

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY
Regular Meeting of Council
Agenda

Monday January 26, 2026 at 6 p.m.
Council Chambers
3720 County Road 34
Alexandria, Ontario K0C 1A0

THE MEETING WILL OPEN WITH THE CANADIAN NATIONAL ANTHEM

- 1. CALL TO ORDER**
- 2. DECLARATION OF PECUNIARY INTEREST**
- 3. ACCEPT THE AGENDA (Additions/Deletions)**
- 4. ADOPTION OF PREVIOUS MINUTES**

Regular Meeting of Council Minutes – Monday January 12, 2026.

- 5. DELEGATIONS**
- 6. STAFF REPORTS**
 - a. Administrative Department
 - i. AD 2026-02: Bill 68 Response-Changes to Conservation Authorities Act
 - ii. AD 2026-03: Lease Agreement with City of Cornwall – Alexandria EMS Base
 - b. Community Services Department
 - i. CS-2026-02: Community Grant Program Funding
 - ii. CS-2026-03: Bell Cell License Renewal Agreement
 - iii. CS-2026-04: 2026 Meet me on Main Street Dates
 - c. Building, Planning & By-law Department
 - i. BP 2026- 01: Review of Dog Catcher Services and Kennel Operations

d. Fire Department

i. FD 2026-01: Fire Protection Grant Agreement

7. UNFINISHED BUSINESS

8. CONSENT AGENDA

Council Correspondence January 9-21 2026

9. NEW BUSINESS

EOHU Policy Review Support - shared commercial kitchens by multiple food businesses

10. NOTICE OF MOTION

Next Regular Meeting of Council

Monday February 9, 2026, at 6 pm. in the Council Chambers, 3720 County Road 34, Alexandria, Ontario

Note: Meetings are subject to change and cancellation

11. QUESTION PERIOD

Questions are to be in relation to the items presented on this agenda. Limit of one question per person and subsequent questions will be at the discretion of the Mayor/Chair.

11. CLOSED SESSION

As this matter deals with a proposed or pending acquisition or disposition of land by the municipality or local board they may be discussed in closed session under sections 239 (2)(c) of the *Ontario Municipal Act*); and

As this matter deals with labour relations or employee negotiations they may be discussed in closed session under sections 239 (2)(d) of the *Ontario Municipal Act*);

And to adopt the Municipal Closed Session Minutes of Monday, January 12, 2026.

13. CONFIRMATION BY-LAW

a. By-law 09-2026

14. ADJOURNMENT

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

Regular Meeting of Council

Minutes

Monday January 12, 2026 at 6 p.m.

Council Chambers

3720 County Road 34

Alexandria, Ontario K0C 1A0

PRESENT: Mayor: Jamie MacDonald

Deputy Mayor: Carma Williams

Councillor: Jacques Massie

Councillor: Jeff Manley

Councillor: Brian Caddell

Councillor: Michael Madden

Councillor: Gary Martin

ALSO PRESENT: Interim CAO/Clerk: Timothy Simpson

Deputy Clerk: Jena Doonan

Director of Community Services: Stephanie MacRae

Director of Finance/Treasurer: Zoe Bougie

Director of Public Works: Timothy Wright

1. CALL TO ORDER

Chair Called the meeting to order at 6:01

2. DECLARATION OF PECUNIARY INTEREST

N/A

3. ACCEPT THE AGENDA (Additions/Deletions)

Resolution No. 1

Moved by: Carma Williams

Seconded by: Jacques Massie

THAT the Council of the Township of North Glengarry accepts the agenda of the Regular Meeting of Council on Monday January 12, 2026.

Carried

4. ADOPTION OF PREVIOUS MINUTES

Resolution No. 2

Moved by: Jacques Massie

Seconded by: Brian Caddell

THAT the minutes of the following meeting(s) be adopted as circulated.

Regular Meeting of Council Minutes – Monday December 8 2025

Special Meeting of Council Minutes (Budget) – Thursday January 8 2026

Carried

5. DELEGATIONS

None

6. STAFF REPORTS

b. Community Services Department

CS-2026-01: South Nation Conservation Authority Tree Planting Services Agreement;

Resolution No. 3

Moved by: Brian Caddell

Seconded by: Jeff Manley

THAT the Council of the Township of North Glengarry receive Staff Report No. CS-2026-01: South Nation Conservation Authority Tree Planting Services Agreement; and

THAT By-Law 03-2026, being a by-law to enter into a tree planting services agreement with the South Nation Conservation (SNC) Authority, be read a first, second, and third time and enacted in Open Council this 12th day of January 2026.

Carried

c. Treasury Department

DR-2026-01 Drainage Services Proposal

Resolution No. 4

Moved by: Jeff Manley

Seconded by: Michael Madden

THAT the Council of the Township of North Glengarry receive report DR-2026-01 Drainage Services Proposal; and

THAT By-Law 02-2026 be read a first, second and third time and enacted in open Council this 12th day of January 2026.

Carried

TR-2026-01 2026 Budget Adoption

Resolution No. 5

Moved by: Michael Madden

Seconded by: Gary Martin

THAT the Council of the Township of North Glengarry receives staff report TR-2026-01 2026 Budget Adoption; and

THAT the Council of the Township of North Glengarry adopts the 2026 Budget, as amended at the January 8, 2026, budget meeting, with a net municipal tax levy requirement of \$7,536,593.

Carried

TR-2026-02, Temporary Borrowing By-Law 01-2026

Resolution No. 6

Moved by: Gary Martin

Seconded by: Carma Williams

THAT the Council of the Township of North Glengarry receives Staff Report No. TR-2026-02, Temporary Borrowing By-Law 01-2026; and

THAT the Council of the Township of North Glengarry adopt By-Law 01-2026 being a by-law to authorize temporary borrowing from time to time during the fiscal year ending December 31, 2026.

Carried

d. Public Works Department

PW-2026-01: Alexandria Lagoon Contractor Prequalification

Resolution No. 7

Moved by: Carma Williams

Seconded by: Jacques Massie

THAT the Council of the Township of North Glengarry receives report PW-2026-01: Alexandria Lagoon Contractor Prequalification; and

THAT Council approves the prequalification recommendations of EVB Engineering Inc. for the Alexandria Lagoon Expansion project (PW-1006) and authorizes the competitive bidding process with the five pre-qualified contractors.

Carried

7. UNFINISHED BUSINESS

None

8. CONSENT AGENDA

Resolution No. 8

Moved by: Jacques Massie

Seconded by: Brian Caddell

THAT the Council of the Township of North Glengarry receives the item(s) from the consent agenda for information purposes only.

Carried

9. NEW BUSINESS

None

10. NOTICE OF MOTION

Next Regular Meeting of Council

Monday January 26, 2026, at 6 pm. in the Council Chambers, 3720 County Road 34, Alexandria, Ontario

Note: Meeting are subject to change and cancellation

11. QUESTION PERIOD

Questions are to be in relation to the items presented on this agenda. Limit of one question per person and subsequent questions will be at the discretion of the Mayor/Chair.

12. CLOSED SESSION

Resolution No. 9

Moved by: Brian Caddell

Seconded by: Jeff Manley

Proceed "In closed Session"

As this matter deals with labour relations or employee negotiations they may be discussed in closed session under sections 239 (2)(d) of the *Ontario Municipal Act*)

Carried

Resolution No. 10

Moved by: Michael Madden

Seconded by: Gary Martin

THAT Council now rise and report from the Closed Session held on Monday January 12, 2026; and

THAT the Regular Council Meeting now resumes at 6:43 p.m.

THAT the following motion be adopted:

THAT the Council of the Township of North Glengarry authorizes the Mayor and Clerk to sign the Memorandum of Settlement with SEIU Local 2 (Waterworks employees) for a new 3-year collective agreement between the Township of North Glengarry and the union.

THAT Council directs staff to proceed as discussed in Closed Session.

AND THAT the Mayor and Clerk be authorized to execute any necessary documents.

Carried

13. CONFIRMATION BY-LAW

Resolution No. 11

Moved by: Gary Martin

Seconded by: Carma Williams

THAT the Council of the Township of North Glengarry adopts by-law 04-2026, being a by-law to adopt, confirm, and ratify the matters dealt with by Resolution; and

THAT by-law 04-2026 be read a first, second and third time and enacted in Open Council this the 12th day of January 2026.

Carried

14. ADJOURNMENT

Resolution No. 12

Moved by: Carma Williams

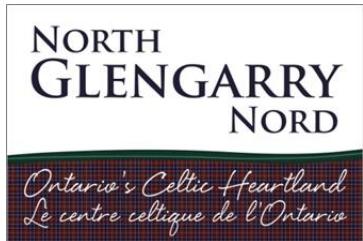
Seconded by: Jacques Massie

THERE being no further business to discuss, the meeting was adjourned at 6:44 p.m.

Carried

CAO/Clerk/Deputy Clerk

Mayor/Deputy Mayor



STAFF REPORT TO COUNCIL

Report No: AD 2026-02

DATE: January 26th, 2026

From: T.J. Simpson, Chief Administrative Officer/Clerk

RE: Response to Bill 68 – Proposed Changes to the Conservation Authorities Act

Recommended Motion:

THAT the Council of the Township of North Glengarry receives Staff Report AD 2026-02: Response to Bill 68- Proposed Changes to the Conservation Authorities act; and

THAT Council adopts the attached motion.

Background/Analysis:

In the fall of 2025, the province introduced Bill 68, which among other things, proposes sweeping changes to the Conservation Authorities Act. Chief among the changes is a proposal to greatly reduce the number of CA's in Ontario. In our area, this would mean that the SNC and RRCA would be amalgamated into much larger CA covering most of Eastern Ontario, from the Ottawa River to the St. Lawrence River.

Prior to Christmas, Council received information from both the SNC and the RRCA and determined to table the matter. The period to provide comments on Bill 68 ended in late December 2025. Notwithstanding, the item was brought up again in the context of the 2026 budget deliberations and staff was directed to bring the matter forth for reconsideration.

Consequently, the attached motion is put forth for Council's consideration. It was developed by the RRCA and adopted by various municipalities, including the United Counties of Stormont, Dundas and Glengarry. While it advocates for the status quo, the motion also recognizes the need for changes to increase the efficiency and effectiveness of CA's in Ontario. As such, it is recommended for passage. If adopted, it will be forwarded to the appropriate provincial authorities.

Alternatives:

1. Do Nothing – Not Recommended.
2. Adopt the attached resolution – Recommended for the reasons outlined above.

Financial Implications:

None

Attachments & Relevant Legislation:

Motion

Others Consulted:

- Alison McDonald, General Manager, RRCA

Reviewed and Approved by:

Timothy Simpson, CAO/Clerk

WHEREAS the Conservation Authorities Act (1946) enables municipalities to establish local conservation authorities, and when municipalities choose to form such authorities, they assume responsibility for governance and funding through the appointment of a Board of Directors and the provision of an annual levy to cover expenses;

AND WHEREAS the municipalities within Stormont, Dundas and Glengarry (SDG) established South Nation Conservation (SNC) in 1947 and the Raisin Region Conservation Authority (RRCA) in 1963;

AND WHEREAS local municipalities currently provide between 25% and 50% of total conservation authority funding, while the Province of Ontario provides approximately 3%;

AND WHEREAS municipalities have governed their respective conservation authorities for decades, tailoring programs and services to local watershed needs, maintaining accountable service standards, and ensuring fair and predictable costs for ratepayers;

AND WHEREAS conservation authorities collectively own and manage thousands of acres of land, much of which was donated by local residents and entrusted to conservation authorities as a personal legacy for long-term protection, stewardship, and the public good, with the expectation that such lands would be cared for by locally governed conservation authorities;

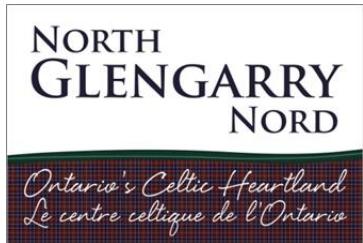
AND WHEREAS Bill 68 (Schedule 3) proposes the creation of the Ontario Provincial Conservation Agency, a Crown corporation that would assume governance responsibilities and consolidate Ontario's 36 conservation authorities into seven regional authorities, with municipal cost apportionment yet to be defined;

AND WHEREAS the Province already possesses the authority to establish overarching legislation, regulations, and standards through the Conservation Authorities Act and the Ministry of the Environment, Conservation and Parks;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Township of North Glengarry calls on the Government of Ontario to maintain local, independent, municipally governed, watershed-based conservation authorities to ensure strong local representation in decisions related to municipal levies, community-focused service delivery, and the protection and management of conservation lands;

AND FURTHER THAT while the Township of North Glengarry supports provincial goals for consistent permit approval processes, shared services, and digital modernization, imposing a new top-down agency structure without strong local accountability and governance risks creating unnecessary cost, red tape, and bureaucracy, thereby undermining efficiency and responsiveness to local community needs;

AND FURTHER THAT the Township of North Glengarry supports efforts to balance expertise, capacity, and program delivery across the province, and requests that the Province work collaboratively with municipalities and local conservation authorities to determine the most effective level of strategic consolidation to achieve both provincial and local objectives.



STAFF REPORT TO COUNCIL

Report No: AD 2026-03

DATE: January 26th, 2026

From: T.J. Simpson, Chief Administrative Officer/Clerk

RE: Lease Agreement with City of Cornwall – Alexandria EMS Base

Recommended Motion:

THAT the Council of the Township of North Glengarry receives Staff Report AD 2026-03: Lease Agreement with City of Cornwall – Alexandria EMS Base; and

THAT Council pass By-law No. 06-2026, being a By-law to authorize the Mayor and Clerk to complete a 5-year lease agreement with the City of Cornwall for the Cornwall/SDG EMS base.

THAT By-law 06-2026 be read a first, second and third time and enacted in open Council this 26th day of January 2026.

Background/Analysis:

In 2004, a lease agreement between the City and Township was completed for the EMS Base at the Alexandria Fire Hall. The lease was for a 10-year period and expired in 2014. It has been continued since then on a month-by-month basis.

Since 1998, the City of Cornwall has been the service provider for EMS services across SDG. For bases within SDG, the County typically pays the lease rate.

In 2025, efforts began to update the lease agreement. Recently, a revised draft was received from the City. The draft was reviewed and is acceptable to staff (Township CAO, Fire Chief and County CAO), and now must move forward to Council for approval.

While the base agreement is largely the same, there are several beneficial changes, including;

- 5-year term, with an option to renew for a further period of 5-years.
- A significant rent increase to \$17 psf per annum for base rent, as well as a capital reserve rent of \$2 psf per annum for a capital reserve fund, for a total rent of \$19 psf per annum,

or \$38,950 per year. The current lease pays \$21,315 per year, with no capital reserve fund. The total area of the leased space is 2,050 square feet. This rent amount is similar to the lease rates paid by the City for similar EMS bases (e.g. Lancaster).

- The capital reserve fund will be kept in reserves and used to pay for base upgrades in the future.
- A COLA clause has been added, ensuring inflation protection for the Township for the duration of the agreement.
- The City will pay 25% of all utility and maintenance costs, equating to their proportionate share of the building.

The new lease is mutually beneficial and will allow the Cornwall/SDG EMS to continue to have a base in a strategically important location within North Glengarry. This is important to ensure that ambulances continue to be able to respond to emergencies in as little time as possible. It is therefore recommended that the new lease agreement be approved.

Alternatives:

1. Do Nothing – Not Recommended.
2. Pass By-law No. 06-2026 – Recommended.

Financial Implications:

The new lease agreement will provide for additional revenue to the Township of about \$17,500 per year.

Attachments & Relevant Legislation:

Motion

Others Consulted:

- Matthew Roy, Fire Chief
- Maureen Adams, County CAO

Reviewed and Approved by:

Timothy Simpson, CAO/Clerk

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY
BYLAW NO. 06-2026

BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO COMPLETE A LEASE AGREEMENT WITH THE CITY OF CORNWALL FOR THE CORNWALL/SDG EMS BASE (FOR PROPERTY LOCATED AT THE ALEXANDRIA FIRE HALL, 188 KENYON ST W, ALEXANDRIA)

WHEREAS the Municipal Act, 2001. Section 5.3, provides that the powers of a municipality shall be exercised by By-law unless the municipality is specifically authorized to do otherwise;

AND WHEREAS the Council of the Corporation of the Township of North Glengarry deems it expedient and in the public interest to enter into a lease agreement with City of Cornwall for the Cornwall/SDG EMS BASE located at Alexandria Fire Hall, 188 Kenyon St W, Alexandria Township of North Glengarry.

NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY ENACTS AS FOLLOWS:

1. **THAT** the Mayor and CAO/Clerk be and hereby are authorized to complete a lease agreement with City of Cornwall for the Cornwall/SDG EMS BASE 188 Kenyon St W, Alexandria; and
2. **THAT** all previous lease agreements between the Township of North City of Cornwall for the Cornwall/SDG EMS BASE be and hereby are rescinded; and
3. **THAT** the lease agreement attached hereto shall form part of this By-law as fully as if recited herein.
4. **THAT** the CAO/Clerk be authorized to do all manner of act or anything to give effect to the lease agreement.
5. **THAT** this By-law shall come into force and effect on the date of final passage thereof.

READ a first, second, third time and enacted in Open council this 26th day of January 2026

Clerk/Deputy Clerk

Mayor/Deputy Mayor

I, hereby certify that the forgoing is a true copy of By-Law No. 06-2026, duly adopted by the Council of the Township of North Glengarry on the 26th day of January 2026.

