Hon. Michael S. Kerzner michael.kerzner@pc.ola.org
Hon. Sean Fraser sean.fraser@parl.gc.ca



The Corporation of the Town of Aylmer
46 Talbot Street West, Aylmer, Ontario N5H 1J7
Office: 519-773-3164 Fax: 519-765-1446
www.aylmer.ca

Hon. Rob Flack rob.flack@pc.ola.org

Mr. Andrew Lawton andrew.lawton@parl.gc.ca

Mayor Frank Campion c/o Theresa Ettore Theresa.ettore@welland.ca

Federation of Canadian Municipalities resolutions@fcm.ca

All municipalities



OFFICE OF THE MAYOR
FRANK CAMPION
60 East Main Street
Welland, Ontario
L3B 3X4
Phone: 905-735-1700
Fax: 905-735-1543

December 2, 2025

Subject: A Call to Action: Standing Together for Justice and the Protection of Canada's Children

Dear Fellow Mayors,

I write to you today not only as the Mayor of Welland, but as a member of a community that has been deeply shaken by an unthinkable act in August 2025: the brutal sexual assault of a three-year-old child. This tragedy has horrified our residents, leaving families in grief and disbelief, and compelling us as leaders to confront the uncomfortable truth that our justice system is failing to adequately protect our most vulnerable.

While no policy can erase the trauma this child and their family will endure, we have a moral obligation to act. This moment demands leadership from all of us, to raise our collective voices and ensure that meaningful reform takes place.

I urge you to join me in calling on provincial and federal governments to take immediate and decisive action by advancing the following measures:

- The full and expedited implementation of recent federal bail and sentencing reforms, so that new provisions designed to protect the public—particularly victims of violent sexual crimes—are applied swiftly and consistently across all jurisdictions.
- Strengthening bail and sentencing provisions so that individuals charged with, or convicted of, violent sexual crimes face the strictest possible conditions, including limits on early release in cases of extreme brutality.
- That parole eligibility for sexual offences against children reflects the full gravity of these crimes, limiting conditional or early release for offenders who pose ongoing risks to community safety.
- Strengthening the National Sex Offender Registry, providing communities and police with timely, accurate information and effective tools to safeguard residents.

Canadians must be able to trust that our justice system prioritizes public safety—especially the safety of children—above all else. Communities like ours cannot bear the weight of knowing that legislative gaps may allow dangerous offenders to harm again.

I am calling on you, my colleagues in municipalities across Canada, to:

1. Pass council resolutions urging your respective provincial governments to review and strengthen laws protecting children from violent offenders.
2. Collaborate through FCM and provincial municipal associations to bring a united municipal voice to Ottawa and all legislatures across the country, advocating for the timely implementation and continued enhancement of justice reforms.
3. Engage your local MPs, MPPs/MLAs, and their governments to advocate for continued legislative and judicial reform.

4. Support awareness and prevention efforts within your communities to reinforce the safety and well-being of every child.

Together, we can create a wave of leadership that demands justice and refuses complacency. The protection of children transcends politics and geography; it is a shared duty that defines who we are as a nation.

Thank you for standing with us in this urgent cause. I would welcome the opportunity to coordinate efforts with you and your councils to move this national call forward.

With respect and solidarity,


Frank Campion
Mayor of Welland

Sent by Email

April 8, 2026

The Right Honourable Mark Carney
Prime Minister of Canada
80 Wellington Street,
Ottawa, ON K1A 0A2
pm@pm.gc.ca

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park Room 281
Toronto, ON M7A 1A1
premier@ontario.ca

Subject: Corr. 02-26
Tonia Bennett, Manager of Legislative Services / Clerk, Northumberland County
Re: Correspondence, 'Call for Reform and Publication of the Ontario Sex Offender Registry'

The Council of The Corporation of the City of Pickering considered the above matter at a Meeting held on March 23, 2026 and adopted the following resolution:

1. That Corr. 02-26, from Tonia Bennett, Manager of Legislative Services/Clerk, Northumberland County, dated February 24, 2026, regarding Correspondence, 'Call for Reform and Publication of the Ontario Sex Offender Registry', be received and endorsed; and,
2. That a copy of this resolution be forwarded to the Right Honourable Mark Carney, Prime Minister of Canada, The Honourable Doug Ford, Premier of Ontario, The Honourable Doug Downey, Attorney General, The Honourable Michael Kerzner, Solicitor General, The Honourable Sean Fraser, Minister of Justice and Attorney General, the Federation of Canadian Municipalities (FCM), and all municipalities in Ontario.

Should you require further information, please do not hesitate to contact the undersigned at 905.420.4660, extension 2019.

A copy of the original correspondence is attached for your information.

Yours truly



Susan Cassel

City Clerk

SC:am

Encl.