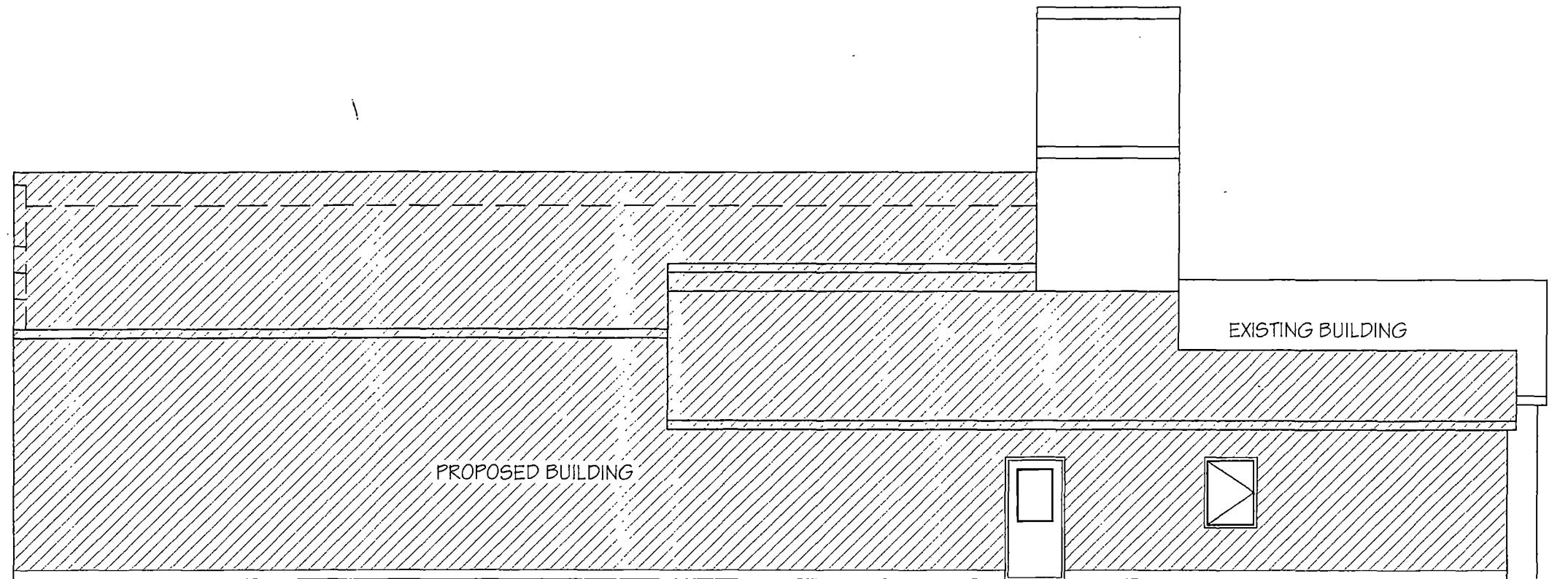
Date Certified

CAO/Clerk/Deputy Clerk

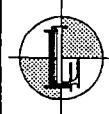


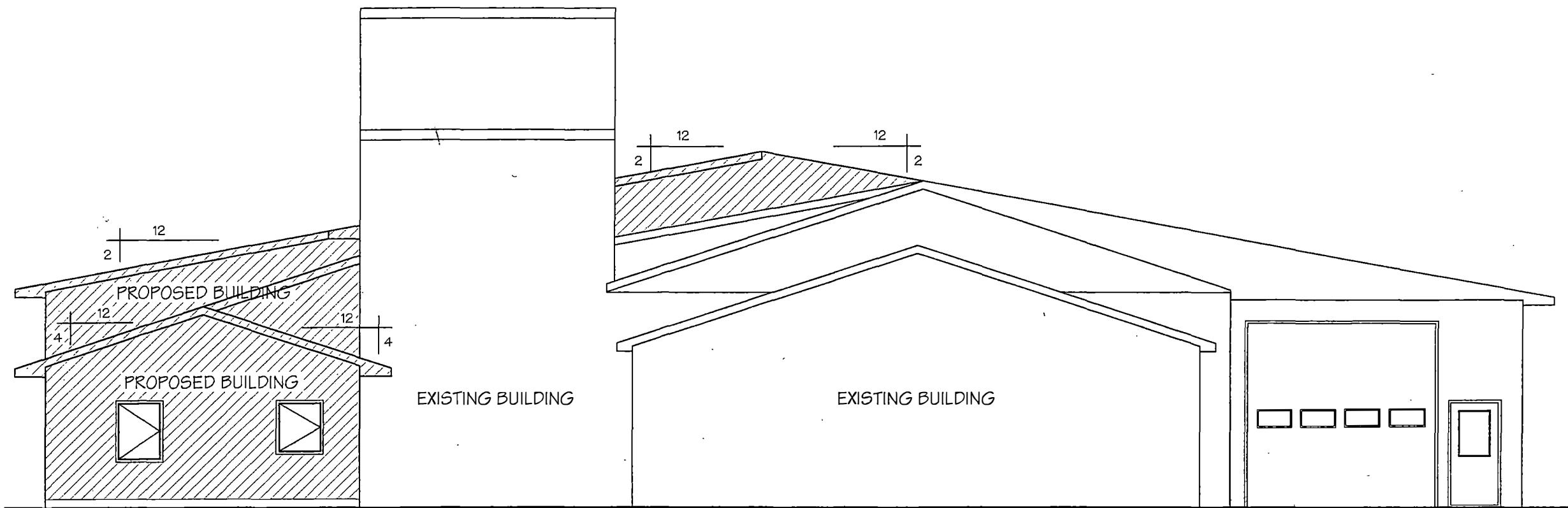
NORTH ELEVATION 1/8"=1'-0"

REVISIONS		DATE	BY-FAX
TOWNSHIP OF NORTH GLENGARRY			
NORTH ELEVATION			
NEW ROOF FOR FIRE HALL AND AMBULANCE STATION ALEXANDRIA, ONTARIO			
 L'INGENIERIE LASCELLES ENGINEERING LIMITED 870 JAMES ST., HAWKESBURY, ONTARIO K6A 2W6 fax.(613)632-0241 fax.(613)632-1660 res.(613)632-3069 e-mail : lascelles@rogers.com		DRAWING NO. No. DE DESSIN S292-2	
DESIGNER: AUTEUR: DATE:	G.H.L.	DRAWRN: DESSIN: VERIFICATION:	G.E.L. G.H.L.
FEB., 2004		CHECKED: VERIFICATION:	
		CONTRACT NO. No. DE CONTRAT LO4-10	



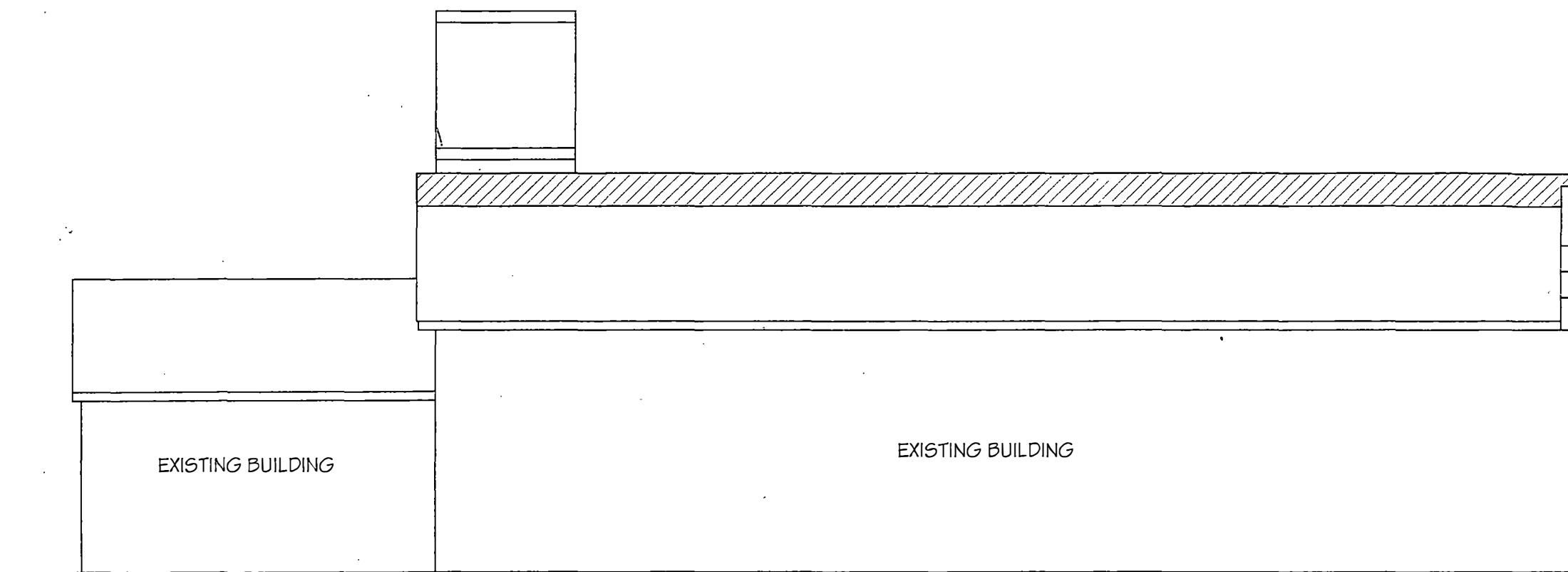
EAST ELEVATION $1/8''=1'-0''$

REVISIONS		DATE	BY-PAR
TOWNSHIP OF NORTH GLENGARRY			
EAST ELEVATION			
NEW ROOF FOR FIRE HALL AND AMBULANCE STATION ALEXANDRIA, ONTARIO			
 L'INGENIERIE LASCELLES ENGINEERING LIMITED 870 JAMES ST., HAWKESBURY, ONTARIO K6A 2W8 tel: (613) 632-0241 fax: (613) 632-1660		DRAWING No. No. DE DESSIN	
G.H. Lascelles		S292-3	
DESIGN: G.H.L.	DRAWN: G.E.L.	CONTRACT No. No. DE CONTRAT	LO4-10
AUTEUR: G.H.L.	DESSIN: G.E.L.	VERIFICATION: G.H.L.	
DATE: FEB., 2004	DATE: FEB., 2004	DATE: FEB., 2004	

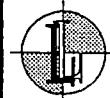


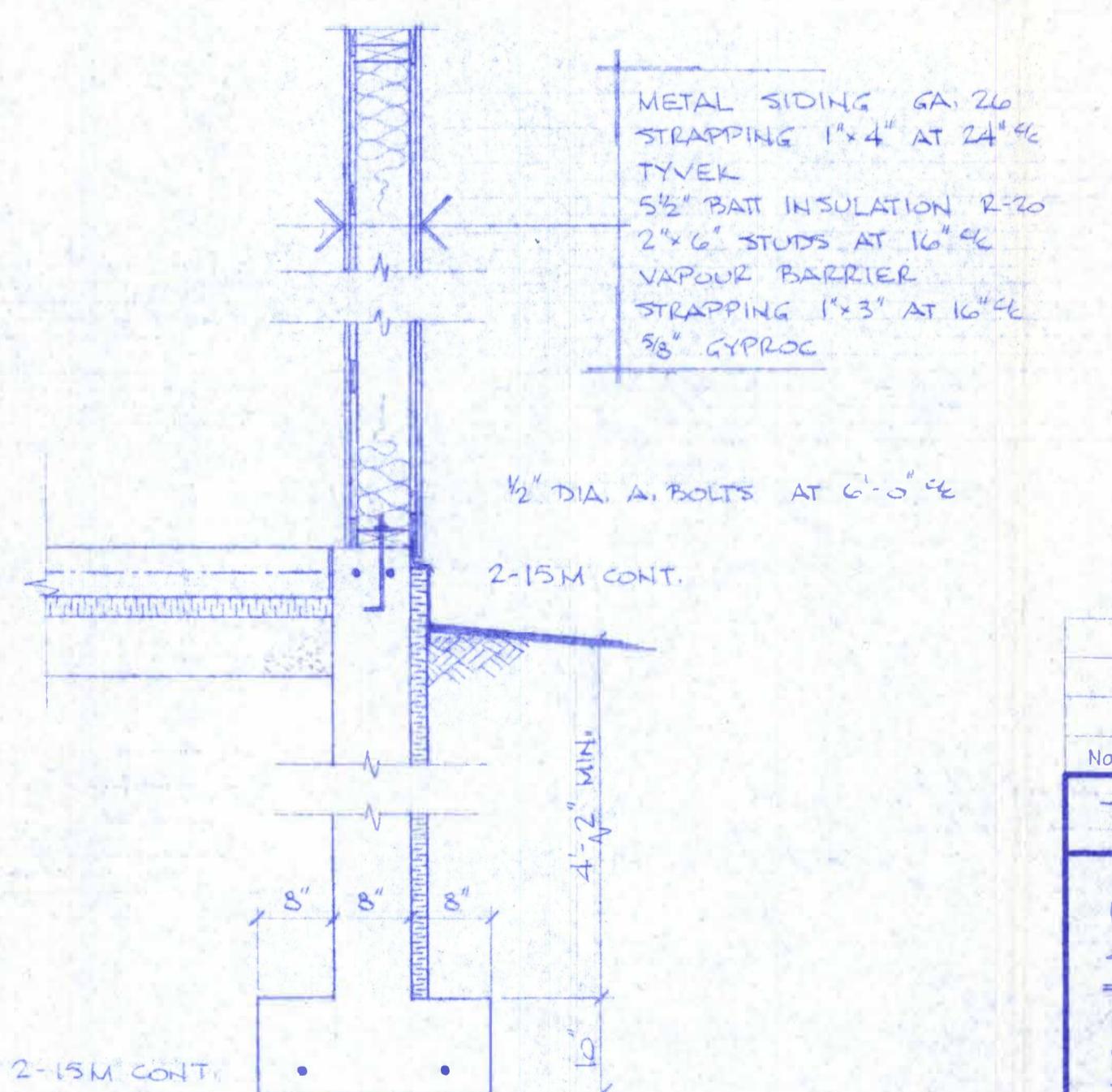
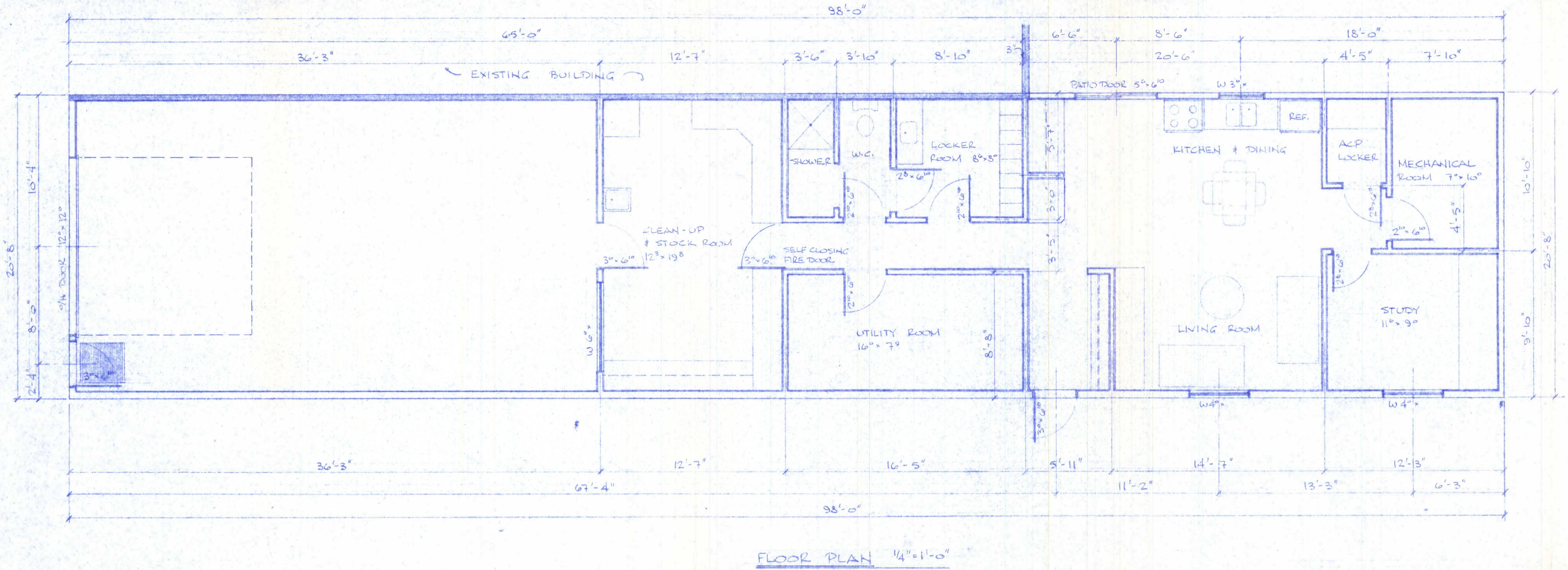
SOUTH ELEVATION 1/8"=1'-0"

No.	REVISIONS	DATE	BY-FAR
TOWNSHIP OF NORTH GLENGARRY			
<u>SOUTH ELEVATION</u>			
NEW ROOF FOR FIRE HALL AND AMBULANCE STATION ALEXANDRIA, ONTARIO			
 L'INGENIERIE LACELLES ENGINEERING LIMITED 870 JAMES ST., HAWKESBURY, ONTARIO K0A 2W0 tel: (613) 423-0241 fax: (613) 423-1048			
DESIGN: G.H.L.		UNKNOWN: G.E.L.	
DATE: FEB., 2004		CHECKED: G.H.L.	
CONTRACT NO. NO. DE CONTRACT		LO4-10	



WEST ELEVATION 1/8"=1'-0"

REVISIONS		DATE	BY-PAR
NOT AUTHENTIC UNLESS SIGNED AND DATED			
AS AMENDED DRAWING NO. 1000			
BY THE PROVINCE OF ONTARIO			
G.H. Lescelles FEB-04 PROVINCE OF ONTARIO			
TOWNSHIP OF NORTH GLENGARRY		DRAWING NO. No. DE DESSIN	
WEST ELEVATION		5292-5	
NEW ROOF FOR FIRE HALL AND AMBULANCE STATION ALEXANDRIA, ONTARIO		CONTRACT NO. No. DE CONTRACT	
 LESCELLES <small>ENGINEERING LIMITED</small> 870 JAMES ST., HAWKESBURY, ONTARIO K0A 2W0 fax: (613) 632-0241 fax: (613) 632-1000 tel: (613) 632-3088 www.lescelles.com		LO4-10	
DESIGNER: G.H.L.	DRAWN: G.E.L.	CONTRACT NO. No. DE CONTRACT	LO4-10
DATE: FEB., 2004	CHECKED: G.H.L.	VERIFICATION: G.H.L.	



TYPICAL WALL SECTION

PRELIMINARY

No.	REVISIONS	DATE	BY-PAR
<p>TOWNSHIP OF NORTH GLENGARRY</p> <p>FLOOR PLAN, ELEVATIONS, SECTION AND NOTES</p> <p>PROPOSED ADDITION TO FIRE HALL FOR AMBULANCE STATION TOWN OF ALEXANDRIA, ONTARIO</p>			
 <p>L'INGENIERIE LA CELLE ENGINEERING LIMITED</p> <p>820 JAMES ST., HAWKESBURY, ONTARIO K6A 2W5 EUS (613) 632-0241 Fax: (613) 632-1569 Tel: (613) 632-3269 e-mail: lacelle@bellnet.ca</p>		<p>NOT AUTHENTIC UNLESS SIGNED AND DATED. PAS AUTHENTIQUE SI NON SIGNÉ ET DATÉ.</p> <p>DRAWING No. No. DE DESSIN</p> <p>L 692</p>	
DESIGN: AUTEUR:	G.H.L.	DRAWN: DESSIN:	G.E.L.
DATE: DATE:	SEPT., 2003	CHECKED: VERIFICATION:	G.H.L.
		CONTRACT No. No. DE CONTRACT	
		L 03-306	

LEASE AGREEMENT

Made this _____ day of _____, 2026

BETWEEN:

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY (the "Lessor")

- and -

THE CORPORATION OF THE CITY OF CORNWALL (the "Lessee")

WHEREAS:

1. The Lessor is the owner of the lands described in Schedule "A", together with all buildings and structures erected thereon, municipally known as 188 Kenyon Street West, Alexandria, Ontario.
2. The Lessor has agreed to lease a portion of the Alexandria Fire Hall located on the lands described in Schedule "A", on the terms and conditions hereinafter set out.

1. PREMISES

The Lessor hereby leases to the Lessee, and the Lessee hereby leases from the Lessor, for the purpose of operating an ambulance station, all those certain premises in Alexandria, being a portion of the Alexandria Fire Hall containing approximately 2,050 square feet, as shown in Schedule "B" attached hereto (the "Premises").

2. TERM

To have and to hold the Premises for a term of five (5) years commencing on February 1, 2026 and terminating on January 31, 2031 (the "Term"). The Lessee shall have the option to renew this Lease for a further term of five (5) years upon giving written notice to the Lessor at least ninety (90) days prior to the expiration of the initial Term, on the same terms and conditions except for rent, which may be renegotiated. Either Party may terminate the Lease without penalty upon giving six (6) months clear written notice to the other party.

3. RENT

Yielding and paying for each year of the Term unto the Lessor the following:

Base Rent: \$17.00 per square foot per annum (\$34,850 per year).

Capital Reserve Rent: \$2.00 per square foot per annum (\$4,100 per year).

Combined Annual Lease Rate: \$38,950 per year.

Rent shall be payable in equal monthly instalments in advance on the first day of each month.

Annual COLA Adjustment: The Base Rent and Capital Reserve Rent shall be adjusted annually on each anniversary of the Commencement Date based on the percentage change in the Consumer Price Index (All-Items, Ontario) published by Statistics Canada for the preceding twelve (12) month period. In no event shall the annual adjustment be negative.

3A. ADDITIONAL RENT – UTILITIES AND MAINTENANCE

The Lessee shall pay Additional Rent for utilities (hydro, natural gas, water, wastewater) and building maintenance. Because utilities are not separately metered, such costs shall be invoiced semi-annually based on twenty-five percent (25%) of the total annual building utility and maintenance costs, consistent with current practice. All Additional Rent invoices shall include appropriate supporting documentation.

4. CAPITAL RESERVE FUND

The Capital Reserve Rent paid by the Lessee shall be held in a separate reserve account by the Lessor and shall be used solely for future capital improvements to the Paramedic Service space within the building (the “Capital Reserve Fund”).

Any capital improvement undertaken using the Capital Reserve Fund shall be completed only upon the mutual written agreement of both the Lessor and the Lessee regarding the scope, necessity, and timing of the work.

In the event the Capital Reserve Fund is not fully expended during the Term of the Lease, or if the Lease is terminated before the fund is exhausted, all remaining funds shall remain with the Lessor, as owner of the building.

The Lessor shall provide annual statements to the Lessee regarding the use and balance of the Capital Reserve Fund.

5. PARKING

The Lessee shall be entitled to the use of parking spaces on the lands upon which the Premises are constructed, for the Lessee’s staff only, such spaces to be assigned by the Lessor to the Lessee.

6. TAXES

In accordance with the *Ontario Assessment Act*, R.S.O. 1990, c. A.31, property owned by a municipality and used for municipal purposes is exempt from property tax. The parties acknowledge that the Premises are leased for the municipal function of paramedic services and are therefore exempt from municipal property tax. Should any taxes be assessed, the Lessee shall be responsible for payment.

7. ASSIGNMENT

The Lessee shall not assign this Lease or sublet the whole or any part of the Premises without the prior written consent of the Lessor, which consent shall not be unreasonably withheld.

8. DEFAULT AND TERMINATION

Proviso for re-entry by the Lessor on nonpayment of rent or nonperformance of covenants. The Lessor may terminate the agreement if and whenever the Lessor has given the Lessee one hundred and twenty (120) days written notice of the Lessor's intention to terminate the Lease. The Lessee may terminate the agreement if and whenever the Lessee has given the Lessor one hundred and twenty (120) days written notice of the Lessee's intention to terminate the Lease.

9. INDEMNITY AND INSURANCE

The Lessor and Lessee covenant and agree that the Lessor shall not be liable or responsible in any way for personal or consequential injury of any kind whatsoever that may be suffered or sustained by the Lessee, or any employee, agent or invitee of the Lessee, or any other persons who may be upon the lands and premises or for any loss, theft, damage or injury to any property upon the lands and premises however caused. The Lessee covenants to indemnify the Lessor against all claims arising from any want of maintenance thereof or anything done or admitted on or in the vicinity of the demised lands and premises or any other thing whatsoever. The Lessor shall insure the building against insurable risks. The Lessee shall be responsible for placing insurance upon the contents of the Premises and shall provide comprehensive public liability insurance in the amount of \$5,000,000.00 with the Lessor as an additional named insured and a provision for cross-liability under the insurance policy.

10. REPAIRS AND MAINTENANCE

The Lessee covenants with the Lessor to repair (reasonable wear and tear, and damage by fire, lightning and tempest only excepted); the Lessor may enter and view the state of repair on reasonable written notice and during business hours; the Lessee will repair according to notice in writing (reasonable wear and tear and damage by fire, lightning and tempest only excepted), and will leave the Premises in good repair (reasonable wear and tear and damage by fire, lightning and tempest only excepted). The Lessor shall repair the exterior of the Premises and any common internal areas and maintain the grounds.

11. ALTERATIONS, PARTITIONS, IMPROVEMENTS

The Lessee may make alterations with the Lessor's written consent, subject to building regulations and provided such alterations do not weaken the structure or reduce the value of the building.

12. NOTICE

Any notice required or permitted under this Lease shall be given in writing, served personally or by registered mail, or by email to the addresses set out in the original agreement.

13. PAYMENTS

All payments hereunder shall be made to the Lessor, The Corporation of the Township of North Glengarry, to the attention of the Treasurer, at the address specified in Schedule "A".

14. GENERAL

Time shall be of the essence of this Lease, save as herein otherwise provided. The Lease shall be binding upon and enure to the benefit of the parties hereto and their permitted assigns.

15. EXECUTION

IN WITNESS WHEREOF the parties have affixed their respective corporate seals attested by the hands of their respective officers duly authorized in that behalf.

SIGNED, SEALED & DELIVERED

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

Per: _____ (Mayor)

Per: _____ (Clerk)

We have authority to bind the Corporation

THE CORPORATION OF THE CITY OF CORNWALL

Per: _____ (Mayor)

Per: _____ (Clerk)

We have authority to bind the Corporation

SCHEDULE A

All of Plan 131 RCP Lot 14, Township of North Glengarry, County of Glengarry, municipally known as 188 Kenyon Street West, Alexandria, Ontario.

SCHEDULE B

(Building plans of the Alexandria Fire Hall and Paramedic Base attached and forming part of this Agreement.)

**NORTH
GLENGARRY
NORD**

Ontario's Celtic Heartland
Le centre celtique de l'Ontario

STAFF REPORT TO COUNCIL

Report No: CS-2026-02

January 26, 2026

From: Stephanie MacRae – Director of Community Services

RE: 2026 Community Grant Program Funding

Recommended Motion:

THAT the Council of the Township of North Glengarry receives Staff Report No. CS-2026-02: 2026 Community Grant Program Funding; and

THAT Council approves the following grants:

Name of Organization	Financial Amount	In Kind Amount
Alexandria Lions Club	\$ 3,500.00	-
Caddell Productions	\$ 500.00	\$ 2,269.00
Dutch King's Day	\$ 2,000.00	-
Glengarry Photo Club	\$ 1,000.00	\$ 1,492.00
Glengarry Historical Society	\$ 300.00	\$ 468.00
Glengarry Pipe Band	\$ 2,000.00	-
Kenyon Agricultural Society	\$ 2,500.00	-
Sons of Scotland	\$ 2,823.13	-
Maxville & District Chamber of Commerce	\$ 1,000.00	-
Sunshiners Social Club	\$ 1,850.00	\$ 1,227.00

For a total of \$17,473.13 in funding and \$5,456.00 of in-kind support; and

THAT Council directs the Arts, Culture and Heritage Committee to proceed with the second intake for remaining funds under the Community Grant Program.

Background / Analysis:

Each year, Council establishes a budgetary envelope to support special projects or events organized by community groups or individuals through the Community Grants Program. The 2026 budget includes a total contribution of \$25,000 to support this program. The Community Grant Policy, criteria, and accompanying selection process requires all Community Grant Program applications to be vetted by the Arts, Culture and Heritage Advisory Committee (ACHC) whose recommendations are submitted to Council for approval.

As part of the first intake for the 2026 Community Grant Program, the Township of North Glengarry received fourteen applications from thirteen organizations totalling \$27,978.13 in requests for funding and \$7,329.00 for in-kind requests.

The Arts, Culture and Heritage Committee met on December 8, 2025, and reviewed each application in detail. The ACHC determined that ten applications met the requirements set out in the selection criteria.

The ACHC recommends to Council that the grants be allocated as outlined in the attached document for a total of \$17,473.13 in funding and \$5,456.00 for in-kind funding.

The ACHC further recommends to Council that the remaining \$7,526.87 be distributed as part of a second intake of the Community Grant Program.

Alternatives:

Option 1 – Recommended – That Council approve the recommendations outlined in this report.

Option 2 – Not recommended – That Council not approve the recommendations contained herein.

Financial Implications:

The annual \$25,000 contribution to the Community Grant Program has been included as part of the 2026 municipal budget exercise.

Attachments & Relevant Legislation:

- Summary of Approved 2026 Community Grant Applications

Others Consulted:

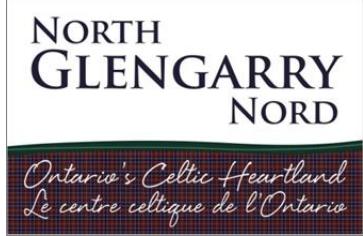
- Ainsley Hunt, Economic Development Officer
- Arts, Culture and Heritage Committee

Reviewed and Approved by:

Timothy Simpson, CAO/Clerk

2026 COMMUNITY GRANT PROGRAM - APPROVED APPLICATIONS SUMMARY

Name of Organization	Project	Funding Amount Requested	In Kind Requested	Funding Amount Approved	In Kind Approved	TOTAL	Description of In-Kind
Alexandria Lions Club	Christmas at Island Park - Expanding their 5th annual event by approx 70ft on each side of the pathway	\$ 3,500.00		\$ 3,500.00		\$ 3,500.00	
Caddell Productions	Glengarry's Got Talent - North Glengarry Talent Show will allow people of all ages to demonstrate their talents. Event will now be held on the dry pad at the Glengarry Sports Palace. The additional space will allow more variety in performances.	\$ 3,000.00	\$ 2,269.00	\$ 500.00	\$ 2,269.00	\$ 2,769.00	Use of GSP Dry Pad for 1-day event
Dutch King's Day	Dutch King's Day 2026 - Celebrating the Dutch King's birthday and Dutch culture with free admission to the event featuring food, music, and activities	\$ 2,000.00		\$ 2,000.00		\$ 2,000.00	
Glengarry Photo Club	Photo Art 2026 Show - to host a 3-day photo art exhibit at the Sandfield Centre, featuring photographers from North Glengarry. Funding for advertising.	\$ 1,500.00	\$ 1,492.00	\$ 1,000.00	\$ 1,492.00	\$ 2,492.00	Use of Sandfield Centre for three days
Glengarry Historical Society	From Glengarry to Glengarry - Historians from the Glengarry Heritage Centre (Scotland) to share the history of the past settlers.	\$ 300.00	\$ 468.00	\$ 300.00	\$ 468.00	\$ 768.00	Use of Michel Depratto Hall for one
Glengarry Pipe Band	65th Reunion Anniversary - To celebrate the past 65 years of musical excellence and commemorate achievements of the Glengarry Pipe Band. Invitations are being extended to past members and the event is open to the public to attend.	\$ 2,450.00		\$ 2,000.00		\$ 2,000.00	
Kenyon Agricultural Society	Maxville Fair - 2026 Funding to be used towards Children's activities - petting zoo, face painting, reptile show, magician, inflatables, games, juggler, balloon twisting, puppet shows etc.	\$ 3,500.00		\$ 2,500.00		\$ 2,500.00	
Maxville & District Chamber of Commerce	Tartan Picture Frame - Create a large wooden "tartan" picture frame in King George Park to attract tourism to Main Street	\$ 3,500.00		\$ 1,000.00		\$ 1,000.00	
Sons of Scotland	Plaque at Sons of Scotland McCrimmon Hall	\$ 2,828.13		\$ 2,823.13		\$ 2,823.13	
Sunshiners Social Club	Wellness Expo 2026 - in alignment with World Wellness Weekend, the expo would feature local organizations, practitioners, instructors, and experts with tables on Saturday and free yoga and other exercises on Sunday.	\$ 1,900.00	\$ 1,227.00	\$ 1,850.00	\$ 1,227.00	\$ 3,077.00	
TOTAL		\$ 24,478.13	\$ 5,456.00	\$ 17,473.13	\$ 5,456.00	\$ 22,929.13	



STAFF REPORT TO COUNCIL

Report No: CS-2026-03

January 26, 2026

From: Stephanie MacRae – Director of Community Services

RE: Bell Cell License Renewal Agreement

Recommended Motion:

THAT the Council of the Township of North Glengarry receives Staff Report No. CS-2026-03 Bell Cell License Renewal Agreement; and

THAT Council receives By-law 05-2026, being a by-law to enter into a license agreement with Bell Mobility Incorporated; and

THAT By-Law 05-2026 be read a first, second, and third time and enacted in Open Council this 26th day of January, 2026.

Background / Analysis:

Approximately ten years ago, the Township of North Glengarry entered into an agreement with Bell Mobility Inc., to permit the hosting of small cell antennas at the Maxville Sports Complex.

These cell antennas are used to ensure there is adequate cell service during high-traffic events in the area of the Maxville Sports Complex, such as the Glengarry Highland Games. It was an advanced solution developed years ago to ensure that when there are major events in the area, that the cell service remains intact without any disruptions. This was deemed to be the best solution in lieu of having to service the site every year.

The agreement specifies that Bell will pay the Township an annual License Fee in the amount of \$800.00 + HST to host these antennas at the Maxville Sports Complex location.

Subject to Council's approval, this renewal agreement is set to begin on June 1, 2026 for a five-year term.

Alternatives:

Option 1 – Recommended – That Council passes By-law No. 05-2026

Option 2 – Not recommended – That Council does not approve By-law No. 05-2026

Financial Implications:

The Community Services Department would receive \$800 + HST annually as revenue. As per the agreement, Bell may draw from the Maxville Sports Complex's power supply to ensure continuous service and updates to equipment, which results in minimal impact to the Maxville Sports Complex hydro budget.

Attachments & Relevant Legislation:

- By-Law 05-2026
 - Schedule A to By-law 05-2026

Others Consulted:

- Timothy Simpson, Chief Administrative Officer/Clerk

Reviewed and Approved by:

Timothy Simpson, CAO/Clerk

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

BY-LAW NO. 05-2026

BEING a by-law to enter into a small cell license agreement with Bell Mobility Inc.

WHEREAS the Council of The Corporation of the Township of North Glengarry (the "Township") deems it desirable to support enhanced mobile wireless coverage and connectivity for residents, visitors and users of its municipal facility, being the Maxville Sports Complex;

AND WHEREAS the Township is the owner of the lands and/or facilities municipally known as the Maxville Sports Complex, located at 25 Fair Street, Maxville, Ontario;

AND WHEREAS Bell Mobility Inc. ("Bell") has requested permission from the Township to install, operate, and maintain certain small cell antennas and related equipment at the Facility, and the Township and Bell have negotiated a Small Cell License Agreement (the "Agreement") setting out terms and conditions including, without limitation, term, license fee, liability, access, and termination.

NOW THEREFORE BE IT ENACTED BY THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY AS FOLLOWS:

1. **THAT** the Council of the Township of North Glengarry enters into an agreement with Bell Mobility Inc., attached to this by-law as Schedule A;
2. **THAT** the Mayor and Clerk are hereby empowered to do and execute all papers and documents necessary to the execution of this by-law;

READ a first, second, third time and enacted in Open council this 26th day of January, 2026.

CAO/Clerk/Deputy Clerk

Mayor

I hereby certify this to be a true copy of By-law 05-2026, and that such by-law is in full force and effect.

Date Certified

Clerk/Deputy Clerk

SCHEDULE A

Engineering Number: E1441

**SMALL CELL LICENCE AGREEMENT**
(the "Licence")

Commencement Date	June 1, 2026	Term	Five (5) years commencing on the Commencement Date
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Owner/Property Manager	Bell
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Legal Name	Township of North Glengarry	Legal Name	Bell Mobility Inc.
Address	25 Fair Street, Maxville, ON, K0C 1T0	Address	5099 Creekbank Road, Building D, 6th Floor North Mississauga, Ontario L4W 5N2
Contact Name	Stephanie McCrae	Contact Name	Real Estate Services
Title	Director of Recreation	Title	Landlord Relations Specialist
Telephone	613-525-1110	Telephone	1-800-667-5263
Email	csdirector@northglengarry.ca	Email	bmresi@bell.ca

Building(s)						
Street No.	Street Name	Dir	City	Prov.	Postal Code	Space Required
1	25	Fair Street	Maxville	ON	X0C 1T0	Space inside the building for the installation of up to four (4) "Small Cell" antennas and space for cables, hydro and fiber

Owner Name (if different from above):
2

Licence Fee						
Effective on the Commencement Date, Bell shall pay the Owner a License Fee in the amount of \$800,00 + HST per annum during the Term and any Extended Term hereof (if applicable).						

Additional Terms						
Bell has the right to connect to and draw power from the Owner's electrical power supply to ensure continuous service and periodic updates to the Equipment. The power supply must remain connected at all times. The cost of hydro electric utilities associated with the Equipment under this Licence shall be assumed by Owner.						

HST Number						
Owner confirms that its HST number is 870972965 . Bell's obligation to pay to Owner any HST in addition to License Fee is conditional upon such HST number being valid and correct.						

Acknowledgement & Agreement						
By signing below, Owner & Bell agree to all the terms and conditions in this Licence. Signatory for Owner confirms their authority to bind Owner.						

Owner Signature	Bell Signature
------------------------	-----------------------

Signature	Signature
Name:	Name:
Title:	Title
Date:	Date:

Terms and Conditions

In consideration of the mutual rights and obligations herein expressed and other good and valuable consideration (the receipt and sufficiency of which are hereby acknowledged) Bell and Owner agree as follows:

- 1. USE.** Owner grants to Bell and any affiliates ("Affiliates") (as defined in the *Canada Business Corporations Act*, as amended) of BCE Inc. including, those for whom Bell is responsible at law including agents, mandatories and third-parties (collectively referred to as "Bell"), a non-exclusive right and licence to: (i) access the building(s) listed on Page 1 (the "Building(s)" and each separately, a "Building") and the common areas of the Building(s) to install, construct, operate, maintain, repair, modify, improve, upgrade, replace, relocate within the Equipment Space(s), and remove, at Bell's sole expense and risk, the Equipment in the Buildings. "Equipment" includes but is not limited to any antennas, brackets and mounts as generally shown in the design sketch attached hereto, and hardware, wire, cabling, infrastructure or any other thing (excluding Conduit, as defined below), which is necessary and incidental to enable Bell to deliver its current and future wireless telecommunication services (the "Services"); and (ii) use the path and/or conduit, entrance link and communications spaces located inside and outside of the Building (collectively, the "Conduit") to connect the Equipment to the Property Line (collectively, all spaces where Bell installs its Equipment being the "Equipment Space(s)").
- 2. LICENSED SPACE.** Bell shall provide Owner a sketch showing the location where Bell intends to install, upgrade or maintain the Equipment within the Equipment Spaces. Owner/Property Manager agrees that the Equipment Space(s) must: (i) provide secure access (under lock and key, at minimum); (ii) have Bell's reasonable requirements for power supply available for Bell's use; and (iii) not be relocated outside of any Equipment Spaces either permanently or temporarily unless agreed upon in writing by Bell and Owner. For greater certainty, Owner agrees to meet any initial technical requirements attached to this Licence.
- 3. ACCESS.** Except in the case of emergencies, all rights of access granted and uses permitted herein shall be available to Bell during normal service hours for the Buildings, 365 days per year subject to Bell providing reasonable notice to Owner or its agent or mandatories of its intention to enter the Building(s).
- 4. LICENSEE'S WORK.** Bell shall, at its own cost, be responsible for the provision, installation, maintenance and repair of its Equipment during the Term. Bell agrees to repair, at its sole expense, any direct damage to the Building(s) where such damage is caused by or arises out of any negligent act, wilful misconduct or omission relating to Bell's use and occupation of the Building(s). Owner shall not tamper, interfere or connect to the Equipment in any manner whatsoever. Owner agrees to reimburse Bell for any loss of or damage to the Equipment caused by Owner, its employees, agents, mandatories, contractors or those for whom it is responsible at law. The Equipment will remain the property of Bell at all times, and will not become a fixture or immovable despite any legal principle to the contrary. Owner agrees that it has no legal or equitable ownership interest in the Equipment. Owner renounces, waives or assigns to Bell its right of accession.
- 5. INSPECTION.** Owner will permit Bell to complete an initial inspection of the Building(s) and the Equipment Space(s) to ensure that the requirements of Section 2 are met and if such requirements are not met, Owner authorizes Bell to modify the Equipment Space(s) on Owner's behalf at Bell's sole cost and discretion to comply with the requirements of Section 2. If available, upon request from Bell, Owner shall provide a current set of electrical and site plans.
- 6. BUILDING REPAIR.** Nothing in this Licence limits Owner's right to repair any common areas of a Building provided that where any such repair may affect the Equipment, Owner shall provide Bell with reasonable advance written notice and permit Bell to protect its Equipment before the repairs are made.
- 7. REPRESENTATIONS.** Each party represents and warrants that: (i) it has full right, power and authority to enter into and perform its obligations in this Licence; (ii) it is under no obligation, statutory, contractual or otherwise, which could prevent or interfere with the complete performance of its covenants and obligations herein; and (iii) it is validly organized and existing under the name indicated on this Licence. Owner represents and warrants that (i) no building rule is in force that would prevent or limit either party from: (a) entering into this Licence; and/or (b) performing its obligations hereunder; (ii) the owner(s) of the building(s) listed on Page 1 have sufficient right, title and interest in the Building(s) to grant this Licence; and (iii) if any of the Building(s) is a condominium building, Owner has satisfied the requirements under the *Condominium Act, 1998*, as amended or the applicable provisions of both the subject declaration of co-ownership agreement and the *Civil Code of Québec* (collectively, the "Act") with respect to entering into this agreement.
- 8. LIABILITY.** Notwithstanding anything in this Licence to the contrary, in no event will Bell be liable for nor will Bell be required to indemnify and save harmless Owner from and against any indirect, special, incidental or consequential damages, including loss of revenue, loss of profits, loss of business opportunity or loss of use of any facilities or property, even if advised of the possibility of such damages.
- 9. OPTION TO EXTEND.** The Term (defined on Page 1) may be extended by three (3) successive five (5) year terms (each an "Extended Term") on the same terms and conditions including Licence Fees. Unless

Bell provides Owner with written notice of its intention not to extend this Licence at least 60 days prior to the expiration of the Term or the then current Extended Term, as the case may be, this Licence shall automatically extend for an Extended Term.