Copy: The Honourable Sean Fraser, Minister of Justice and Attorney General
The Honourable Michael Kerzner, Solicitor General
The Honourable Doug Downey, Solicitor General
All Ontario Municipalities
Federation of Canadian Municipalities (FCM)

Chief Administrative Officer



**The Corporation of the
County of Northumberland**
555 Courthouse Road
Cobourg, ON, K9A 5J6



Northumberland County Council Resolution

SENT VIA EMAIL

February 24, 2026

The Right Hon. Mark Carney (Prime Minister of Canada)
Honourable Sean Fraser (Minister of Justice and Attorney General of Canada)
Honourable Gary Anandasangaree (Minister of Safety)
Honourable Doug Ford (Premier of Ontario)
Honourable Doug Downey (Attorney General of Ontario)
Honourable Michael S. Kerzner (Solicitor General of Ontario)
Honourable David Piccini (Minister of Labour, Immigration, Training and Skills Development
and MPP for Northumberland Peterborough-South)
Member of Parliament for Northumberland Clarke, Philip Lawrence
Association of the Municipalities of Ontario (AMO)
Federation of Canadian Municipalities (FCM)
All Ontario Municipalities

Re: Correspondence, 'Call for Reform and Publication of the Ontario Sex Offender Registry'

At a meeting held on February 18th, 2026 Northumberland County Council approved Council Resolution # 2026-02-18-122, adopting the below resolution:

Moved by: Councillor Lucas Cleveland
Seconded by: Councillor John Logel

"**Whereas** item 7.a from the February 3, 2026 Corporate Support Committee was held by Council for separate discussion at this meeting, the item being 'Call for Reform and Publication of the Ontario Sex Offender Registry'; and

Now Therefore Be It Resolved That County Council adopt the following:

- **That** County Council support the correspondence and send a copy of this resolution to key stakeholders."

Council Resolution # 2026-02-18-122

Carried



**The Corporation of the
County of Northumberland**

555 Courthouse Road
Cobourg, ON, K9A 5J6

If you have any questions regarding this matter, please do not hesitate to contact the undersigned at bennett@northumberland.ca or by telephone at 905-372-3329 ext. 2238.

Sincerely,
Tonia Bennett

A handwritten signature in blue ink that reads "Tonia Bennett".

Manager of Legislative Services / Clerk
Northumberland County

Council Resolution

Moved By █ L. Cleveland

Seconded By d. Logel

Agenda Resolution Number
Item 12.b. 2026-02-18- 122
(1)

Council Date: February 18, 2026

“Whereas item 7.a from the February 3, 2026 Corporate Support Committee was held by Council for separate discussion at this meeting, the item being 'Call for Reform and Publication of the Ontario Sex Offender Registry'; and

Now Therefore Be It Resolved That County Council adopt the following:

- That County Council support the correspondence and send a copy of this resolution to key stakeholders.”

Recorded Vote
Requested by _____
Councillor's Name

Deferred _____
Warden's Signature

Carried  _____
Warden's Signature

Defeated _____
Warden's Signature



December 19, 2025

Honorable Mark Carney

Sent via email: mark.carney@parl.gc.ca

Dear Honorable Mark Carney:

Please be advised that Brantford City Council, at its meeting held December 16, 2025 adopted the following:

12.2.7 Call for Reform and Publication of the Ontario Sex Offender Registry - Councillor Samwell

WHEREAS the community of Welland and the surrounding communities were deeply impacted by a recent heinous crime that highlighted critical gaps in Canada's criminal justice and offender-management systems; and

WHEREAS on September 4, 2025, Mayor Frank Campion of the City of Welland wrote to the Premier of Ontario urging comprehensive reform to strengthen sentencing, parole, and bail provisions for violent sexual offenders, and to enhance public safety protections; and

WHEREAS on September 12, 2025, Mayor Mat Siscoe of the City of St. Catharines wrote to the Prime Minister of Canada expressing strong support for these reforms and calling for immediate federal action to strengthen sentencing, parole, and accountability measures for violent sexual offenders; and

WHEREAS the City of Thorold, at its meeting of September 9, 2025, adopted Resolution 14.2 requesting the Province of Ontario to amend Christopher's Law (Sexual Offenders Registry), 2000 to make Ontario Sex Offender Registry publicly accessible; and

WHEREAS several Niagara municipalities; including Grimsby, Fort Erie, Port Colborne, and St. Catherines have subsequently endorsed this call for greater transparency and reform; and

WHEREAS municipal councils, though not responsible for criminal law or parole, play a vital role in advocating for the safety and well-being of their residents;

NOW THEREFORE BE IT RESOLVED THAT:

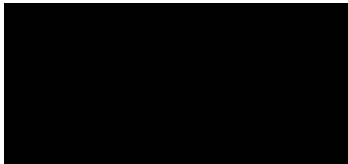
- A. THAT the Council of the City of Brantford hereby supports the City of Thorold's Resolution calling for the Publication of the Sexual Offender Registry and the City of Welland's correspondence dated September 4, 2025, calling for reform to sentencing, parole, and registry provisions concerning violent sexual offenders; and
- B. THAT the Province of Ontario be urged to amend Christopher's Law (Sexual Offender Registry), 2000 to make the Ontario Sex Offender

Registry publicly accessible, subject to appropriate privacy and safety safeguards; and

- C. THAT a copy of this resolution be forwarded to:
- i. The Right Hon. Mark Carney, Prime Minister of Canada;
 - ii. The Hon. Sean Fraser, Minister of Justice and Attorney General of Canada;
 - iii. The Hon. Gary Anandasangaree, Minister of Safety;
 - iv. The Hon. Doug Ford, Premier of Ontario;
 - v. The Hon. Doug Downey, Attorney General of Ontario;
 - vi. The Hon. Michael S. Kerzner, Solicitor General of Ontario;
 - vii. Member of Parliament for Brantford-Brant, Larry Brock;
 - viii. Member of Provincial Parliament for Brantford-Brant, Will Bouma;
 - ix. The Association of the Municipalities of Ontario (AMO);
 - x. The Federation of Canadian Municipalities (FCM); and
 - xi. All Ontario Municipalities for their information and support.