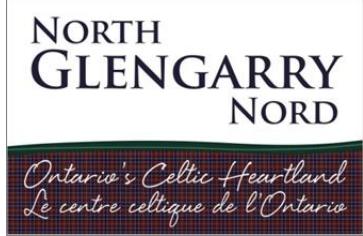
- 10. TERMINATION.** Either party may terminate this Licence in the event of a material breach of this Licence, when such breach is not cured within ninety (90) days of receipt of written notice by the non-breaching party. Furthermore, Bell shall have the right to terminate this Licence if Bell is unable to obtain the necessary third party approvals required to construct or maintain the Equipment on terms that were acceptable to Bell.
- 11. GOVERNMENTAL AUTHORITY.** If the action of a governmental authority requires modification of: (i) the Services or (ii) the terms on which they are provided which are inconsistent with the terms of this Licence or which impairs Bell's ability to provide the Services in an economical or technically practical fashion; then (a) this Licence will be deemed amended in a manner to allow Bell to fulfil its legally mandated obligations, or (b) Bell may, at its option, terminate this Licence upon 30 days' written notice to Owner. Bell will be allowed 60 days to remove the Equipment, after which any remaining Equipment will be deemed abandoned and ownership and title will automatically transfer to Owner. Bell will not be responsible for any fees for the removal or disposal of Equipment of which ownership has transferred to Owner.
- 12. ENTIRE AGREEMENT.** This Licence constitutes the entire agreement of the parties and supersedes all prior agreements and understandings on the subject matter hereof. Except as provided in Section 7, neither party makes any representation or warranty express or implied, statutory or otherwise to the other.
- 13. INTERPRETATION.** This Licence pertains to each separate Building listed on Page 1. Where applicable, the terms and conditions of this Licence shall be interpreted by the parties and by any third party adjudicator as if such terms and conditions apply to each Building separately from the other Buildings. For greater certainty, in the event that this Licence is terminated with respect to any one Building (whether pursuant to the terms of this Licence or otherwise), the terms and conditions of this Licence shall remain in full force and effect, unamended in respect of the remaining Building(s) for the Term.
- 14. ASSIGNMENT.** In the event of any sale, conveyance, assignment or transfer (other than a conveyance without consideration of a portion of a Building to a governmental authority required as part of or in the course of the development thereof) (collectively, a "Transfer") of all or part of a Building (the "Subject Building"), Owner shall cause the transferee to assume and be bound by all the rights and obligations of Owner as set out herein as they apply to the Subject Building as if the transferee was an original signatory hereof (the "Assumption"). Upon the date any such Assumption becomes effective, Owner shall be immediately released from its obligations under this Licence in respect of the Subject Building (save and except for any outstanding obligations arising hereunder prior to such Assumption). This Licence is binding upon and shall enure to the benefit of Owner and Bell and their respective heirs, executors, administrators, successors and assigns.
- 15. CONFIDENTIALITY.** The terms of this Licence and all information issued, disclosed or developed in connection with this Licence are to be held in strict confidence between Owner and Bell. Owner, its agents and employees agree not to use, reproduce or divulge the same to third parties unless it is with the prior written consent of Bell and to take all reasonable precautions for protection of such information from disclosure.
- 16. GOVERNING LAW.** Each party shall ensure that it complies with all applicable laws and regulations. This Licence will be governed by the laws of the province in which the Building(s) are located and the applicable laws of Canada and all applicable rulings and orders of federal, provincial and local governmental agencies, including, but not limited to, Industry Canada, the Canadian Radio-Television and Telecommunications Commission or any successor body.
- 17. INVALIDITY.** If any provision of this Licence is found to be invalid, illegal or unenforceable, the other provisions of this Licence shall not be affected or impaired, and the offending provision shall automatically be modified to the least extent necessary in order to be valid, legal and enforceable.
- 18. NOTICES.** Any demand, notice or other communication to be given in connection with this Licence must be given in writing and will be given by personal delivery or by electronic means of communication addressed to the recipient at the address listed on Page 1, with a copy of all notices to Bell to:
5099 Creekbank Road,
Building D, 6th Floor North
Mississauga, Ontario L4W 5N2
Attention: Real Estate Services
Email: bmresi@bell.ca
- 19. SURVIVAL.** Sections 8, 11, 15, 16 and 17 will survive the expiration or termination of this Licence. Except for an assignment to an Affiliate, Bell may not assign this Licence without the prior written consent of Owner(s).

Location of Antennas



Location of Antennas





STAFF REPORT TO COUNCIL

Report No: CS-2026-04

January 26, 2026

From: Stephanie MacRae – Director of Community Services

RE: 2026 Meet me on Main Street Event Dates

Recommended Motion:

THAT the Council of the Township of North Glengarry receives Staff Report No. CS-2026-04:2026 Meet Me on Main Street Event Dates; and

THAT Council approve the following schedule for the 2026 Meet Me on Main Street events:

Friday, May 22, 2026 – Glen Robertson

Saturday, June 6, 2026 – Dunvegan

Thursday, July 9, 2026 – Maxville

Thursday, July 23, 2026 – Alexandria

Background / Analysis:

Each year, the Community Services Department works closely with the Municipal Recreation Associations and community partners to plan the annual Meet Me on Main Street celebrations across North Glengarry.

In 2025, Council approved proceeding with four events annually, with two events to always re-occur in Maxville and Alexandria, accompanied by rotating events in Glen Robertson or Dalkeith, and Apple Hill or Dunvegan.

In consultation with the respective Recreation Associations and partners, the above-noted dates and locations were deemed agreeable for the 2026 celebrations.

Alternatives:

Option 1 – Recommended – That Council approves this resolution.

Option 2 – Not recommended – That Council not approve this resolution.

Financial Implications:

Costs associated to the Meet Me on Main Street events are included in the 2026 municipal budget under Community Development – Special Events. Specific costs are dedicated towards event entertainment and supplies.

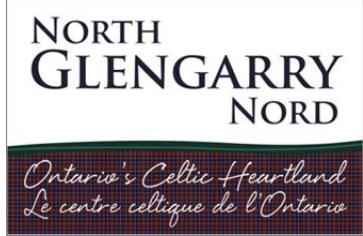
Attachments & Relevant Legislation:

Others Consulted:

- Ainsley Hunt, Economic Development Officer
- Municipal Recreation Association Committee
- Glengarry Pioneer Museum

Reviewed and Approved by:

Timothy Simpson, CAO/Clerk



STAFF REPORT TO COUNCIL

Report No: BP-2026-01

January 26, 2026

From: Jacob Rheaume, Director of Building, By-law & Planning

RE: **Review of Dog Catcher Services and Kennel Operations**

Recommended Motion:

THAT the Council of the Township of North Glengarry receives Staff Report BP 2026-01: Review of Dog catcher services and kennel Operations for information purposes; and

THAT Council endorse Option 4 – Hybrid Dog Control Service Delivery with the Township of Russell, as the preferred option to balance public safety, legislative compliance, staff capacity, and financial sustainability; and

THAT staff be authorized to negotiate the terms of an agreement with the Township of Russell for overflow, aggressive dogs, and after-hours coverage, and present a draft for Council review.

Background / Analysis:

Historically, the Township retained an external dog catcher service at an approximate annual cost of \$25,000-\$30,000. In 2022, Council approved transitioning dog control services in-house, with enforcement handled by the Township's By-law Enforcement Officer.

While this approach has reduced direct operating costs, the demand of dog-related calls has increased significantly. The Township currently has only one By-law Enforcement Officer, creating operational challenges related to:

- Evening, weekend, and statutory holiday coverage
- Officer safety when handling aggressive or large dogs
- Reduced capacity to address other priority by-laws, including property standards, clean yards, and grass cutting enforcement

In addition, the Township continues to rent a kennel room at 95 Lochiel Street East, a building that has since been sold. This arrangement is not sustainable long-term.

Staff have explored the potential of constructing a new kennel at the retained RARE building on Industrial Boulevard. However, compliance with the Township's own kennel by-law is problematic due to nearby dwellings within the required 300-metre buffer, and the building would require capital investment for heating, ventilation, and appropriate animal welfare standards.

Council has recently expressed a desire for the By-law Enforcement Officer to focus more time on other enforcement priorities, hence this review of dog control services.

Municipal Authority

Under the Municipal Act, 2001, municipalities have the authority to pass by-laws respecting animals, including dogs, and to provide animal control services within their jurisdiction.

Dog Owners' Liability and Animal Welfare

- The Dog Owners' Liability Act (DOLA) establishes responsibilities for dog owners and provides municipalities with enforcement authority related to dangerous dogs.
- The Provincial Animal Welfare Services Act, 2019 (PAWS Act) sets minimum standards of care for animals in distress and governs how animals are housed, transported, and treated.

Municipalities are not explicitly required by provincial legislation to operate their own kennels or provide in-house dog catching services. However, municipalities are expected to exercise due diligence in addressing dogs running at large, aggressive dogs, and public safety concerns. Failure to respond appropriately to known risks could expose the Township to reputational and legal risk.

Current Challenges

- High time demand on a single By-law Enforcement Officer
- Lack of after-hours and weekend coverage
- Safety concerns when dealing with aggressive dogs
- Unsustainable kennel rental arrangement
- Potential capital costs and zoning/by-law compliance issues for a new Township-operated kennel

Options

Option 1 – Status Quo (In-House Dog Control)

With this option, the Township would continue providing dog control services entirely in-house.

Implications:

- Lowest direct operating cost (primarily staff time)
- Highly time-consuming for the By-law Enforcement Officer
- Reduced enforcement of other municipal by-laws
- Ongoing safety concerns
- Continued need for kennel space, likely requiring capital investment in a new facility
- Requirement for an agreement with another municipality (e.g., Township of Russell) for officer absences, evenings, and weekends.

Assessment: While inexpensive, this option is operationally inefficient, risky, and inconsistent with Council's direction to prioritize other enforcement matters.

Option 2 – Discontinue Municipal Dog Control Services

Some neighbouring municipalities have chosen not to actively provide dog control services.

Implications:

- Minimal operational cost
- Significant public safety and reputational risk
- Increased complaints and reliance on the OPP and provincial agencies
- Risk of failing the Township's duty of care and due diligence obligations under DOLA and the PAWS Act

Assessment: While legally permissible in a limited sense, this option is not recommended due to public safety concerns and the Township's responsibility to respond to known animal control issues.

Option 3 – Full Contract with the Township of Russell

Under this option, the Township would fully contract dog control and kennel services to the Township of Russell.

Implications:

- Estimated annual cost of **\$30,000–\$40,000**
- Eliminates the need for a Township-operated kennel
- Provides professional, full-time coverage, including after-hours
- Frees significant By-law Enforcement Officer time

Assessment: This option provides the most comprehensive service but at a higher and ongoing financial cost.

Option 4 – Hybrid Service Model (Preferred)

This option combines the Township's current in-house approach with strategic use of the Township of Russell's facilities and services.

Key Elements:

- Township handles routine, low-risk dog control and re-homing where appropriate
- Use of Russell's kennel for
 - Large or aggressive dogs
 - Dogs that cannot be re-homed locally
 - Evenings, weekends, and officer absences
- Continued use of local kennels, rescues, and community resources (e.g., social media) when appropriate

Implications:

- Moderate increase in annual costs compared to current operations
- Estimated annual cost of \$20,000, depending on usage
- No immediate need for a Township-owned kennel facility
- Improved officer safety and work-life balance
- Increased capacity for the By-law Enforcement Officer to focus on other enforcement priorities

Assessment: This option provides flexibility, manages risk, aligns with Council direction, and avoids significant capital investment.

Conclusion

Staff recommends **Option 4 – Hybrid Service Model** as it provides a balanced, flexible, and defensible approach to dog control services. This option supports public safety, legislative compliance, and Council's direction to allow the By-law Enforcement Officer to concentrate on other municipal enforcement priorities. This can be evaluated next year with a more exact cost implication.

Alternatives & Financial Implications:

- **Option 1:** Lowest direct cost, potential capital costs for kennel construction.
- **Option 2:** Lowest cost, highest risk.
- **Option 3:** Highest operating cost (\$30,000–\$40,000 annually).
- **Option 4:** Moderate operating cost increase (+/\$20,000), minimal capital expenditure.

Exact costs for Options 3 and 4 will be confirmed through discussions with the Township of Russell.

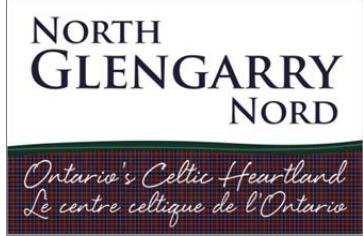
Attachments & Relevant Legislation:

- n/a

Others Consulted:

- Todd McDonell, Municipal By-law Enforcement Officer

Reviewed and Approved by:
Timothy Simpson, Interim CAO/Clerk



STAFF REPORT TO COUNCIL

Report No: FD 2026-01

January 26, 2025

From: Matthew Roy – Fire Chief

RE: Fire Protection Grant Agreement

Recommended Motion:

THAT Council of the Township of North Glengarry receives Staff Report No. FD 2026-01: Fire Protection Grant Agreement; and

THAT Council pass By-law No. 07-2026, being a By-law to authorize a Transfer Payment Agreement between His Majesty the King in right of the Province of Ontario, represented by the Minister of the Solicitor General for the Province of Ontario (the “Ministry”) and the Township of North Glengarry (the “Municipality”) related to funding provided under the Fire Protection Grant; and

THAT By-law 07-2026 be read a first, second and third time and enacted in open Council this 26th day of January 2026.

Background / Analysis:

The Fire Protection Grant program is designed to support municipal fire departments across Ontario in their cancer prevention efforts. Available to municipalities with fire departments established in accordance with clause 2(2)(b) of the Fire Protection and Prevention Act, 1997 (FPPA), the Fire Protection Grant funding allocates was increased to \$20M in year two of the program.

In September 2025, staff submitted an application to the Fire Protection Grant for the purchase of new firefighting bunker gear. On December 22, 2025, staff were notified of a successful application in the amount of \$52,821. The funding will support the purchase of additional sets of bunker gear which will include turnout coat and pants.

As a condition of the grant, these funds must be committed to the project by March 31, 2026, and a report back to the Office of the Fire Marshal will be required by December 31, 2026, to outline how the grant was utilized and the benefit(s) seen at the department level.

Alternatives:

Financial Implications:

Attachments & Relevant Legislation:

Ontario Transfer Payment Agreement

Others Consulted:

Acting CAO – Timothy Simpson
Treasurer – Zoe Bougie

Reviewed and Approved by:
Timothy Simpson, Interim CAO/Clerk

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

BY-LAW NO. 07-2026

BEING A BY-LAW TO AUTHORIZE A TRANSFER PAYMENT AGREEMENT BETWEEN HIS MAJESTY THE KING IN RIGHT OF THE PROVINCE OF ONTARIO, REPRESENTED BY THE MINISTER OF THE SOLICITOR GENERAL FOR THE PROVINCE OF ONTARIO (THE "MINISTRY") AND THE TOWNSHIP OF NORTH GLENGARRY (THE "MUNICIPALITY") RELATED TO FUNDING PROVIDED UNDER THE FIRE PROTECTION GRANT

WHEREAS the Municipal Act, 2001, S.O. 2001, c. 25, as amended, provides that a municipality may enter into agreements and that the powers of a municipality shall be exercised by by-law unless otherwise delegated;

NOW THEREFORE the Council of the Corporation of the Township of North Glengarry enacts as follows:

- 1. THAT** the Mayor and Clerk are hereby authorized to execute on behalf of the Township authorize a Transfer Payment Agreement between His Majesty the King in right of the Province of Ontario, represented by the Minister of the Solicitor General for the Province of Ontario (the "Ministry") and the Township of North Glengarry (the "Municipality") related to funding provided under the Fire Protection Grant attached hereto as Schedule "1" forming part of this By-law.

READ a first, second and third time and passed in open council this 26TH day of January 2026.

CAO/Clerk / Deputy Clerk

Mayor / Deputy Mayor

I, hereby certify that the forgoing is a true copy of By-Law No. 07-2026, duly adopted by the Council of the Township of North Glengarry on the 26th day of January 2026

CAO/Clerk / Deputy Clerk

Date

ONTARIO FIRE PROTECTION GRANT TRANSFER PAYMENT AGREEMENT

THE AGREEMENT, effective as of the

(The “**Effective Date**”)

B E T W E E N:

**His Majesty the King in right of Ontario
as represented by the Solicitor General**

(referred to as the “**Province**”)

- and -

TOWNSHIP OF NORTH GLENGARRY

(the “**Recipient**”)

CONSIDERATION

In consideration of the mutual covenants and agreements contained in this Agreement and for other good and valuable consideration, the receipt and sufficiency of which are expressly acknowledged, the Province and the Recipient agree as follows:

1.0 ENTIRE AGREEMENT

1.1 **Schedules to the Agreement.** The following schedules form part of the Agreement:

Schedule “A” -	General Terms and Conditions
Schedule “B” -	Project Specific Information and Additional Provisions
Schedule “C” -	Project
Schedule “D” -	Budget
Schedule “E” -	Payment Plan
Schedule “F” -	Reports

1.2 **Entire Agreement.** The Agreement constitutes the entire agreement between the Parties with respect to the subject matter contained in the Agreement and supersedes all prior oral or written representations and agreements.

2.0 CONFLICT OR INCONSISTENCY

2.1 **Conflict or Inconsistency.** In the event of a conflict or inconsistency between the Additional Provisions and the provisions in Schedule “A”, the following rules will apply:

- (a) the Parties will interpret any Additional Provisions in so far as possible, in a way that preserves the intention of the Parties as expressed in Schedule "A"; and
- (b) where it is not possible to interpret the Additional Provisions in a way that is consistent with the provisions in Schedule "A", the Additional Provisions will prevail over the provisions in Schedule "A" to the extent of the inconsistency.

3.0 COUNTERPARTS

- 3.1 **One and the Same Agreement.** The Agreement may be executed in any number of counterparts, each of which will be deemed an original, but all of which together will constitute one and the same instrument.

4.0 AMENDING THE AGREEMENT

- 4.1 This Agreement may be amended upon the agreement of all Parties, which shall be executed in writing.

5.0 ACKNOWLEDGEMENT

- 5.1 The Recipient acknowledges that:

- (a) by receiving Funds, it may become subject to legislation applicable to organizations that receive funding from the Government of Ontario;
- (b) His Majesty the King in right of Ontario has issued expenses, perquisites, and procurement directives and guidelines pursuant to the *Broader Public Sector Accountability Act, 2010* (Ontario);
- (c) the Funds are:
 - (i) to assist the Recipient to carry out the Project and not to provide goods or services to the Province;
 - (ii) funding for the purposes of the *Public Sector Salary Disclosure Act, 1996* (Ontario);
- (d) the Province is not responsible for carrying out the Project;
- (e) the Province is bound by the Freedom of Information and Protection of Privacy Act (Ontario) and that any information provided to the Province in connection with the Project or otherwise in connection with the Agreement may be subject to disclosure in accordance with that Act; and

(f) the Province is bound by the Financial Administration Act (Ontario) (“FAA”) and, pursuant to subsection 11.3(2) of the FAA, payment by the Province of Funds under the Agreement will be subject to,

- (i) an appropriation, as that term is defined in subsection 1(1) of the FAA, to which that payment can be charged being available in the Funding Year in which the payment becomes due; or
- (ii) the payment having been charged to an appropriation for a previous fiscal year.

SIGNATURE PAGE FOLLOWS

The Parties have executed the Agreement on the dates set out below.

**HIS MAJESTY THE KING IN RIGHT OF ONTARIO
as represented by the Solicitor General**

Date

Name: Carrie Clark

Title: Deputy Fire Marshal

TOWNSHIP OF NORTH GLENGARRY

Date

Name:

Title:

I have authority to bind the Recipient

Date

Name:

Title:

I have authority to bind the Recipient

SCHEDULE “A”
GENERAL TERMS AND CONDITIONS

A1.0 INTERPRETATION AND DEFINITIONS

A1.1 Interpretation. For the purposes of interpretation:

- (a) words in the singular include the plural and vice-versa;
- (b) words in one gender include all genders;
- (c) the headings do not form part of the Agreement; they are for reference only and will not affect the interpretation of the Agreement;
- (d) any reference to dollars or currency will be in Canadian dollars and currency; and
- (e) “include”, “includes” and “including” denote that the subsequent list is not exhaustive.

A1.2 Definitions. In the Agreement, the following terms will have the following meanings:

“Additional Provisions” means terms and conditions set out in Schedule “B”.

“Agreement” means this agreement entered into between the Province and the Recipient, all of the schedules listed in section 1.1, and any amending agreement entered into pursuant to section 4.1.

“Budget” means the budget attached to the Agreement as Schedule “D”.

“Business Day” means any working day, Monday to Friday inclusive, excluding statutory and other holidays, namely: New Year’s Day; Family Day; Good Friday; Easter Monday; Victoria Day; Canada Day; Civic Holiday; Labour Day; Thanksgiving Day; Remembrance Day; Christmas Day; Boxing Day and any other day on which the Province has elected to be closed for business.

“Effective Date” means the date set out at the top of the Agreement.

“Event of Default” has the meaning ascribed to it in section A12.1.

“Expiry Date” means the expiry date set out in Schedule “B”.

“Funding Year” means.

- (a) in the case of the first Funding Year, the period commencing on the Effective Date and ending on the following March 31; and
- (b) in the case of Funding Years subsequent to the first Funding Year, the

period commencing on April 1 following the end of the previous Funding Year and ending on the following March 31 or the Expiry Date, whichever is first.

“Funds” means the money the Province provides to the Recipient pursuant to the Agreement.

“Indemnified Parties” means His Majesty the King in right of Ontario, His ministers, agents, appointees, and employees.

“Loss” means any cause of action, liability, loss, cost, damage, or expense (including legal, expert and consultant fees) that anyone incurs or sustains as a result of or in connection with the Project or any other part of the Agreement.

“Maximum Funds” means the maximum set out in Schedule “B”.

“Notice” means any communication given or required to be given pursuant to the Agreement.

“Notice Period” means the period of time within which the Recipient is required to remedy an Event of Default pursuant to section A12.3(b) and includes any such period or periods of time by which the Province extends that time.

“Parties” means the Province and the Recipient.

“Party” means either the Province or the Recipient.

“Proceeding” means any action, claim, demand, lawsuit, or other proceeding that anyone makes, brings or prosecutes as a result of or in connection with the Project or with any other part of the Agreement.

“Project” means the undertaking described in Schedule “C” and as may be amended from time to time.

“Records Review” means any assessment the Province conducts pursuant to section A7.4.

“Reports” means the reports described in Schedule “F”.

A2.0 REPRESENTATIONS, WARRANTIES AND COVENANTS

A2.1 General. The Recipient represents, warrants, and covenants that:

- (a) it is, and will continue to be a validly existing legal entity with full power to fulfill its obligations under the Agreement;
- (b) it has, and will continue to have, the experience and expertise necessary to carry out the Project;
- (c) it is in compliance with, and will continue to comply with, all federal and

provincial laws and regulations, all municipal by-laws, and any other orders, rules, and by-laws related to any aspect of the Project, the Funds, or both; and

- (d) unless otherwise provided for in the Agreement, any information the Recipient provided to the Province in support of its request for funds (including information relating to any eligibility requirements) was true and complete at the time the Recipient provided it and will continue to be true and complete.

A2.2 Execution of Agreement. The Recipient represents and warrants that it has:

- (a) the full power and capacity to enter into the Agreement; and
- (b) taken all necessary actions to authorize the execution of the Agreement.

A2.3 Governance. The Recipient represents, warrants and covenants that it has, will maintain, in writing, and will follow:

- (a) procedures to enable the Recipient's ongoing effective functioning;
- (b) decision-making mechanisms for the Recipient;
- (c) procedures to enable the Recipient to manage Funds prudently and effectively;
- (d) procedures to enable the Recipient to complete the Project successfully;
- (e) procedures to enable the Recipient to identify risks to the completion of the Project and strategies to address the identified risks, all in a timely manner;
- (f) procedures to enable the preparation and submission of all Reports required pursuant to Article A7.0; and
- (g) procedures to enable the Recipient to address such other matters as the Recipient considers necessary to enable the Recipient to carry out its obligations under the Agreement.

A2.4 Supporting Proof. Upon the request of the Province, the Recipient will provide the Province with proof of the matters referred to in Article A2.0.

A3.0 TERM OF THE AGREEMENT

A3.1 Term. The term of the Agreement will commence on the Effective Date and will expire on the Expiry Date unless terminated earlier pursuant to Article A11.0 or Article A12.0.

A4.0 FUNDS AND CARRYING OUT THE PROJECT

A4.1 Funds Provided. The Province will:

- (a) provide the Recipient with Funds up to the Maximum Funds for the purpose of carrying out the Project;
- (b) provide the Funds to the Recipient in accordance with the payment plan attached to the Agreement as Schedule "E"; and
- (c) deposit the Funds into an account designated by the Recipient provided that the account:
 - (i) resides at a Canadian financial institution;
 - (ii) is in the name of the Recipient; and
 - (iii) is registered in TPON.

A4.2 Limitation on Payment of Funds. Despite section A4.1:

- (a) the Province is not obligated to provide any Funds to the Recipient until the Recipient provides the certificates of insurance or other proof required pursuant to section A10.2;
- (b) the Province is not obligated to provide instalments of Funds until it is satisfied with the progress of the Project; and
- (c) the Province may adjust the amount of Funds it provides to the Recipient based upon the Province's assessment of the information the Recipient provides to the Province pursuant to section A7.2.

A4.3 Use of Funds and Carrying Out the Project. The Recipient will do all of the following:

- (a) carry out the Project in accordance with the Agreement;
- (b) use the Funds only for the purpose of carrying out the Project;
- (c) spend the Funds only in accordance with the Budget;
- (d) not use the Funds to cover any cost that has been or will be funded or reimbursed by one or more of any third party, ministry, agency, or organization of the Government of Ontario.

A4.4 Interest-Bearing Account. If the Province provides Funds before the Recipient's immediate need for the Funds, the Recipient will place the Funds in an interest-bearing account in the name of the Recipient at a Canadian financial institution.

A4.5 Interest. If the Recipient earns any interest on the Funds, the Province may do either or both of the following:

- (a) deduct an amount equal to the interest from any further instalments of Funds;
- (b) demand from the Recipient the payment of an amount equal to the interest.

A4.6 Interest, Rebates, Credits, and Refunds. The Province will calculate Funds based on the actual costs to the Recipient to carry out the Project, less any costs (including taxes) for which the Recipient has received, will receive, or is eligible to receive, a rebate, credit, or refund.

A5.0 RECIPIENT'S ACQUISITION OF GOODS OR SERVICES, AND DISPOSAL OF ASSETS

A5.1 Acquisition. If the Recipient acquires goods, services, or both with the Funds, it will do so through a process that promotes the best value for money.

A5.2 Disposal. The Recipient will not, without the Province's prior consent, sell, lease, or otherwise dispose of any asset purchased or created with the Funds or for which Funds were provided, the cost of which exceeded the amount as set out in Schedule "B" at the time of purchase.

A6.0 CONFLICT OF INTEREST

A6.1 Conflict of Interest Includes. For the purposes of Article A6.0, a conflict of interest includes any circumstances where:

- (a) the Recipient; or
- (b) any person who has the capacity to influence the Recipient's decisions, has outside commitments, relationships, or financial interests that could, or could be seen by a reasonable person to, interfere with the Recipient's objective, unbiased, and impartial judgment relating to the Project, the use of the Funds, or both.

A6.2 No Conflict of Interest. The Recipient will carry out the Project and use the Funds without an actual, potential, or perceived conflict of interest unless:

- (a) the Recipient:
 - (i) provides Notice to the Province disclosing the details of the actual, potential, or perceived conflict of interest; and
 - (ii) requests the consent of the Province to carry out the Project with

an actual, potential, or perceived conflict of interest;

- (b) the Province provides its consent to the Recipient carrying out the Project with an actual, potential, or perceived conflict of interest; and
- (c) the Recipient complies with any terms and conditions the Province may prescribe in its consent.

A7.0 REPORTING, ACCOUNTING AND REVIEW

A7.1 Province Includes. For the purposes of sections A7.4, A7.5 and A7.6, “Province” includes any auditor or representative the Province may identify.

A7.2 Preparation and Submission. The Recipient will:

- (a) submit to the Province at the address set out in Schedule “B”:
 - (i) all Reports in accordance with the timelines and content requirements set out in Schedule “F”;
 - (ii) any other reports in accordance with any timelines and content requirements the Province may specify from time to time;
- (b) ensure that all Reports and other reports are:
 - (i) completed to the satisfaction of the Province; and
 - (ii) signed by an authorized signing officer of the Recipient.

A7.3 Record Maintenance. The Recipient will keep and maintain for a period of seven years from their creation:

- (a) all financial records (including invoices and evidence of payment) relating to the Funds or otherwise to the Project in a manner consistent with either international financial reporting standards or generally accepted accounting principles or any comparable accounting standards that apply to the Recipient; and
- (b) all non-financial records and documents relating to the Funds or otherwise to the Project.

A7.4 Records Review. The Province may, at its own expense, upon twenty-four hours’ Notice to the Recipient and during normal business hours, enter upon the Recipient’s premises to conduct an audit or investigation of the Recipient regarding the Recipient’s compliance with the Agreement, including assessing

any of the following:

- (a) the truth of any of the Recipient's representations and warranties;
- (b) the progress of the Project;
- (c) the Recipient's allocation and expenditure of the Funds.

A7.5 Inspection and Removal. For the purposes of any Records Review, the Province may take one or both of the following actions:

- (a) inspect and copy any records and documents referred to in section A7.3; and
- (b) remove any copies the Province makes pursuant to section A7.5(a).

A7.6 Cooperation. To assist the Province in respect of its rights provided for in section A7.5, the Recipient will cooperate with the Province by:

- (a) ensuring that the Province has access to the records and documents wherever they are located;
- (b) assisting the Province to copy records and documents;
- (c) providing to the Province, in the form the Province specifies, any information the Province identifies; and
- (d) carrying out any other activities the Province requests.

A7.7 No Control of Records. No provision of the Agreement will be construed to give the Province any control whatsoever over any of the Recipient's records.

A7.8 Auditor General. The Province's rights under Article A7.0 are in addition to any rights provided to the Auditor General pursuant to section 9.1 of the Auditor General Act (Ontario).

A8.0 COMMUNICATIONS REQUIREMENTS

A8.1 Acknowledge Support. Unless the Province directs the Recipient to do otherwise, the Recipient will in each of its Project-related publications, whether written, oral, or visual, including public announcements or communications:

- (a) acknowledge the support of the Province for the Project;
- (b) ensure that any acknowledgement is in a form and manner as the Province directs;

- (c) indicate that the views expressed in the publication are the views of the Recipient and do not necessarily reflect those of the Province; and
- (d) obtain prior written approval from the Province before using any logo or symbol of the Government of Ontario, the Ministry of the Solicitor General or the Office of the Fire Marshal in any communications including press releases, published reports, radio and television programs and public or private meetings, or in any other type of promotional material, relating to the Project or this Agreement.

A8.2 Notice of Project-Related Communications. Unless the Province directs the Recipient to do otherwise, the Recipient will provide written notice to the Province a minimum of 14 Business Days in advance of all Project-related publications, whether written, oral, or visual, including public announcements or communications.

A9.0 INDEMNITY

A9.1 Indemnify. The Recipient will indemnify and hold harmless the Indemnified Parties from and against any Loss and any Proceeding, unless solely caused by the gross negligence or wilful misconduct of the Indemnified Parties.

A10.0 INSURANCE

A10.1 Insurance. The Recipient represents, warrants, and covenants that it has, and will maintain, at its own cost and expense, with insurers having a secure A.M. Best rating of B+ or greater, or the equivalent, all the necessary and appropriate insurance that a prudent person carrying out a project similar to the Project would maintain, including commercial general liability insurance on an occurrence basis for third party bodily injury, personal injury, and property damage, to an inclusive limit of not less than the amount set out in Schedule "B" per occurrence, which commercial general liability insurance policy will include the following:

- (a) the Indemnified Parties as additional insureds with respect to liability arising in the course of performance of the Recipient's obligations under, or otherwise in connection with, the Agreement;
- (b) a cross-liability clause;
- (c) contractual liability coverage; and
- (d) at least 30 days' written notice of cancellation.

A10.2 Proof of Insurance. The Recipient will,

- (a) provide to the Province, either,
 - (i) certificates of insurance that confirm the insurance coverage required by section A10.1; or
 - (ii) other proof that confirms the insurance coverage required by section A10.1; and
- (b) in the event of a Proceeding, and upon the Province's request, the Recipient will provide to the Province a copy of any of the Recipient's insurance policies that relate to the Project or otherwise to the Agreement, or both.

A11.0 TERMINATION ON NOTICE

A11.1 Termination on Notice. This Agreement may be terminated by the Province at any time without liability, penalty, or costs upon giving at least thirty (30) days prior written Notice to the Recipient.

A11.2 When Termination Effective. Termination under Article A11.1 will take effect as provided for in the Notice.

A11.3 Consequences of Termination on Notice by the Province. If the Province terminates the Agreement pursuant to section A11.1, the Province may take one or more of the following actions:

- (a) cancel further installments of Funds;
- (b) demand from the Recipient the payment of any Funds remaining in the possession or under the control of the Recipient; and
- (c) determine the reasonable costs for the Recipient to wind down the Project, and do the following:
 - (i) permit the Recipient to offset such costs against the amount the Recipient owes pursuant to section A11.2(b);
 - (ii) subject to section A4.1(a), provide Funds to the Recipient to cover such costs.

A12.0 EVENT OF DEFAULT, CORRECTIVE ACTION, AND TERMINATION FOR DEFAULT

A12.1 Events of Default. Each of the following events will constitute an Event of Default:

- (a) in the opinion of the Province, the Recipient breaches any representation, warranty, covenant, or other term of the Agreement, including failing to do any of the following in accordance with the terms and conditions of the Agreement:
 - (i) carry out the Project;
 - (ii) use or spend Funds; or
 - (iii) provide, in accordance with section A7.2, Reports or such other reports as the Province may have requested pursuant to section A7.2(a)(ii);
- (b) the Recipient's operations, its financial condition, its organizational structure or its control changes such that it no longer meets one or more of the eligibility requirements of the program under which the Province provides the Funds;
- (c) the Recipient makes an assignment, proposal, compromise, or arrangement for the benefit of creditors, or a creditor makes an application for an order adjudging the Recipient bankrupt, or applies for the appointment of a receiver;
- (d) the Recipient ceases to operate.

A12.2 Consequences of Events of Default and Corrective Action. If an Event of Default occurs, the Province may, at any time, take one or more of the following actions:

- (a) initiate any action the Province considers necessary in order to facilitate the successful continuation or completion of the Project;
- (b) provide the Recipient with an opportunity to remedy the Event of Default;
- (c) suspend the payment of Funds for such period as the Province determines appropriate;
- (d) reduce the amount of the Funds;
- (e) cancel further instalments of Funds;
- (f) demand from the Recipient the payment of any Funds remaining in the

possession or under the control of the Recipient;

- (g) demand from the Recipient the payment of an amount equal to any Funds the Recipient used, but did not use in accordance with the Agreement;
- (h) demand from the Recipient the payment of an amount equal to any Funds the Province provided to the Recipient;
- (i) demand from the Recipient the payment of an amount equal to the costs the Province incurred or incurs to enforce its rights under the Agreement, including the costs of any Records Review and the costs it incurs to collect any amounts the Recipient owes to the Province; and
- (j) upon giving Notice to the Recipient, terminate the Agreement at any time, including immediately, without liability, penalty or costs to the Province.

A12.3 Opportunity to Remedy. If, pursuant to section A12.2(b), the Province provides the Recipient with an opportunity to remedy the Event of Default, the Province will give Notice to the Recipient of:

- (a) the particulars of the Event of Default; and
- (b) the Notice Period.

A12.4 Recipient not Remedyng. If the Province provides the Recipient with an opportunity to remedy the Event of Default pursuant to section A12.2(b), and:

- (a) the Recipient does not remedy the Event of Default within the Notice Period;
- (b) it becomes apparent to the Province that the Recipient cannot completely remedy the Event of Default within the Notice Period; or
- (c) the Recipient is not proceeding to remedy the Event of Default in a way that is satisfactory to the Province,

the Province may extend the Notice Period, or initiate any one or more of the actions provided for in sections A12.2(a), (c), (d), (e), (f), (g), (h), (i) and (j).

A12.5 When Termination Effective. Termination under Article A12.0 will take effect as provided for in the Notice.

A13.0 FUNDS AT THE END OF A FUNDING YEAR

A13.1 Funds at the End of a Funding Year. Without limiting any rights of the Province under Article A12.0, if, by the end of a Funding Year, the Recipient has not spent all of the Funds allocated for that Funding Year as provided for in

the Budget, the Province may take one or both of the following actions:

- (a) demand from the Recipient payment of the unspent Funds;
- (b) adjust the amount of any further instalments of Funds accordingly.

A14.0 FUNDS UPON EXPIRY

A14.1 Funds Upon Expiry. Upon expiry of the Agreement, the Recipient will pay to the Province any Funds remaining in its possession, under its control, or both.

A15.0 DEBT DUE AND PAYMENT

A15.1 Payment of Overpayment. If at any time the Province provides Funds in excess of the amount to which the Recipient is entitled under the Agreement, the Province may:

- (a) deduct an amount equal to the excess Funds from any further instalments of Funds; or
- (b) demand that the Recipient pay to the Province an amount equal to the excess Funds.

A15.2 Debt Due. If, pursuant to the Agreement:

- (a) the Province demands from the Recipient the payment of any Funds, an amount equal to any Funds or any other amounts owing under the Agreement; or
- (b) the Recipient owes to the Province any Funds, an amount equal to any Funds or any other amounts owing under the Agreement, whether or not the Province has demanded their payment,

such amounts will be deemed to be debts due and owing to the Province by the Recipient, and the Recipient will pay the amounts to the Province immediately, unless the Province directs otherwise.

A15.3 Interest Rate. The Province may charge the Recipient interest on any money owing to the Province by the Recipient under the Agreement at the then current interest rate charged by the Province of Ontario on accounts receivable.

A15.4 Payment of Money to Province. The Recipient will pay any money owing to the Province by cheque payable to the "Ontario Minister of Finance" and delivered to the Province at the address set out in Schedule "B".

A15.5 Fails to Pay. Without limiting the application of section 43 of the Financial Administration Act (Ontario), if the Recipient fails to pay any amount owing under the Agreement, His Majesty the King in right of Ontario may deduct any unpaid amount from any money payable to the Recipient by His Majesty the King in right of Ontario.

A16.0 NOTICE

A16.1 Notice in Writing and Addressed. Notice will be:

- (a) in writing;
- (b) delivered by email, postage-prepaid mail, personal delivery, courier or fax; and
- (c) addressed to the Province or the Recipient as set out in Schedule “B”, or as either Party later designates to the other by Notice.

A16.2 Notice Given. Notice will be deemed to have been given:

- (a) in the case of postage-prepaid mail, five Business Days after the Notice is mailed; or
- (b) in the case of fax, one Business Day after the Notice is delivered; and
- (c) in the case of email, personal delivery or courier on the date on which the Notice is delivered.