I trust this information is of assistance.

Yours truly,



Chris Gauthier City Clerk,
cgauthier@brantford.ca

CC - The Honorable Sean Fraser, Minister of Justice and Attorney General of Canada; - Sean.Fraser@parl.gc.ca

The Honorable Gary Anandasangaree, Minister of Safety
Gary.Anand@parl.gc.ca

The Honorable Doug Ford, Premier of Ontario; - premier@ontario.ca

The Honorable Doug Downey, Attorney General of Ontario; -
Doug.Downey@ontario.ca

The Honorable Michael S. Kerzner, Solicitor General of Ontario
michael.kerzner@pc.ola.org

Member of Parliament for Brantford-Brant, Larry Brock; -
larry.brock@parl.gc.ca

Member of Provincial Parliament for Brantford-Brant, Will Bouma; -
will.bouma@pc.ola.org

The Association of the Municipalities of Ontario (AMO) amo@amo.on.ca

The Federation of Canadian Municipalities (FCM) FCMInfo@fcm.ca

All Ontario Municipalities for their information and support



The Corporation of the Township of Terrace Bay

P.O. Box 40, 1 Selkirk Avenue, Terrace Bay, ON, P0T 2W0
Phone: (807) 825-3315 Fax: (807) 825-9576

April 9, 2026

Honorable Joel Lightbound
Joel.lightbound@parl.gc.ca

Dear Mr. Lightbound.

At the Township of Terrace Bay's Regular Council Meeting held on Tuesday April 7, 2026, the following resolution of support was passed:

RE: Resolution Regarding Reduced Rate Distribution of Library Resources

Resolution: 88-2026

Moved By: Councillor Dube

Seconded By: Councillor Adduono

WHEREAS public libraries play a vital role in ensuring equitable access to information, literacy, education, and culture for all residents;

AND WHEREAS inter-library loan services are an essential component of public library operations, particularly for small and rural communities with limited local collections;

AND WHEREAS reduced postal rates for library materials have historically enabled libraries to share resources efficiently and affordably across Canada;

AND WHEREAS recent amendments to the Canada Post Corporation Act have removed the legislative requirement to provide reduced postal rates for library materials, creating uncertainty for the continued delivery of this essential service;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Township of Terrace Bay calls upon the Government of Canada to maintain and protect reduced-rate postal distribution for library materials through legislation;

AND THAT Council requests that the Minister responsible for Canada Post ensure continued, affordable postal access for libraries and inter-library loan services;

AND THAT a copy of this resolution be forwarded to The Honorable Joel Lightbound, Minister of Government Transformation, Public Works and Procurement, Patty Hajdu, MP Thunder Bay-Superior North, Lise Vaugeois, MPP Thunder Bay-Superior North and all Ontario municipalities for support.



The Corporation of the Township of Terrace Bay

P.O. Box 40, 1 Selkirk Avenue, Terrace Bay, ON, P0T 2W0
Phone: (807) 825-3315 **Fax:** (807) 825-9576

Sincerely,



J. Hall
Chief Administrative Officer/Clerk

CC:

MP Patty Hajdu – patty.hajdu@parl.gc.ca
MPP Lise Vaugeois – lvaugois-gp@ndp.on.ca
Ontario Municipalities

10 avril 2026

Destinataires : Directeurs généraux (municipalités)

Objet : Directive visant à encourager à acheter ontarien au municipal – Dates de mise en œuvre graduelle

À l'automne 2025, le gouvernement de l'Ontario a adopté la *Loi de 2025 visant à encourager à acheter ontarien (approvisionnement du secteur public)*. Cette dernière octroie au gouvernement le droit de publier des directives qui obligent de mettre en priorité les biens ontariens et canadiens dans les processus d'approvisionnement du secteur public.

Dans l'optique de mettre l'énorme pouvoir d'achat du secteur public au profit de l'économie, des travailleurs et des secteurs névralgiques de l'Ontario, les municipalités et les entités du secteur municipal (dont les commissions locales et les sociétés de services municipaux en propriété exclusive) font maintenant partie des entités du secteur public aux termes de la Loi. Ainsi, les organismes touchés devront se soumettre à la nouvelle Directive visant à encourager à acheter ontarien au municipal.

Nous sommes conscients de tout le travail qu'accomplissent les municipalités pour offrir des services aux citoyens et construire de nouvelles infrastructures et vous remercions de votre collaboration pour l'application des nouvelles exigences.

Dates d'entrée en vigueur

La nouvelle Directive visant à encourager à acheter ontarien au municipal comprendra des exigences relatives aux véhicules et aux immobilisations. Ces exigences entreront en vigueur pour les municipalités, les commissions locales et les sociétés de services municipaux aux dates suivantes :

Municipalités

- Exigences pour les véhicules : 13 avril 2026
- Exigences pour les immobilisations : 15 mai 2026

Commissions locales et sociétés de services municipaux

- Exigences pour les véhicules et les immobilisations : 1^{er} juin 2026

Pour faciliter la mise en œuvre de ces exigences, nous proposons des guides et autres ressources d'information sur les sites [Ontario.ca](https://www.ontario.ca) et d'[ApprovisiOntario](https://www.approvisiOntario.ca) qui en expliquent les tenants et aboutissants afin d'en assurer l'application uniforme.

À faire pour les municipalités

1. La préparation des équipes de l'approvisionnement et autres responsables des municipalités doit commencer bien avant l'entrée en vigueur des nouvelles exigences. De l'aide sera notamment offerte sous forme de guides et de formations pour faciliter le travail de mise en œuvre.
2. Les municipalités doivent informer les commissions locales et les sociétés de services municipaux de la publication de la Directive visant à encourager à acheter ontarien au municipal et des dates d'entrée en vigueur susmentionnées.

Si vous avez des questions ou avez besoin d'aide pour la mise en application des exigences, vous pouvez écrire à l'adresse doingbusiness@supplyontario.ca.

Je vous prie d'agréer mes salutations distinguées.

Signé à l'origine par

Martha Greenberg
Sous-ministre
Ministère des Affaires municipales et du Logement

c. c. Samantha Poisson, sous-ministre, Ministère des Services au public et aux entreprises et de l'Approvisionnement
Lindsay Jones, directrice générale, Association of Municipalities of Ontario

April 10, 2026

Memorandum to: Municipal Chief Administrative Officers, City Managers

Subject: Municipal Buy Ontario Procurement Directive – Phased Implementation Dates

In the fall of 2025, the Ontario government introduced and enacted the *Buy Ontario Act (Public Sector Procurement), 2025*. This Act allows the government to issue procurement directives that require prioritizing Ontario/Canadian goods and services in public sector procurements.

To leverage public sector procurement spending to support Ontario's economy, workers and key sectors, municipalities and municipal entities—including local boards and wholly-owned municipal services corporations—are now prescribed as public sector entities under the Act. As a result, all these organizations will have to comply with the newly released Municipal Buy Ontario Procurement Directive.

We recognize the significant work municipalities do to deliver services and build infrastructure in your communities, and we appreciate your partnership as these new requirements are introduced.

Timelines for effective dates

The new Municipal Buy Ontario Procurement Directive will include requirements related to fleet vehicles and capital infrastructure. This applies to municipalities, local boards, and municipal services corporations on the following phased timeline:

Municipalities

- Fleet vehicles requirements: April 13, 2026
- Capital infrastructure requirements: May 15, 2026

Local boards and municipal services corporations (MSCs)

- Capital infrastructure and fleet vehicles requirements: June 1, 2026

To assist with implementation, guidance materials and other support resources are available on [Ontario.ca](https://www.ontario.ca) and [Supply Ontario's website](#) to help your organization understand the requirements and apply them consistently.

Actions required of municipalities

1. Municipalities should begin preparing procurement teams and internal stakeholders in advance of these effective dates. Additional guidance and supports, such as training sessions, will be provided to facilitate implementation.

2. Municipalities should inform applicable local boards and municipal services corporations of the Municipal Buy Ontario Procurement Directive and the phased effective dates above.

Questions related to implementation and support can be directed to doingbusiness@supplyontario.ca.

Yours truly,

Original Signed by

Martha Greenberg
Deputy Minister of Ministry of Municipal Affairs and Housing

c: Samantha Poisson, Deputy Minister, Ministry of Public and Business Service
Delivery and Procurement
Lindsay Jones, Executive Director, Association of Municipalities of Ontario – AMO



The Corporation of the Township of Emo

P.O. Box 520, Emo, Ontario, P0W 1E0

Website: www.emo.ca
E-mail: township@emo.ca

Phone: 807-482-2378
Fax: 807-482-2741

March 12, 2026

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park
Toronto, ON M7A 1A1
Premier@ontario.ca

Honourable and Dear Sir:

RE: Accessible Roadside Rest Areas-Washrooms

Please be advised that the Council of the Corporation of the Township of Emo at its December 10, 2025 Regular Meeting of Council, passed the following resolution:

Date: December 10, 2025

Motion: 15

Moved By: Lisa Teeple

Seconded By: Harrold Boven

WHEREAS Northwestern Ontario is significantly lacking in year-round accessible washrooms; and

WHEREAS many Northwestern Ontarian's travel for hours during the winter months without having access to an open washroom facility; and

WHEREAS Northwestern Ontarians travel daily for business, medical appointments, surgeries, shopping and family activities. During the summer months, seasonal businesses are open and allow public access to their washroom facilities. Once the colder months come, majority of these privately owned businesses close for the season.