A16.3 Postal Disruption. Despite section A16.2(a), in the event of a postal disruption:

- (a) Notice by postage-prepaid mail will not be deemed to be given; and
- (b) the Party giving Notice will give Notice by email, personal delivery, courier or fax.

A17.0 CONSENT BY PROVINCE AND COMPLIANCE BY RECIPIENT

A17.1 Consent. When the Province provides its consent pursuant to the Agreement:

- (a) it will do so by Notice;
- (b) it may attach any terms and conditions to the consent; and
- (c) the Recipient may rely on the consent only if the Recipient complies with

any terms and conditions the Province may have attached to the consent.

A18.0 SEVERABILITY OF PROVISIONS

A18.1 Invalidity or Unenforceability of Any Provision. The invalidity or unenforceability of any provision of the Agreement will not affect the validity or enforceability of any other provision of the Agreement.

A19.0 WAIVER

A19.1 Condonation not a waiver. Failure or delay by the either Party to exercise any of its rights, powers or remedies under the Agreement will not constitute a waiver of those rights, powers or remedies and the obligations of the Parties with respect to such rights, powers or remedies will continue in full force and effect.

A19.2 Waiver. Either Party may waive any of its rights, powers or remedies under the Agreement by providing Notice to the other Party. A waiver will apply only to the specific rights, powers or remedies identified in the Notice and the Party providing the waiver may attach terms and conditions to the waiver.

A20.0 INDEPENDENT PARTIES

A20.1 Parties Independent. The Recipient is not an agent, joint venturer, partner or employee of the Province and the Recipient will not represent itself in any way that might be taken by a reasonable person to suggest that it is or take any actions that could establish or imply such a relationship.

A21.0 ASSIGNMENT OF AGREEMENT OR FUNDS

A21.1 No Assignment. The Recipient will not, without the prior written consent of the Province, assign any of its rights or obligations under the Agreement.

A21.2 Agreement Binding. All rights and obligations contained in the Agreement will extend to and be binding on:

- (a) the Recipient's heirs, executors, administrators, successors, and permitted assigns; and
- (b) the successors to His Majesty the King in right of Ontario.

A22.0 GOVERNING LAW

A22.1 Governing Law. The Agreement and the rights, obligations and relations of the

Parties will be governed by and construed in accordance with the laws of the Province of Ontario and the applicable federal laws of Canada. Any actions or proceedings arising in connection with the Agreement will be conducted in the courts of Ontario, which will have exclusive jurisdiction over such proceedings.

A23.0 FURTHER ASSURANCES

A23.1 Agreement into Effect. The Recipient will:

- (a) provide such further assurances as the Province may request from time to time with respect to any matter to which the Agreement pertains; and
- (b) do or cause to be done all acts or things necessary to implement and carry into effect the terms and conditions of the Agreement to their full extent.

A24.0 JOINT AND SEVERAL LIABILITY

A24.1 Joint and Several Liability. Where the Recipient comprises more than one entity, each entity will be jointly and severally liable to the Province for the fulfillment of the obligations of the Recipient under the Agreement.

A25.0 RIGHTS AND REMEDIES CUMULATIVE

A25.1 Rights and Remedies Cumulative. The rights and remedies of the Province under the Agreement are cumulative and are in addition to, and not in substitution for, any of its rights and remedies provided by law or in equity.

A26.0 FAILURE TO COMPLY WITH OTHER AGREEMENTS

A26.1 Other Agreements. If the Recipient:

- (a) has failed to comply with any term, condition, or obligation under any other agreement with His Majesty the King in right of Ontario or one of His agencies (a “Failure”);
- (b) has been provided with notice of such Failure in accordance with the requirements of such other agreement;
- (c) has, if applicable, failed to rectify such Failure in accordance with the requirements of such other agreement; and
- (d) such Failure is continuing,

the Province may suspend the payment of Funds for such period as the Province determines appropriate.

A27.0 SURVIVAL

A27.1 Survival. The following Articles and sections, and all applicable cross-referenced Articles, sections and schedules, will continue in full force and effect for a period of seven years from the date of expiry or termination of the Agreement: Article 1.0, Article 2.0, Article A1.0 and any other applicable definitions, section A2.1(a), sections A4.4, A4.5, A4.6, section A5.2, section A7.1, section A7.2 (to the extent that the Recipient has not provided the Reports or other reports as the Province may have requested and to the satisfaction of the Province), sections A7.3, A7.4, A7.5, A7.6, A7.7, A.8, Article A8.0, Article A9.0, Article A10.0, section A11.2, sections A12.1, sections A12.2(d), (e), (f), (g), (h), (i), and (j), Article A13.0, Article A14.0, Article A15.0, Article A16.0, Article A18.0, section A21.2, Article A22.0, Article A24.0, Article A25.0, and Article A27.0.

-- END OF GENERAL TERMS AND CONDITIONS --

SCHEDULE “B”
PROJECT SPECIFIC INFORMATION AND ADDITIONAL PROVISIONS

Maximum Funds	\$52,821
Expiry Date	March 31, 2026
Amount for the purposes of section A5.2 (Disposal) of Schedule “A”	\$ 5,000
Insurance	\$ 2,000,000
Contact information for the purposes of Notice to the Province	<p>Name: Program Development & Analytics Unit, Office of the Fire Marshal, Public Safety Division Ministry of the Solicitor General</p> <p>Attention: Katrina Nedeljkovich, Operations Manager</p> <p>Address: 2284 Nursery Road, Midhurst, ON L0L 1N0</p> <p>Fax: (705) 305-4595</p> <p>Email: Katrina.nedeljkovich@Ontario.ca / OFMGrants@ontario.ca</p>
Contact information for the purposes of Notice to the Recipient	<p>Name: Matthew Roy</p> <p>Position: Fire Chief</p> <p>Address: , , ,</p> <p>Phone: 613-525-1110</p> <p>Email: firechief@northglengarry.ca</p>
Contact information for the senior financial person in the Recipient organization (e.g., CFO, CAO) – to respond as required to requests from the Province related to the Agreement	<p>Name: Zoe Bougie</p> <p>Position: Treasurer</p> <p>Address: , , ,</p> <p>Phone: 613-525-1110</p> <p>Email: treasurer@northglengarry.ca</p>

Additional Provisions:

None

SCHEDULE “C” PROJECT

The Ministry of the Solicitor General, Office of the Fire Marshal received Treasury Board (TB) approval to support the municipal fire service in acquiring critical equipment and other needs (health and safety, minor infrastructure and specialized tools) to improve and enhance the level of fire protection service being provided. These approved funds are provided through what is known as the Fire Protection Grant.

Year two of the Fire Protection Grant focuses on firefighter health and safety (specifically, cancer prevention measures) minor infrastructure updates and support for Lithium-Ion Incident Responses. These themes were chosen based on feedback from fire stakeholders across Ontario about the challenges and risks firefighters face in performing their duties.

The Ministry has identified five categories of eligibility:

- Cancer Prevention – Equipment and Supplies (such as exhaust extraction systems in the fire station or washing machines for firefighting gear to remove contaminants, etc.)
- Cancer Prevention - Personal Protective Equipment (such as facepieces, balaclavas, etc.)
- Cancer Prevention – Minor Infrastructure (such as showers in the fire station, etc.)
- Technology – Minor Infrastructure (such as bringing internet to fire stations that do not currently have access to improve connectivity and training opportunities, etc.)
- Lithium-Ion Incident Response – Equipment and Supplies (such as extinguishing agents, fire decontamination systems and safety solutions)

The grant application window opened August 13, 2025 and closed September 30, 2025.

TOWNSHIP OF NORTH GLENGARRY is approved for \$52,821

Funding to support the purchase of Purchase 10 additional sets of bunker gear which will include turnout coat and pants, boots, helmet, gloves and particulate hood, and the purchase of an additional washing machine/extractor..

SCHEDULE “D” BUDGET

Funding will be provided to TOWNSHIP OF NORTH GLENGARRY upon execution of this Agreement.

Funding will be provided to TOWNSHIP OF NORTH GLENGARRY explicitly for the purchase of one, or a combination of, the items prescribed within the listed summary in Schedule “C”. Copies of all invoices and receipts for said items will be provided to the Office of The Fire Marshal as part of the Report Back described in Schedule “F” that forms part of this agreement.

The funds must be committed to the project as approved by March 31st, 2026. Subsequently, the funds must be spent by the municipality by the end of Provincial Financial Quarter Three (Q3) (December 31, 2026).

SCHEDULE “E” PAYMENT PLAN

E.1 MAXIMUM FUNDS

The Maximum Funds to be provided by the Province to the Recipient under this Agreement is set out in Schedule “B”.

E.2 PAYMENT SCHEDULE

The Funds will be provided to the Recipient for the Funding Year subject to the Agreement having been signed by the Province.

SCHEDULE “F” REPORTS

As a condition of the Fire Protection Grant, a report back to the Office of the Fire Marshal must be received, through the Transfer Payment Ontario or as otherwise directed, by the end of Provincial Financial Quarter, Q3, to outline how the grant funding was utilized, and the benefit(s) seen at the department level.

As part of the report back, the municipality is required to provide copies of all invoices and receipts for the items purchased for the approved project(s) as noted in Schedule “C”.

Council
Correspondence
Jan12-21 2026

Subject	Received from
MEMOS & INFORMATION	
AMO Watchfile	AMO
EORN Cell Gap Project Monthly Update DEC 2025	EORN
EOWC General Meeting EOWC concerns with OMERS Governance Changes & Bill 68	Eastern Ontario Wardens Caucus (EOWC)
Ontario Investing to Protect Rural Communities	Ontario News
Changes to DC Framework – Bill 60	Watson & Associates Economists Ltd
Police Service Board budget – Strong Mayor Powers	Ministry of Municipal Affairs and Housing (MMAH)
LETTERS OF SUPPORT	
RESOLUTIONS from Various Municipalities	

Jena Doonan

From: AMO Communications <communicate@amo.on.ca>
Sent: January 15, 2026 10:01 AM
To: Jena Doonan
Subject: AMO Watchfile - January 15, 2026



January 15, 2026

In This Issue:

- Meet AMO's 2026 Youth Fellows.
- Last chance to submit your municipal *Impact Stories!*
- Municipal Information & Data Analysis System (MIDAS) - Important Notice.
- AMO Regional and Single-Tier Caucus Virtual Meet-Up: 2026.
- Missed ROMA Conference registration? Register on-site starting January 18.
- New year, new skills: Crisis Communications and Navigating Conflict Relationships.
- Lead Where You Live - A Guide to Running for Municipal Council.
- More Dates! Free workshop series for those seeking re-election & first-time candidates.
- Free Workshop: Everything You Need to Know as an Underrepresented Candidate.
- Review your Group Health Benefits with the New Year.
- It's 2026! Time to post your Notice of Participation.
- Applications are open: AMCTO-Mitacs MIIP.
- OPPI Employer Readiness Workshop.
- Municipal Student Survey.
- IESO Webinar on Long Lead Time (LLT) Procurement.
- Upcoming Webinar: Low-Carbon Energy Framework.
- Careers.

AMO Matters

Join AMO in welcoming our 2026 AMO Youth Fellows Rebecca Bekele, Akbar Imran, and Allan Buri. AMO's Youth Fellowship Program provides three young people from across the province the opportunity to learn how AMO supports Ontario's 444 municipalities.

AMO is developing a public affairs campaign to showcase the people and impact behind municipal work across Ontario – and we want to feature your career profile. From frontline roles to leadership, we want to show what it takes, and who it is, that keeps municipalities running. If you are interested in participating, this is the last call to complete the Impact Story Submission Guide and email your submission to workforce@amo.on.ca.

The MMAH FIR system and all associated applications - reporting etc. including the MIDAS data feeds, will be down for a necessary system upgrade beginning on January 30, 2026. The maximum outage period is January 30, to March 1, 2026, inclusive. MIDAS will be operational, however no new FIR data will be uploaded during this time.

AMO's Regional and Single Tier Caucus Chair, City of Ottawa Councillor Riley Brockington, is pleased to invite you to this year's Single-Tier Caucus Virtual Meet-Up meet. Scheduled for Monday, February 23 from 10am-12noon, this year's event features insights into AMO government relations and advocacy priorities and conversation with Caucus Chair Riley Brockington and AMO Executive Director, Lindsay Jones. This is an important event to gain insight and share your thoughts. Register [here](#).

Education Opportunities

You can still join rural municipal colleagues and provincial leaders at the ROMA 2026 conference. On-site registration opens Sunday, January 18 at 8:00am. Get there early to access a [full day of Sunday programming](#) starting at 8:30am.

To be more confident in times of crisis and feel comfortable managing local, national, digital and social media to get your message heard, this one's for you. Join this 2 half-day course to learn how to manage all aspects of crisis communications during an emergency. [Register here to save your spot.](#)

Gain skills in building collaborative relationships and negotiating difficult ones. This 2 part, interactive workshop will explore the constructs, traps and pitfalls of conflict relationships, and how to approach, plan and execute relationships successfully. [Register here to save your spot.](#)

The [Lead Where You Live Resource](#) provides key information for anyone running in the 2026 municipal election. This guide will introduce you to some of the key steps in that process. It will also give you a sense of what life is like as an elected member of a municipal council.

If you missed AMO's *Healthy Democracy Leadership Series: Stronger Leaders, Stronger Communities* workshop registration, we are offering more dates to register. It's designed to equip you with the tools, resilience, and confidence to meet the challenges of the political landscape head-on. It's offered at no charge in two streams: first time candidates, and those considering re-election in 2026. [Full details and registration information here.](#)

AMO's [Running for Municipal Office - Everything You Need to Know as an Underrepresented Candidate](#) 90 minute free workshop provides useful insights and strategies to support you in getting your name on the ballot. While this workshop focuses on individuals from underrepresented communities, all are welcome to participate.

LAS

The [LAS Group Benefits program](#) offered by Mosey & Mosey helps reduce your employee group benefit costs. The plan offerings are customizable to your municipality's needs. For more information, you can visit their booth at the ROMA Conference this Sunday and Monday.

It's that time of year again – ensure you comply with the [Canadian Free Trade Agreement](#). If your municipality plans on using one or more [LAS programs and services](#) this year, be sure to post your [Notice of Participation](#) on your procurement website.

Municipal Wire*

Applications are now open for the next intake of the AMCTO-Mitacs Municipal Innovation Internship Program. This program offers municipalities a cost-effective way to identify, advance, and address innovation or research challenges by partnering with a post-secondary student interested in a career in local government. To learn more or to submit an application, [Click Here.](#)

OPPI is opening registration for a free in-person workshop that gives employers and managers practical tools to support newly hired planners. The course includes an Employer Handbook (supported by AMO) on management practices that promote inclusion, retention, and long-term success. [Register Here!](#)

AMO is partnering with the University of Waterloo's Work-Learn Institute to better understand how municipalities can more effectively attract and retain the next generation. If you've supervised a student – or know someone who has – please forward them this short, [anonymous survey](#) to share their experiences. If you have any questions, please contact WGardiner@amo.on.ca.

The IESO is [hosting a webinar](#) on January 29 to discuss the design of the upcoming LLT procurement including community engagement requirements, and timelines for municipal support confirmations. You can also register for a [municipal breakout session](#) following the main session.

Pollution Probe and QUEST Canada are hosting a webinar on January 27 at 11:00 to explore a new framework for benefiting from low-carbon energy innovation in Ontario rural, remote and Indigenous communities. [Register here.](#)

Careers

[Manager, Regional and Community Engagement - IESO](#). Closing Date: January 27, 2026.

[Chief Administrative Officer - Municipality of Shuniah](#). Closing Date: January 23, 2026.

[Manager By-law Enforcement - Town of Parry Sound](#). Closing Date: February 2, 2026.

[Director of Finance and Administration - Manitoulin Sudbury District Services Board](#). Closing Date: January 21, 2026.

[Executive Assistant, Public Works and Environmental Services - City of Quinte West](#). Closing Date: February 3, 2026.

About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow [@AMOPolicy](#) on Twitter!

AMO Contacts

[AMO Watchfile](#) Tel: 416.971.9856

[Conferences/Events](#)

[Policy and Funding Programs](#)

[LAS Local Authority Services](#)

[MEPCO Municipal Employer Pension Centre of Ontario](#)

[ONE Investment](#)

[Media Inquiries](#)

[Municipal Wire, Career/Employment and Council Resolution Distributions](#)

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.

Association of Municipalities of Ontario (AMO)

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155 University Ave Suite 800 | Toronto, ON M5H 3B7 CA

This email was sent to deputyclerk@northglengarry.ca.

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EORN Cell Gap Project Monthly Update

December 2025

Regional view

	Planned	Completed	New this month
Upgrades to existing towers	311	311	n/a
New towers in service	259	159	6
New co-locations	88	77	8
Land use authority	259	254	1
Please note that this information is collected monthly and is subject to change as the project moves forward.			

United Counties of Stormont, Dundas and Glengarry

	Planned	Completed	New this month
Upgrades to existing towers	18	18	n/a
New towers in service	12	11	0
New co-locations	6	6	1
Land use authority	12	12	n/a
Please note that this information is collected monthly and is subject to change as the project moves forward.			

Note: data is updated by Rogers on the 15th of each month. Data provided for this update was received on December 15, 2025.

United Counties of Stormont, Dundas and Glengarry Uplifts Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C0320	Morrisburg	Municipality of South Dundas	In-service
C2265	Iroquois	Municipality of South Dundas	In-service
C2267	Winchester	Township of North Dundas	In-service
C3645	Chesterville	Township of North Dundas	In-service
C3989	Winchester Town	Township of North Dundas	In-service
C1904	Highway 417 at Dunvegan	Township of North Glengarry	In-service
C2323	Alexandria	Township of North Glengarry	In-service
C0806	Casselman	Township of North Stormont	In-service
C2248	Monkland	Township of North Stormont	In-service
C1883	Lancaster	Township of South Glengarry	In-service
C2175	Glen Walter	Township of South Glengarry	In-service
C4732	Tyotown and Boundary	Township of South Glengarry	In-service

United Counties of Stormont, Dundas and Glengarry Uplifts Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C4735	Montreal Road and Boundary Road	Township of South Glengarry	In-service
C6511	Highway 401 and Curry Hill Road	Township of South Glengarry	In-service
C0809	Ingleside	Township of South Stormont	In-service
C3142	Long Sault	Township of South Stormont	In-service
C4701	Long Sault Town	Township of South Stormont	In-service
C6517	Highway 401 and Aultsville Road	Township of South Stormont	In-service

United Counties of Stormont, Dundas and Glengarry Co-location Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C4678	Williamsburg	Municipality of South Dundas	In-service
C4080	Hallville	Township of North Dundas	In-service
C3991	Finch	Township of North Stormont	In-service
C6512	Highway 401 and Fraser Road	Township of South Glengarry	In-service
C6627	Highway 18 and Chapel Road	Township of South Glengarry	In-service
C4195	Morrisburg Town	Municipality of South Dundas	In-service

United Counties of Stormont, Dundas and Glengarry New Tower Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C8600	County Road 16 and County Road 18	Municipality of South Dundas	2026
C8550	South Mountain	Township of North Dundas	In-service
C8184	Glenn Robertson	Township of North Glengarry	In-service
C8185	Greenfield	Township of North Glengarry	In-service
C8186	Maxville	Township of North Glengarry	In-service
C8674	Ol Military Road and Blind Road	Township of North Glengarry	In-service
C8671	Concession Road 12 and Angel Road	Township of North Glengarry	In-service
C8537	Moose Creek	Township of North Stormont	In-service
C8670	Cannamore	Township of North Stormont	In-service
C8872	Kenyon Concession Road 1 at Joanette-Brunet Drain	Township of South Glengarry	In-service
C8673	Concession Road 7 and Glen Norman Road	Township of South Glengarry	In-service
C8472	ON-138 at Bonville	Township of South Stormont	In-service

Jena Doonan

Subject:

FW: EOWC News Release: The EOWC Announces Chair and Vice-Chair at 2026 Annual General Meeting



News Release: The EOWC Announces Chair and Vice-Chair at 2026 Annual General Meeting



Left-to-right: Doug Elmslie, Mayor, City of Kawartha Lakes; Hon. Nolan Quinn, Minister, Ministry of Colleges, Universities, Research Excellence and Security; Bob Mullin, Warden, Hastings County; Jennifer Murphy, Warden, Renfrew County; Steve Clark, MPP, Leeds-Grenville-Thousand Islands and Rideau Lakes; Tyler Allsopp, MPP, Bay of Quinte; Rice Bresee, MPP, Lennox and Addington; Earl Provost, Ontario Agent-General, Chicago; Billy Denault, MPP, Renfrew-Nipissing-Pembroke; Bonnie Clark, Chair, EOWC (Warden of Peterborough County); Bill Saunders, Warden, Frontenac County; Nathan Townend, Vice-Chair, EOWC (Warden of the County of Lennox and Addington); Mario Zanth, Warden, United Counties of Prescott and

Russell; Steve Ferguson, Mayor, Prince Edward County; Hon. Lisa Thompson, Minister, Ministry of Rural Affairs; Scott Phelan, Deputy Chief of Staff, Premier's Office and Minister of Intergovernmental Relations; Francois Landry, Warden, United Counties of Stormont, Dundas and Glengarry; Robin Jones, President, AMO; Christa Lowry, Chair, ROMA; Meredith Staveley-Watson, Executive Director, EOWC; Richard Kidd, Warden, Lanark County.