NOW THEREFORE BE IT RESOLVED that the Township of Emo urges the Province of Ontario and the Ministry of Transportation of Ontario to provide safe, clean, and year-round accessible roadside rest area washrooms to the residents of Northwestern Ontario, at least every 100 km on Hwy 11, Hwy 17, and Hwy 71.

CARRIED

If you require any additional information, please let me know.

Sincerely,


CAO/Clerk-Treasurer
Township of Emo
P: (807) 482-2378
E: cao@emo.ca

CC: The Honourable Prabmeet Singh Sarkaria, Minister of Transportation, prabmeet.sarkaria@pc.ola.org
The Association of Municipalities of Ontario (AMO) amo@amo.on.ca
Rural Ontario Municipal Association (ROMA) roma@roma.on.ca
Northern Ontario Municipal Association (NOMA) admin@noma.on.ca
MPP Honourable Greg Rickford, greg.rickford@pc.ola.org
MP Marcus Powlowski, marcus.powlowski@parl.gc.ca
Local municipalities.

Municipality of Tweed Council Meeting
Council Meeting



Resolution No. 144
Title: City of Sarnia - Bill 9
Date: Tuesday, April 7, 2026

Moved by Councillor J. Flieler
Seconded by Councillor J. Palmateer

BE IT RESOLVED THAT Council supports the concerns raised regarding Bill 9, *Strengthening Municipal Accountability and Public Trust*, particularly the need for a more effective and impartial mechanism to address serious misconduct by members of council;
AND FURTHER THAT Council directs staff to forward correspondence of support to the Premier of Ontario, the Minister of Municipal Affairs and Housing, the local MPP, AMO, and Ontario municipalities.

Carried



COUNCIL RESOLUTION

MUNICIPALITY OF
SHUNIAH

Date: Apr 14, 2026

Resolution No.: 167-26

Moved By: _____

Seconded By: _____

WHEREAS the Municipality of Shuniah acknowledges that municipal infrastructure - including roads, bridges, and water and wastewater systems - underpins public safety, economic vitality, and quality of life in Ontario's rural and small urban communities; and

WHEREAS the Ontario Community Infrastructure Fund (OCIF) was created in 2015 to assist small and rural municipalities facing infrastructure deficits that exceed their local revenue capacities; and

WHEREAS in 2022, the Government of Ontario committed to increase the annual OCIF envelope from \$100 million to \$400 million over a five-year term, with that commitment scheduled to expire at the end of fiscal 2026; and

WHEREAS fixed funding levels amid rising labour, materials, and climate resilience costs have eroded the purchasing power of the \$400 million envelope, jeopardizing municipalities' ability to deliver and sustain essential services without incurring unsustainable debt; and

WHEREAS predictable, multi-year funding indexed to real-world cost drivers is critical for municipalities to develop, finance, and execute long-term asset management plans, reduce emergency repairs, and leverage complementary federal and private infrastructure financing; and

WHEREAS the Municipality of Shuniah requires a steadfast provincial partner to extend and enhance OCIF beyond 2026, ensuring infrastructure resilience, fiscal sustainability, and equitable access for all small and rural municipalities;

NOW THEREFORE BE IT RESOLVED THAT:

1. The Municipality of Shuniah calls upon the Government of Ontario to extend the annual OCIF envelope at not less than \$400 million beyond its current five-year term ending in 2026, with no reductions in subsequent provincial budgets.

2. The Province be requested to index the total annual OCIF envelope—and each individual municipal allocation—to the Ontario Consumer Price Index (CPI), calculated on

a calendar-year basis and disbursed in the first quarter of each fiscal year.

3. The Ministry of Infrastructure establish a new five-year OCIF funding framework that guarantees annual envelopes and allocation percentages by municipality, enabling long-term capital planning and stable cash-flow management.

4. The Province undertake a formal review of the OCIF allocation formula at least once every four years, incorporating current municipal asset management data, demographic projections, climate resilience metrics, and rural equity considerations

5. A dedicated contingency reserve equal to 5 percent of the annual OCIF envelope be created within the fund to address extraordinary cost escalations, emergency repairs, or project overruns without reallocating core funding.

6. The Ministry of Infrastructure publish an annual OCIF performance report—including program disbursements, allocation adjustments, and reserve expenditures—in a transparent, publicly accessible online dashboard.

FURTHER THAT the Council of the Municipality of Shuniah supports the February 23rd, 2026 resolution of the Township of North Glengarry regarding the Ontario Community Infrastructure Fund (OCIF); and

FURTHER THAT this supporting resolution and the originating correspondence be circulated to the Premier of Ontario, the Leader of the Official Opposition, the Minister of Infrastructure, the Minister of Municipal Affairs and Housing, Local MPP's, the Association of Municipalities of Ontario (AMO), and all Ontario municipalities. *NOMA*

Carried

Defeated

Amended

Deferred



Signature

Municipality of Shuniah, 420 Leslie Avenue, Thunder Bay, Ontario, P7A 1X8

The Honourable Doug Ford
Premier of Ontario
Legislative Building
Queen's Park
Toronto, ON M7A 1A1

March 25, 2026

Re: Time-Sensitive: Strengthening Municipal Accountability and Public Trust (Bill 9)

Dear Premier Ford,

When we met in Sarnia last August, we discussed Bill 9 and its intent to strengthen municipal accountability. At that time, I affirmed my support for the province's effort to move this legislation forward. The fundamental principles of Bill 9 are sound and provide an important foundation; however, the Bill requires a significant change before it becomes law.

The introduction of a standardized code of conduct and the proposed integrity commissioner reforms are positive and necessary steps forward. However, based on more than four decades of experience in municipal politics, I believe the Bill's greatest flaw lies in its mechanism for removing councillors in **serious cases of misconduct**. Requiring local councils to participate in the removal of a peer, particularly through unanimous agreement, places councils in an inappropriate and untenable position. On matters of serious contention, unanimity is rarely achievable, rendering the mechanism effectively futile. This approach undermines both fairness and public confidence and fails to provide municipalities with a meaningful ability to act in extreme cases.

In circumstances of this magnitude, decisions should not rest with a council. Instead, such matters should be heard and ruled upon by an independent, non-partisan authority, removed from local political dynamics and capable of making impartial determinations in the public's interest.


If the provincial government intends to maintain municipal councils' responsibility for adjudicating such decisions, the threshold for action must be revised. A two-thirds majority, or a simple majority of council excluding the subject member, would provide a more reasonable, fair, and workable standard.

This is a time-sensitive issue, and the need for action is becoming more urgent as municipalities continue to encounter situations they are powerless to address. Without meaningful change, the current conditions and lack of adequate protection will have a chilling effect on those considering public office at the municipal level. Capable, community-minded individuals may be discouraged from seeking election if there is no effective independent mechanism to address extreme misconduct, protect the integrity of council and the well-being of the community.

I am copying this letter to mayors and councils across Ontario in the hope that they will also raise their voices on this matter before the legislation is finalized, to ensure this serious flaw is addressed in what is otherwise an important and necessary piece of legislation for the Province of Ontario and its municipalities for the 2026-2030 council term of office.

Thank you for your consideration. I would welcome the opportunity to discuss these concerns and possible paths forward at your convenience.

Sincerely,



Cc: The Honourable Rob Flack, Minister of Municipal Affairs and Housing
John Fraser, MPP, Interim Leader, Ontario Liberal Party
Marit Stiles, MPP, Leader of the Official Opposition, Ontario NDP Party
Bob Bailey, MPP for Sarnia-Lambton
Association of Municipalities of Ontario (AMO)
Mayor and Council for municipalities across Ontario
Sarnia City Council
Lambton County Council
City of Sarnia Senior Management

255 Christina St N
Sarnia ON N7T 7N2

P: 519-332-0330 ext. 3312 F: 519-332-3995 mayor@sarnia.ca www.sarnia.ca

March 13, 2026

Hon. David Piccini
Ministry of Labour, Immigration, Training and Skills Development
14th Floor, 400 University Ave
Toronto ON M7A 1T7

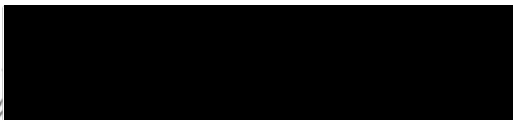
Re: Request for Provincial Legislation Amendments, Health and Safety Concerns

Dear Minister Piccini,

At its meeting of Council on March 11, 2026, the Council of the Township of Oro-Medonte received correspondence from Association of Ontario Road Supervisors (AORS) regarding the above-mentioned request for support.

The Township of Oro-Medonte fully supports AORS in their request, as our staff have, on numerous occasions, been subjected to abusive and aggressive behaviour from members of the public. We respectfully request your support in advancing measures that will strengthen protections for municipal workers and contractors. With provincial partnership, municipalities can better safeguard the individuals who work tirelessly to maintain critical services and keep our communities functioning safely.

Sincerely,



Mayor Randy Greenlaw

Cc: Premier Doug Ford
Hon. Michael Kerzner, Solicitor General of Ontario
Hon. Jill Dunlop, Minister of Emergency Preparedness and Response
Hon. Rob Flack, Minister of Municipal Affairs and Housing

Hon. Prabmeet Sakaria, Minister of Transportation
Hon. Todd McCarthy, Acting Minister of Infrastructure
Doug Downey, MPP Barrie – Springwater - Oro-Medonte
Association of Municipalities of Ontario (AMO)
Association of Ontario Roads Supervisors (AORS)
Ontario Municipalities
Members of Oro-Medonte Council



Minister of Labour, Immigration, Training and Skills Development David Piccini
14th Floor, 400 University Avenue
Toronto, ON M7A 1T7

February 5, 2026

Dear Minister Piccini,

On behalf of Ontario's municipal public works professionals, we are writing to raise an urgent health and safety concern that is increasingly placing municipal workers and subcontractors at risk while they maintain the critical infrastructure our communities rely on every day.