Kingston, ON – On Friday, January 9, 2026, the Eastern Ontario Wardens' Caucus (EOWC), representing the region's 103 municipalities, proudly hosted its Annual General Meeting (AGM), welcoming distinguished partners.

The AGM provided an important opportunity to reflect on the progress made throughout eastern Ontario and to look ahead with renewed focus. Bringing together federal, provincial, and municipal leaders, the meeting highlighted shared commitment to strengthening the economic vitality, municipal infrastructure, rural health care, and overall quality of life for businesses and people in eastern Ontario.

The EOWC is pleased to announce Bonnie Clark, Warden of Peterborough County as Chair (acclaimed) and Nathan Townend, Warden of Lennox and Addington County, as Vice-Chair for 2026. Their leadership and experience will be instrumental as the EOWC continues to advance priorities and advocate on behalf of eastern Ontario communities.

EOWC Chair Clark shared the following statement:

"I am honoured to continue to serve as Chair of the Eastern Ontario Wardens' Caucus. Over the past year, we made meaningful progress, and I look forward to building on that momentum in 2026. By working together with our municipal, provincial, and federal partners, we will keep advocating for priorities that matter most to eastern Ontario's rural and small-urban communities."

The EOWC extends its sincere thanks to speakers, Minister Lisa Thompson, Minister Nolan Quinn, Minister Rob Flack, Earl Provost, Ontario Agent - General (Chicago), and EORN Chair, Jennifer Murphy, for sharing their insights at the AGM. Their perspectives and leadership contribute to the advancement shared goals for eastern Ontario.

This year's AGM also included distinguished guests whose participation reinforced the importance of collaboration across all levels of government in addressing current challenges and future opportunities, throughout the region and Canada as a whole.

Thank you to our guests:

- MP Scott Reid
- Minister Nolan Quinn
- Minister Lisa Thompson
- MPP Billy Denault
- MPP Ric Bresee
- MPP Steve Clark
- MPP Ted Hsu
- MPP Tyler Allsopp
- Earl Provost, Ontario Agent-General (Chicago)
- Alexander Kostenko, Commercial Officer at the Ontario Trade and Investment Office in Chicago
- Scott Phelan, Deputy Chief of Staff, Office of the Premier and Ministry of Intergovernmental Relations
- Chad Crew, Stakeholders Relations Advisor, Premier's Regional Office in Ottawa
- Christa Lowry, ROMA Chair
- Robin Jones, AMO President
- Margot Cragg, Executive Director, MARCO
- Karen Nesbitt, Director of Policy and Government Relations, AMO
- Jen Liptrot, Director, Municipal Services Office (East)
- Cole Matthews, Senior Municipal Financial Advisor, Municipal Services Office (East)
- Jason St.Pierre, CEO, Eastern Ontario Regional Network

Over the past year, the EOWC has continued to advance its strategic priorities, including economic resilience, municipal infrastructure, housing, and health care. As part of this work, the EOWC is pleased to submit its recommendations to the Ontario Government as part of the 2026 Budget Consultations.

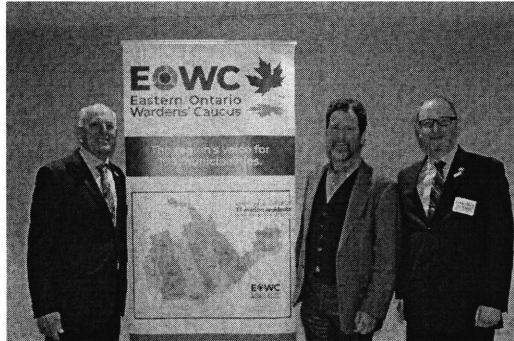
As we move into 2026, the EOWC remains ready to work, and ready to grow with our partners to further these priorities. Together, we are building a region that is prosperous, connected, and prepared for the future.



Hon. Lisa Thompson, Minister, Ministry of Rural Affairs



Left-to-right: Hon. Nolan Quinn, Minister, Ministry of College, Universities, Research Excellence and Security; Scott Phelan, Deputy Chief of Staff, Premier's Office and Minister of Intergovernmental Relations; Hon. Lisa Thompson, Minister, Ministry of Rural Affairs; Steve Clark, MPP, Leeds-Grenville- Thousands Lakes and Rideau Lakes; Bonnie Clark, Chair, EOWC; Earl Provost, Ontario Agent-General, Chicago.



Left-to-right: Bill Saunders, Warden, Frontenac County, Scott Reid, MP, Lanark-Frontenac; Kevin Farrell, CAO, County of Frontenac



Left-to-right: Jennifer Murphy, Chair, EORN and Warden, County of Renfrew; Robin Jones, President, AMO; Bonnie Clark, Chair, EOWC; Christa Lowry, Chair, ROMA.

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About the EOWC

The Eastern Ontario Wardens' Caucus (EOWC Inc.) is a non-profit organization representing 103 small-urban and rural municipalities across Eastern Ontario. Spanning 50,000 square kilometres and serving over 1.1 million residents, the EOWC has been a united regional voice for more than 20 years.

It advocates for municipal priorities and collaborates with all orders of government, businesses, non-profits, Indigenous leaders, the media, and the public to drive positive change for Eastern Ontario.

Visit the EOWC's website at eowc.org.

Connect with the EOWC

2026 Chair, Warden of Peterborough County, Bonnie Clark

2026 Vice-Chair, Warden of Lennox and Addington County, Nathan Townend

Executive Director, Meredith Staveley-Watson

info@eowc.org

EOWC Eastern Ontario
Wardens' Caucus 

Meredith Staveley-Watson, Director of Government Relations and Policy | 235 Pinnacle
Street | Belleville, ON K8N 3A9 CA

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January 14, 2026

The Honourable Rob Flack
Minister of Municipal Affairs and Housing
College Park, 17th Floor
777 Bay Street
Toronto, ON M7A 2J3
minister.mah@ontario.ca

The Honourable Peter Bethlenfalvy
Minister of Finance
Frost Building South
7 Queen's Park Crescent
Toronto, ON M7A 1Y7
Minister.fin@ontario.ca

RE: Eastern Ontario Wardens' Caucus Concerns with OMERS Governance Changes and Bill 68

Dear Ministers Flack and Bethlenfalvy,

The Eastern Ontario Warden's Caucus (EOWC) represents 103 municipalities who are employers within the Ontario Municipal Employees Retirement System (OMERS) pension plan. As Chair of the EOWC, I am writing to express our collective concern with the legislative changes contained in Bill 68, A Plan to Protect Ontario Act, 2025.

We share the Ontario Government's commitment to ensuring OMERS remains strong, sustainable, and responsive to the needs of employers and employees alike. However, Bill 68 risks weakening the very principles that have made the OMERS model stable and accountable for more than two decades.

The changes in Bill 68 would dissolve the independent Sponsors Corporation and replace it with a new "Sponsors Council" that lacks corporate status, independent resources, and fiduciary protections. In practice, this would allow pension decisions to be made without meaningful municipal oversight, increasing financial exposure for local governments and, ultimately, local taxpayers.

At a time when rural and small-urban municipalities are already stretched thin by rising costs, downloaded responsibilities, and growing service demands,

these municipalities cannot afford new, unfunded pension liabilities or diminished accountability. Ontarians expect their local governments to protect public dollars; and therefore, municipalities need pension governance structures to do the same.

We believe that the current structure of OMERS, with two corporate Boards is the model that would best deliver on the long-term sustainability of the pension plan. This model works because it balances independence, accountability, and fairness between employers and employees.

We urge your ministries to work with the Association of Municipalities of Ontario (AMO) and all OMERS sponsors to chart a path forward on regulations, by-laws, and any further legislative changes. Municipalities in eastern Ontario stand ready to work collaboratively with the province to strengthen governance, enhance transparency, and protect the long-term interests of workers, communities, and taxpayers.

Sincerely,



Chair, Bonnie Clark
Warden, Peterborough County
info@eowc.org

CC:

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Premier of Ontario
premier@ontario.ca

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Resolution: OMERS Governance Changes and Bill 68

Moved by: Warden Jennifer Murphy, Renfrew County

Seconded by: Warden Mario Zanth, United Counties of Prescott and Russell

“WHEREAS the Ontario Municipal Employees Retirement System (OMERS) Pension Fund serves over 1,000 employers and over half a million employees and retirees from diverse groups including: municipal governments, school boards, libraries, police and fire departments, children's aid societies, and electricity distribution companies; and

WHEREAS the long-standing jointly-sponsored governance model with two corporate boards has provided stability, accountability, and fairness for both plan members and employers for more than two decades; and

WHEREAS the Government of Ontario has passed legislative changes to OMERS' governance structure through Bill 68; and

WHEREAS these changes would replace the current OMERS Sponsors Corporation with a new Sponsors Council that would lose its corporate status and independent resources; and

WHEREAS the proposed model could allow pension decisions affecting municipal employers and employees to be made without meaningful municipal oversight, increasing financial risk for municipalities and local taxpayers; and

WHEREAS municipalities are already under significant financial strain and cannot absorb additional pension costs without consequences for property taxes or local services;

THEREFORE BE IT RESOLVED THAT the Eastern Ontario Wardens' Caucus does not support the legislative changes to the OMERS Act contained in Bill 68 and requests that the Government of Ontario reconsider the advisability of proceeding with these changes;

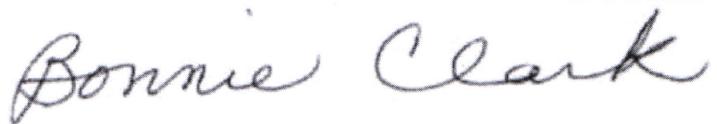
FURTHER BE IT RESOLVED THAT the Eastern Ontario Wardens' Caucus supports the Association of Municipalities of Ontario (AMO) in calling on the Government of Ontario to maintain the current OMERS governance model,

with two corporate Boards, as the structure that would best deliver on the long-term interests of municipalities, taxpayers, and employees.

BE IT FURTHER RESOLVED THAT this resolution be circulated to:

- The Honourable Rob Flack, Minister of Housing and Municipal Affairs;
- The Honourable Peter Bethlenfalvy, Minister of Finance;
- EOWC regional MPPs: Billy Denault, Dave Smith, David Piccini, John Jordan, Laurie Scott Nolan Quinn, Ric Bresee, Steve Clark, Stephane Sarrazin, Ted Hsu, Tyler Allsopp; and
- The Association of Municipalities of Ontario (AMO)."

CARRIED



Signed by: **Bonnie Clark, EOWC Chair**
Warden of Peterborough County
Info@eowc.org
January 8, 2026

From: Ontario News <do.not.reply@ontario.ca>
Sent: January 19, 2026 3:43 PM
To: Jena Doonan
Subject: Ontario Investing to Protect Rural Communities



NEWS RELEASE

Ontario Investing to Protect Rural Communities

Province announces second intake of \$20 million Rural Ontario Development Program at annual ROMA conference

January 19, 2026

Ministry of Municipal Affairs and Housing

Toronto — As part of its plan to protect Ontario, the government is launching the second intake of the Rural Ontario Development Program, a \$20 million investment to strengthen the economies of rural communities, build infrastructure and keep workers on the job. The announcement was made at the 2026 annual Rural Ontario Municipal Association (ROMA) conference, with applications opening immediately for rural municipalities, businesses, Indigenous groups and not-for-profit organizations.

“In the midst of global economic uncertainty, our government is doubling down on our plan to protect Ontario and its rural communities,” said Premier Doug Ford. “We’re making record investments in rural services and infrastructure, and we’re cutting red tape and keeping costs down to help attract investments and create jobs in rural communities. I appreciate the support and collaboration from ROMA and all our rural communities as we work together to protect workers and their families from tariffs, economic uncertainty and anything else that comes our way.”

Last week, the government also announced an additional \$700 million to help 127 municipalities and First Nations communities upgrade and expand aging water infrastructure across the province. The funding comes from the province’s Municipal Housing Infrastructure Program (MHIP), which was increased to a total of \$4 billion last year to support the province’s goal of getting more shovels in the ground and homes built across Ontario. The funding will flow to recipients through MHIP’s Health and Safety Water Stream (HSWS), which now totals \$875 million of the total \$4 billion MHIP. Funding will support access to safe drinking water, housing, job creation and protection for communities in the event of extreme weather events.

ROMA is the rural voice of the Association of Municipalities of Ontario (AMO). The conference is an opportunity for municipal leaders and the province to collaborate on

rural priorities, such as housing, infrastructure, transportation, health care and international trade. This year, the Ontario government is holding over 650 meetings with municipalities and municipal organizations from across the province.

"Our government is working to protect the people and families who call rural Ontario home," said Rob Flack, Minister of Municipal Affairs and Housing. "From making investments in infrastructure, to supporting Ontario farmers, to creating the conditions to get more homes built, we are doing what is needed to keep workers on the job and safeguard the bright future that is in store for our rural communities. Our appreciation goes out to the many municipal partners and ROMA Chair, Christa Lowry, who are working tirelessly to advance these goals alongside us."

Quick Facts

- The Ministry of Rural Affairs will hold Rural Summits in 2026 to hear about progress and future plans for the prosperity of Rural Ontario, as first detailed in [Enabling Opportunity: Ontario's Rural Economic Development Strategy](#).
- Last year, Ontario announced additional support for the [Ontario Risk Management Program](#), investing \$250 million per year by 2027-28 to help strengthen agri-food sector resilience during market instability.
- Ontario is investing approximately \$583 million this year through the Northern Highways Program, which includes widening Highway 69 from Sudbury to Parry Sound, upgrading Highway 584, and expanding sections of the Trans-Canada Highway from Thunder Bay to Nipigon and Kenora to the Manitoba border.
- Earlier this month, the province [marked a major milestone](#) in its commitment to bring back the Northlander with the arrival of the first of three new Northlander trainsets in Ontario. The Northlander will span 740 kilometres between Timmins and Toronto, with 16 stops along the route, including a connection to Cochrane.

Quotes

"Since it was introduced a year ago, Ontario's Rural Economic Development Strategy is protecting rural communities and helping them to thrive in these uncertain economic times. This strategy, which includes the Rural Ontario Development Program, supports our whole-of-government approach to ensure rural Ontario continues to be the best place to live, work and raise a family."

**- Lisa M. Thompson
Minister of Rural Affairs**

"Modern water systems and a new Rural Ontario Development Program intake help rural growth and sustainability. This support allows municipalities to fix aging infrastructure, while unlocking our communities' economic potential. When rural Ontario thrives, the entire province prospers. We thank members of the Ontario Government for attending ROMA and we look forward to working together on our shared priorities."

- Christa Lowry

Christa Lowry, Chair, Rural Ontario Municipal Association (ROMA), Mayor, Mississippi Mills

"The ROMA Conference is about the opportunity for municipal and provincial leaders to have meaningful conversations about how we can build a stronger rural Ontario together. Municipalities stand with the province to shield our economy from external pressures. With provincial support, we can protect our quality of life, build more homes, and drive growth in every corner of Ontario."

- Robin Jones

President, Association of Municipalities of Ontario (AMO), Mayor, Village of Westport

"Our government is protecting Ontario by investing up to \$875 million in local water systems through the Municipal Housing Infrastructure Program's Health and Safety Water Stream. This funding builds on previous investments in municipal water infrastructure and will ensure safe, reliable water services for 127 municipalities and First Nations, while protecting communities from extreme weather, supporting housing and keeping workers on the job."

- Todd McCarthy

Acting Minister of Infrastructure

"Our government is committed to protecting our farmers, helping to make their businesses more resilient and competitive – even as they face pressures outside of their control. Increasing annual funding for the Risk Management Program to \$250 million by 2027 will support farmers in responding to market challenges, while also driving progress on our ambitious Grow Ontario Strategy goals."

- Trevor Jones

Minister of Agriculture, Food and Agribusiness

"Our government is making historic investments in northern highway infrastructure as part of our plan to protect Ontario by building a stronger, more resilient economy. These investments will improve traffic flow along critical arteries as our province continues to break down barriers to interprovincial trade and support good-paying jobs for workers and industries across Ontario."

- Prabmeet Sarkaria

Minister of Transportation

"Through the *Buy Ontario Act*, our government is leveraging our procurement spend to keep jobs and our money right here at home. With U.S. tariffs hitting our workers and businesses, we're stepping up to protect Ontario — especially the small and rural businesses that feel it the most. By working together with municipalities, we're building a stronger, more self reliant Ontario."

- Stephen Crawford

Minister of Public and Business Service Delivery and Procurement



Additional Resources

- [Rural Ontario Development Program](#)
- [Municipal Housing Infrastructure Program](#)
- [Grow Ontario Strategy](#)
- [Building More Homes](#)

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Jena Doonan

From: Watson & Associates Economists Ltd. <info@watsonecon.ca>
Sent: January 13, 2026 8:51 PM
Subject: Implementation of Development Charges Regulatory Changes - Ontario Regulation 339/25
Attachments: Changes to the DC Framework - Bill 60.pdf

To our Municipal Clients,

In our continued efforts to keep you informed about legislative changes impacting municipalities, we are writing to inform you that Ontario Regulation 339/25 was filed on December 15, 2025 and was published in the Ontario Gazette on January 3, 2026. This regulation amends Ontario Regulation 82/98 (the *Development Charges Act* regulations) to address the following:

1. If a municipality includes land as a class of service for which development charges will be imposed, the value of land cannot be included in the calculation of the Level of Service ceiling for all other services.
2. For the capital projects identified for recovery in the development charges background study, a description of the methodology used to determine the benefit to existing development is required for each service.
3. If a municipality includes land as a class of service for which development charges will be imposed, the same information that is required for other services is required for land acquisition (i.e., estimate of capital costs, benefit to existing allocation methodology and amounts, value of credits, etc.).
4. For the purposes of applying credits provided under the *Development Charges Act*, water and wastewater are deemed to be one service.
5. Additional requirements for the Annual Treasurer's Statement.

For greater detail and explanation of the impacts of these changes, please see our November 4, 2025 letter (attached).

The amending regulations have been incorporated into Ontario Regulation 82/98 on the e-laws website: <https://www.ontario.ca/laws/regulation/980082> and the amending regulation can be reviewed here: [O. Reg. 339/25 GENERAL | ontario.ca](#).

Should you wish to discuss this matter further, please do not hesitate to contact us.

Yours very truly,

WATSON & ASSOCIATES ECONOMISTS LTD.