While the Occupational Health and Safety Act establishes important protections against workplace hazards, it does not adequately address a growing and very real threat: unsafe working conditions created by interference, harassment, and dangerous actions from members of the public.

Through consultations with AORS members across the province, we are hearing consistent and deeply troubling examples of escalating behaviour directed at municipal workers - particularly winter maintenance operators. These are not isolated incidents, but a pattern that is becoming increasingly normalized during significant weather events. Examples reported to AORS include:

- An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
- A resident threatening to kill a sidewalk plow operator.
- A man climbing onto a snow plow and refusing to get off until the operator agreed to plow his road next.
- Two municipal staff members being confronted, accosted, and aggressively yelled at in public - one at a gas station and another while simply standing in line for coffee - by individuals angry about road conditions that were not even under that municipality's jurisdiction, as well as a mailbox that had been struck.
- A voicemail left by a resident threatening to shoot a municipal plow driver with a shotgun the next time the street was plowed.
- A resident angry about snow at the end of their driveway jumping in front of an active plow and refusing to move. The plow was delayed for over an hour during a major snow event, placing service levels and the municipality's overall emergency response at risk. The situation was only resolved once supervisors and by-law officers arrived on scene.

These incidents represent only a small sample of what municipal plow drivers and winter maintenance crews are experiencing across Ontario. What was once limited to disgruntled complaints has escalated into direct threats, physical interference, and dangerous confrontations that place workers, subcontractors, and the public at risk. This issue is becoming a systematic threat to municipal service delivery and is only amplified during significant weather events.

Municipal workers and their contracted partners are responsible for maintaining roads, bridges, sidewalks, and other essential services - often in extreme weather and high-risk environments. When these workers are threatened or obstructed, it becomes not only a workplace safety issue, but a broader public safety concern. In some cases, conditions have become so unsafe that

municipal staff and subcontractors have walked off job sites, jeopardizing timely service delivery during critical events.

We respectfully ask the Province to consider the following changes:

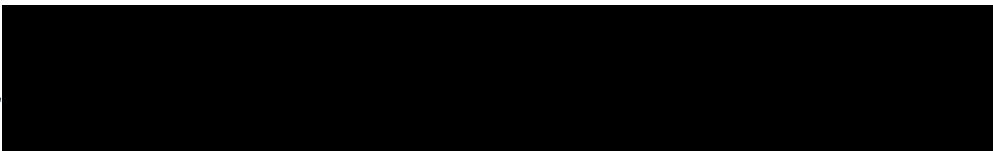
- Under the Emergency Management and Civil Protection Act, when a municipality declares a Significant Weather Event, municipal winter maintenance vehicles and operators - including subcontractors working on behalf of municipalities - should be afforded enhanced protection, with interference or obstruction treated with the same severity as interference with police, fire, or paramedic services.
- Establish clear public-safety interference provisions, similar in intent to Ontario's Slow Down, Move Over legislation, that recognize the essential role of municipal roadside workers.
- Consider adopting provisions similar to Manitoba's recently passed Bill 38, an amendment to their Highway Traffic Act effective January 1, 2026, which requires motorists to maintain a minimum distance of 30 metres behind snowplows where speed limits are 80 km/h or lower, and 100 metres where speed limits exceed 80 km/h.

These changes would provide clarity, deterrence, and enforceability—sending a strong message that interference with municipal workers performing essential services will not be tolerated. Just as Ontario protects first responders from obstruction during emergencies, we must extend similar protections to the public works professionals who keep our communities safe, connected, and functioning.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns further and to collaborate on legislative solutions that better protect municipal workers and subcontractors while strengthening public safety across the province.

Thank you for your consideration of this critical issue.

Sincerely,



Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte

Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors

Cc (via e-mail)
Premier Doug Ford
Minister of Emergency Preparedness and Response Jill Dunlop
Minister of Municipal Affairs and Housing Rob Flack
Minister of Transportation Prabmeet Sarkaria
Acting Minister of Infrastructure Todd McCarthy
Scott Butler, Good Roads Executive Director
Walid Abou-Hamde, Ontario Road Builders' Association Chief Executive Officer



Solicitor General of Ontario Michael Kerzner
George Drew Building, 25 Grosvenor Street
Toronto, ON M7A 1Y6

February 5, 2026

Dear Solicitor General Kerzner,

On behalf of Ontario's municipal public works professionals, we are writing to raise serious concerns regarding the safety of municipal workers and subcontractors who are increasingly facing harassment, threats, and dangerous interference from members of the public while delivering essential municipal services - particularly during winter maintenance and emergency operations.

Across Ontario, municipal public works teams are responsible for maintaining critical infrastructure that residents depend on every day, including roads, sidewalks, bridges, and drainage systems. During significant weather events, these workers are frontline responders, ensuring emergency vehicles can travel safely and that communities remain connected and accessible. However, the behaviour directed at them has escalated well beyond routine complaints and has become a direct threat to both worker safety and public safety.

Through consultations with AORS members province-wide, we continue to receive troubling reports that illustrate the seriousness of this issue. These include:

- An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
- A resident threatening to kill a sidewalk plow operator.
- A man climbing onto a snowplow and refusing to get off until the driver agreed to plow his road next.
- Two staff members confronted and aggressively accosted in public - one at a gas station and another while simply waiting in line for coffee - by individuals angry about road conditions and a mailbox strike that were not even related to that municipality.
- A voicemail threatening to shoot a plow driver with a shotgun the next time the street was plowed.
- A resident jumping in front of an active plow during a major snow event and refusing to move, delaying operations for over an hour and jeopardizing service levels and overall emergency response.

These examples represent only a small sample of the experiences municipal plow drivers and winter maintenance crews are facing across the province. What was once occasional frustration has escalated into intimidation, threats of violence, and direct interference with equipment and operations.

Equally concerning is that municipalities do not always receive consistent enforcement support when these incidents occur. We have heard directly from members who contacted the Ontario Provincial Police for assistance and were advised that, unless a physical assault had already taken place, the situation was "not a police matter." Waiting until a worker has been physically harmed before intervention is neither preventative nor acceptable.

This gap leaves municipalities and workers vulnerable and sends an unintended message that threatening or obstructive behaviour toward municipal staff carries little consequence. It also places supervisors and by-law officers in situations that may exceed their authority or capacity to manage safely.

We believe a proactive and coordinated response is needed. Municipal workers and their subcontractors should not have to choose between their personal safety and providing critical services during storms and emergencies.

We respectfully ask that the Province of Ontario and the Ontario Provincial Police take a clear and strong stance that interference, threats, and harassment directed at municipal public works staff will not be tolerated. Specifically, we would welcome:

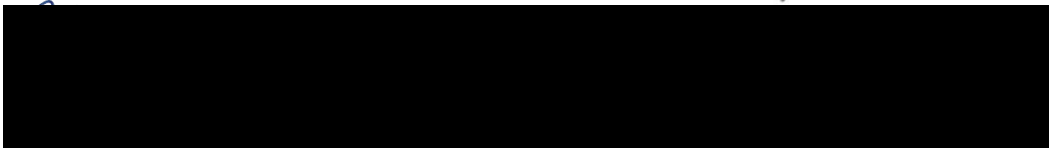
- Clear direction and guidance to police services, including the OPP, that threats, intimidation, and obstruction of municipal workers performing essential duties warrant timely enforcement and support.
- Recognition that interference with winter maintenance and emergency public works operations presents a broader public safety risk, not merely a municipal operational issue.
- Enhanced coordination between municipalities and local police services during significant weather events and emergency responses to ensure worker safety and continuity of service.
- Consideration of legislative or policy tools that provide stronger deterrence and consequences for those who threaten or obstruct municipal staff and contractors.

Municipal public works professionals are essential workers. They keep roads open for ambulances, fire trucks, school buses, and the travelling public. Their safety should be treated with the same seriousness as that of other frontline responders.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns and explore practical steps to ensure consistent enforcement support and stronger protections for municipal workers across Ontario.

Thank you for your attention to this important matter and for your continued leadership in public safety.

Sincerely,



Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte

Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors

Cc (via e-mail)
Premier Doug Ford

**THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY
BY-LAW 26-2026
FOR THE YEAR 2026**

BEING A BY-LAW TO ADOPT, CONFIRM AND RATIFY MATTERS DEALT WITH BY RESOLUTION.

WHEREAS s. 5(3) of the *Municipal Act, 2001*, provides that the powers of municipal corporation are to be exercised by its Council by by-law; and

WHEREAS it is deemed expedient that the proceedings, decisions and votes of the Council of the Corporation of the Township of North Glengarry at this meeting be confirmed and adopted by by-law;

THEREFORE, the Council of the Corporation of the Township of North Glengarry enacts as follows:

1. **THAT** the action of the Council at its regular meeting of Monday April 27, 2026, in respect to each motion passed and taken by the Council at its meetings, is hereby adopted, ratified and confirmed, as if each resolution or other action was adopted, ratified and confirmed by its separate by-law and;
2. **THAT** the Mayor and the proper officers of the Township of North Glengarry are hereby authorized and directed to do all things necessary to give effect to the said action, or to obtain approvals where required, and except where otherwise provided, The Mayor and the Clerk are hereby directed to execute all documents necessary in that behalf and to affix the corporate seal of the Township to all such documents.
3. **THAT** if due to the inclusion of a particular resolution or resolutions this By-law would be deemed invalid by a court of competent jurisdiction then Section 1 to this By-law shall be deemed to apply to all motions passed except those that would make this By-law invalid.
4. **THAT** where a "Confirming By-law" conflicts with other by-laws the other by-laws shall take precedence. Where a "Confirming By-Law" conflicts with another "Confirming By-law" the most recent by-law shall take precedence.

READ a first, second and third time, passed, signed and sealed in Open Council this 27th day of April 2026.

CAO/Clerk / Deputy Clerk

Mayor / Deputy Mayor

I, hereby certify that the forgoing is a true copy of By-Law No. 26-2026, duly adopted by the Council of the Township of North Glengarry on the 27th day of April 2026.

Certified CAO/Clerk / Deputy Clerk

Date