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November 4, 2025

To our Municipal Clients:

Re: Bill 60, Fighting Delays, Building Faster Act, 2025 and Regulatory Proposals
25-MMAH018 and 25-MMAH030

In our continued efforts to keep our clients up to date on legislative changes that may impact them, we are writing to inform you of proposed legislative changes to the *Development Charges Act, 1997* (D.C.A.) and associated regulation (Ontario Regulation 82/98). The provincial government has introduced Bill 60, an Act to amend various Acts and to enact the *Water and Wastewater Public Corporations Act, 2025* (referred to as the *Fighting Delays, Building Faster Act, 2025*). This Bill proposes amendments to the following legislation:

- *Building Transit Faster Act, 2020;*
- *Construction Act;*
- *Development Charges Act, 1997;*
- *GO Transit Station Funding Act, 2023;*
- *Highway Traffic Act;*
- *Local Roads Boards Act;*
- *Municipal Act, 2021;*
- *Ontario Water Resources Act;*
- *Photo Card Act, 2008;*
- *Planning Act;*
- *Public Transportation and Highway Improvement Act;*
- *Residential Tenancies Act, 2006;*
- *Toronto Waterfront Revitalization Corporation Act;*
- *Towing and Storage Safety and Enforcement Act;*
- *Transit-Oriented Communities Act, 2020;*

The Bill also introduces new legislation: the *Water and Wastewater Public Corporations Act, 2025*.

In addition to the legislative amendments, the Province is also proposing changes to the development charge (D.C.) regulation (Ontario Regulation 82/98). The proposed changes, which are intended to standardize and streamline the D.C. framework, are available for comments via the Regulatory Registry at the following links:

- 25-MMAH018: <https://www.regulatoryregistry.gov.on.ca/proposal/52054>; and
- 25-MMAH030: <https://www.regulatoryregistry.gov.on.ca/proposal/52308>.



The deadline to submit comments on the above-referenced proposals is November 22, 2025, and November 23, 2025, respectively.

This letter provides a summary and preliminary analysis of the proposed changes to the D.C.A. and Ontario Regulation 82/98.

1. Proposed Changes to the Development Charge Framework

1.1 Proposed Changes to the *Development Charges Act, 1997*

The proposed changes to the D.C.A. are presented in Schedule 3 of Bill 60, *Fighting Delays, Building Faster Act, 2025*. The following is a list of the proposed changes, which are discussed in further detail below:

1. Addition of Class of Service for land acquisition;
2. Required timelines for the Annual Treasurer's Statement;
3. Addition of requirements for Local Service Policies; and
4. Requirement to provide documents to the Minister.

1.1.1 *Addition of Class of Service for Land Acquisition*

Background Context

In preparing the D.C. calculations as part of a D.C. background study, most services^[1] require a Level of Service calculation to be undertaken, as the D.C.A. requires that the increase in need for service must not exceed the historical Level of Service when determining the charge. This requirement is set out in subsection 5 (1) 4 of the D.C.A. and section 4 of Ontario Regulation 82/98. The regulation requires that the Level of Service be calculated by identifying quantity and quality measures of service. These measures have generally been interpreted to reflect the quantity of capital assets used to provide the service and the current replacement value (i.e., quality) of the capital assets. The combination of the measures results in the per capita historical replacement value, which, when applied to the forecast population, provides the total D.C.-eligible amount that can be included in the D.C. calculations for recovery.

In determining the replacement value (i.e., quality) of the assets, the scope of capital costs is consistent with the definition in subsection 5 (3) of the D.C.A. The Act defines capital costs to include "costs to acquire land or an interest in land, including a leasehold interest." Compliance with the D.C.A. requires that the scope of capital costs included in the increase, the need for service, and the historical Level of Service be the same. As such, the historical Level of Service calculations commonly include the value of land. Over the past few years, the development community has raised concerns

^[1] All D.C.-eligible services, except water, wastewater, stormwater, and transit services.



regarding the inclusion of land in the required Level of Service calculations when no future land costs are identified. The increase in the value of land and all other infrastructure has led to an increase in the D.C.-eligible amount that can be included in D.C. calculations.

Proposed Changes

The legislative proposal is to include land acquisition as a separate class of service.^[1] Under this proposal, anticipated land acquisition capital needs would be grouped together for the purposes of the D.C. calculations. Land acquisition capital needs would also be excluded from the historical Level of Service restrictions.

In identifying the land acquisition needs by service, the proposal restricts the anticipated capital costs for land to 10 years for all services except for the following:

- Water;
- Wastewater;
- Stormwater;
- Services related to a highway;
- Electrical;
- Transit;
- Police; and
- Fire.

As land acquisition will be established as a class of service, municipalities will be required to establish a separate reserve fund for these capital costs. As such, funds would be segregated for this purpose, only to be used for land costs. Similar to other reserve funds, monies in this reserve fund can be borrowed and repaid, with interest. With respect to credits, municipalities will need to ensure that credits for land are accounted for separately from credits for other applicable services.

Section 35 of the D.C.A. is amended to add an exception to the use of monies in established reserve funds. This section states that monies in a reserve fund can be used for land acquisition; however, they cannot be used for land acquisition if those costs are to be paid for with the reserve fund established for land acquisition.

^[1] Section 7 of the D.C.A. states that a class of service may be established for the purposes of a D.C. by-law that is a combination of D.C.-eligible services or a subset of a D.C.-eligible service. Note, land acquisition related to the Toronto-York and Yonge North Subway Extensions is not required to be a class of service.



Potential Impacts

The removal of land from the Level of Service calculations would have varying impacts across municipalities. Where land values are significant, the removal of these amounts from the Level of Service calculations will result in a decrease in the D.C.-eligible amount that may restrict D.C. funding for future capital projects. For example, the removal of land values from the replacement costs of recreation facilities would have the effect of reducing the Level of Service cap on D.C. funding for recreation services. While this may be impactful, this change enables the Level of Service calculations to be more accurately compared to the anticipated increase in need for service and allows land needs to be included without the Level of Service restriction.

The restriction on the forecast period for certain services appears to be inconsistent with previous changes to the D.C.A., which removed the 10-year forecast period restriction for all services except Transit.^[1] As land purchases are commonly undertaken years before the construction of a facility, there may be some requirements to include a post-period benefit deduction if the land is required for a facility that will benefit growth outside the 10-year forecast period.

Municipalities may consider having different land acquisition calculations for the various forecast periods. For example, one calculation may be undertaken for the 10-year restricted services, whereas one or more calculations may be undertaken for those services with unrestricted forecast periods.

With respect to establishing a reserve fund for the land acquisition class of service, there may be some transitional matters to consider when preparing the D.C. background study calculations. For example, where land acquisition has been included in previous D.C. background studies, and reserve fund monies have been allocated and/or committed to land acquisition projects, reserve fund adjustments may be required. As the changes to the D.C.A. state that a class of service for land shall be established (i.e., required to recover land as a separate service), a separate reserve fund is required. Once a municipality undertakes a new D.C. by-law, the capital costs included in the class of service for land acquisition must be funded from the land acquisition reserve fund.

^[1] In 2019, the Province passed Bill 108, which removed the requirement to forecast capital needs over a 10-year period for all services other than water, wastewater, stormwater, services related to a highway, electrical power services, police, fire, and the Toronto-York subway extension, as these services were previously not restricted to a 10-year forecast.



1.1.2 Required timelines for the Annual Treasurer's Statement

Proposed Changes

Currently, the Annual Treasurer's Statement must be prepared each year by a date determined by Council. Subsection 43 (1) of the Act is amended to require the Treasurer's Statements to be completed by June 30 of each year.

Currently, the Annual Treasurer's Statement is required to be provided to the Minister of Municipal Affairs and Housing upon request. Subsection 43 (3) of the Act is amended to require a copy of the Treasurer's Statement to be submitted to the Minister by July 15 of each year.

Potential Impacts

Municipalities will need to ensure the Annual Treasurer's Statements are completed by June 30 and submitted to the Minister by July 15.

1.1.3 Addition of Requirements for Local Service Policies

Proposed Changes

Currently, subsection 2 (5) of the D.C.A. precludes a D.C. by-law from imposing charges with respect to local services described in section 59 of the D.C.A. Section 59 of the D.C.A. provides a link to the *Planning Act*, such that, as a condition of subdivision or consent agreement, a municipality may require local services to be installed or paid for by the owner. Local services are considered when preparing a D.C. background study to ensure compliance with the legislative requirements. As such, a Local Service Policy is generally included in our D.C. background studies for transparency to stakeholders and for municipal staff administration.

New subsections 59 (2.2) through 59 (2.11) are proposed, which generally set out the following:

- A Local Service Policy is required for all D.C.-eligible services to which a D.C. by-law imposes a charge and where some part of the service will be provided as a local service.
- A Local Service Policy is required to impose a condition of local services on development, and only to the extent it has been identified in the Local Service Policy. That is, a municipality could not require a work or classes of work to be provided as a local service if it is not identified as such in the Local Service Policy.
 - This does not apply where a municipality does not impose a D.C. for that service.



- This applies the day a municipality establishes the Local Service Policy or 18 months after Bill 60 receives Royal Assent.
- Required content for a Local Service Policy includes:
 - Works or classes of works related to development that are intended to be required as a Local Service.
- Optional content for a Local Service Policy includes:
 - Works or classes of works that are not intended to be required as a Local Service.
 - Works or classes of works that are partially required as a Local Service.
- The municipality shall give a copy of the Local Service Policy to the Minister of Municipal Affairs and Housing upon request, by the date requested.
- The Local Service Policy must be reviewed, requiring a resolution of Council declaring if a revision is needed. The resolution shall be passed at the time of passing any D.C. by-law or when a revision to the policy is required.

Note, there appears to be an error in the newly proposed subsection 59 (2.5). This subsection refers to subsection 2.8; however, that subsection refers to sending a copy of the Local Service Policy to the Minister of Municipal Affairs and Housing. It appears the appropriate reference should be subsection 2.7.

Potential Impacts

At Watson & Associates Economists Ltd. (Watson), it is our current practice to include Local Service Policies as part of D.C. background studies. This provides transparency to stakeholders and the municipality by delineating between local service capital costs and D.C.-eligible capital costs. The proposed changes regarding the required and optional content appear to be generally in line with Watson's current practice. Some municipalities, however, currently include wording in their Local Service Policies that provides flexibility for the municipality's interpretation of what costs can be deemed local service. The proposed changes aim to provide clarity on which costs would be deemed local service; therefore, municipalities may consider updating their current Local Service Policies to ensure removal of the "flexible" language. Furthermore, municipalities may require more frequent updates to their Local Service Policies as items are raised through the development approvals process that may not be appropriately captured in the Local Service Policy.

The proposed subsection 59 (2.2) requires that a Local Service Policy cover the services set out in subsection 2 (4) of the D.C.A. that are included in a D.C. by-law. Land acquisition is a service as defined in this section, as it is proposed to be a sub-service of capital costs for eligible services. As such, it would appear that land is required to be addressed in the Local Service Policy.

Proposed subsection 59 (2.6) appears to clarify that if a municipality does not impose a D.C. for a particular service, there is no requirement to have that service set out in the



Local Service Policy. This would also appear to apply to municipalities without D.C. by-laws.

Municipalities will need to ensure that all D.C. background study processes include a Local Service Policy and that the policy be expressly approved in the resolution of Council when the D.C. background study and by-law are adopted. This would appear to apply to all D.C. background study processes, including those prepared for by-law amendments and streamlined amendments to by-laws that do not require a background study under subsection 19 (1.1).

Given there is a transitional deadline of 18 months after this legislation takes effect, municipalities with existing D.C. by-laws that do not have Local Service Policies should consider reviewing and approving a Local Service Policy.

Note, if a municipality determines that there is no service in their D.C. by-law for which they will impose local service requirements, it does not appear that the municipality would be required to prepare a Local Service Policy.

1.1.4 Requirement to Provide Documents to the Minister

Proposed Changes

Currently, there is no requirement to provide the D.C. background study or by-law to the Minister of Municipal Affairs and Housing. The proposed changes to section 10 and section 13 of the D.C.A. would require municipalities to provide copies of the documents to the Minister upon request, by the date requested.

In addition, there is currently no requirement to provide the Local Service Policy to the Minister of Municipal Affairs and Housing. A proposed new subsection 59 (2.8) will require a copy of the Local Service Policy to be provided to the Minister upon request, by the date requested.

Potential Impacts

There does not appear to be any impact to municipalities, as the D.C. background study is already required to be posted on the municipality's website, and copies of the by-law and Local Service Policy are typically included within the D.C. background studies.

1.2 Proposed Changes to Ontario Regulation 82/98

In addition to the proposed changes to the D.C.A., the Province has proposed regulatory changes to Ontario Regulation 82/98. These changes are with respect to the following matters:

1. Merging of credits for water supply services and wastewater services;



2. Making Benefit to Existing allocations more transparent in D.C. background studies;
3. Detailing land acquisition costs in D.C. background studies; and
4. Making information in financial statements relating to D.C.s more transparent and easily accessible.

These changes are discussed in more detail below. Note that the draft regulation has not yet been released. Our preliminary comments are based on the summary of the proposed changes provided on the Provincial Regulatory Registry website.

1.2.1 Merging of Credits

Watson has previously provided commentary on the merging of credits.^[1] Our commentary included the following potential impacts:

Removal of municipal discretion

Currently, municipalities have the ability to agree to apply credits to other services within a D.C. by-law. In many cases, the municipality will undertake a cashflow analysis of their D.C. reserve funds to determine if this is feasible. This proposed change appears to remove a municipality's discretion to combine services by agreement in certain instances.

Cashflow implications for municipalities

Combining services for the purposes of credits would have cashflow implications for municipalities, where funds held in a D.C. reserve fund for a service not included under the section 38 agreement would be reduced. This could delay the timing of capital projects for these impacted services and/or increase financing costs, as municipalities tend to confine funding for projects to the reserve funds available for that service and not borrow between reserve funds/services.

Proposed Changes

This proposed change aims to merge water supply services and wastewater services for the purposes of credits. As provided in subsection 2 (4) of the D.C.A., the D.C.-eligible services of water supply and wastewater include distribution and treatment, and sewers and treatment, respectively.

[1] Watson & Associates Economists Ltd. June 4, 2025 letter to the Ministry of Municipal Affairs and Housing: <https://www.watsonecon.ca/insights/opinions/bill-17-comments-for-regulatory-registry.pdf>



Potential Impacts

The proposal is of concern as some municipalities have invested significant amounts into their water and wastewater systems. To elaborate on why this is a concern, in certain circumstances, municipalities have separated their water and wastewater D.C.s into the following categories:

- Water supply and storage;
- Water distribution;
- Wastewater treatment; and
- Wastewater collection.

Where significant investments in water supply and storage or wastewater treatment have been made, separating the D.C.s into the categories above may assist in ensuring D.C. cashflows are available to pay existing debt payments. The proposal to combine water supply and wastewater services would entitle a developer to receive D.C. credits against both services if D.C.-eligible capital costs/works have been provided directly for either service. This would negatively impact cashflows for the service not directly provided by the developer.

1.2.2 Transparency of Benefit to Existing Calculations

Proposed Changes

The proposed regulatory changes would require municipalities to provide greater details with respect to how capital costs are determined and how the growth-related and non-growth-related shares of the costs are determined. The proposed wording appears to require this for each service, rather than on a project-by-project basis.

Potential Impacts

It is positive that the Province has not established a required methodology, as there is no standardized approach across all municipalities (although there are best practices that are generally followed).

Providing further details in the background study will enhance transparency for stakeholders. While this will require additional effort in the preparation of the D.C. background study, it should reduce the effort required by municipal staff to address stakeholder questions related to the determination of capital and benefit to existing deductions once the background study is released. Although the proposal suggests that the D.C. background study will require the methodology to be provided by service, there may be situations where a project-by-project determination is required.



1.2.3 *Details of Land Acquisition*

Proposed Changes

It is proposed that land acquisition capital needs shall be treated as a class of service. As such, section 8 of Ontario Regulation 82/98 will be amended to require land acquisition costs to be included in the D.C. background presentation of:

- The total of the estimated capital costs relating to the service;
- The allocation of the total of the estimated costs between costs that would benefit new development and costs that would benefit existing development;
- The total of the estimated capital costs relating to the service that will be incurred during the term of the proposed D.C. by-law;
- The allocation of the costs incurred during the term of the proposed by-law between costs that would benefit new development and costs that would benefit existing development; and
- The estimated and actual value of credits that are being carried forward relating to the service.

Potential Impacts

See the comments above with respect to the inclusion of land acquisition as a class of service.

1.2.4 *Information Accessibility*

Proposed Changes

The proposed changes increase reporting requirements for the Annual Treasurer's Statements to include:

- The amount from each reserve fund that was committed to a project, but had not been spent, as of the end of the year;
- The amount of debt that had been issued for a project as of the end of the year; and
- The location in the D.C. background study where the project's capital costs were estimated.

This would not apply in circumstances where a municipality uses a unique identifier in both background studies and Treasurer's Statements to identify each project.

Potential Impacts

The proposed changes increase transparency for the public and can help demonstrate that D.C. funds are being used as required and to the extent allowable under the D.C.A.



These additional requirements will increase administrative effort by municipal staff. Municipalities may wish to provide unique project identifiers as part of the preparation of their next D.C. background study for ease of aligning projects in the D.C. background study with the projects identified in the Annual Treasurer's Statement.

2. Concluding Remarks

The proposed changes to the D.C.A. and Ontario Regulation 82/98 are generally positive as they provide additional transparency of the D.C. calculations and how D.C.s are used by municipalities. The changes with respect to including land acquisition as a class of service appear to have a minor impact on municipalities where land values are minimal, with a greater impact on the Level of Service calculations for larger urban municipalities. The requirement for a Local Service Policy and its contents are generally in line with Watson's current approach; however, updates may be required to existing Local Service Policies to provide more detail on which costs would be local service and which costs would be recovered through D.C.s. Watson continues to have concerns regarding the merging of services for the purposes of credits, as this may impact municipalities that have invested in water supply and/or wastewater treatment costs.

We will continue to monitor any changes and inform you of the potential impacts on municipalities.

Should you have any questions, please contact any of the undersigned or send an email to info@watsonecon.ca.

Yours very truly,

WATSON & ASSOCIATES ECONOMISTS LTD.

Andrew Grunda, MBA, CPA, CMA, CEO

Peter Simcisko, BA (Hons), MBE, Managing Partner

Sean-Michael Stephen, MBA, Managing Partner

Daryl Abbs, BA (Hons), MBE, PLE, Managing Partner

Jamie Cook, MCIP, RPP, PLE, Managing Partner

Jack Ammendolia, BES, PLE, Managing Partner

Ministry of Agriculture,
Food and Agribusiness

Office of the Minister

77 Grenville Street, 11th Floor
Toronto, Ontario M7A 1B3
Tel: 416-326-3074

Ministère de l'Agriculture,
de l'Alimentation et de l'Agroentreprise

Bureau du ministre

77, rue Grenville, 11^e étage
Toronto (Ontario) M7A 1B3
Tél. : 416 326-3074



January 12, 2026

Tim Simpson
Interim Chief Administrative Officer / Clerk
Township of North Glengarry
cao@northglengarry.ca

Dear Tim Simpson:

I am pleased to announce that the 2026 Agricultural Impact Assessment (AIA) Guidance Document is now available on Ontario.ca as [Publication 861: Agricultural Impact Assessment \(AIA\) Guidance Document](#) and the [Environmental Registry of Ontario](#). This updated guidance reflects stakeholder input and recent provincial policy changes, and is intended to support municipalities, consultants and interested parties in meeting the agriculture impact assessment requirements of the Provincial Planning Statement, 2024.

Agricultural impact assessments are an important tool for identifying and addressing the potential impacts of non-agricultural development on the agricultural system, promoting compatibility between agricultural and non-agricultural land uses, and supporting thoughtful land use planning and the long-term viability of Ontario's agricultural sector.

Ontario farms contribute significantly to local economies while supporting access to high-quality food both domestically and globally. The agri-food sector employs over 836,000 people and contributed \$48.8 billion to our provincial economy. Our government is committed to supporting the growth of the agriculture and food industry, which is why we released [Grow Ontario: a provincial agri-food strategy](#) to strengthen the agri-food sector, support economic growth, and ensure an efficient, reliable and responsive food supply for Ontarians.

I want to take this opportunity to thank you for your ongoing commitment to supporting the long-term viability of agriculture alongside planning for growth in Ontario. Should you have any questions about the Agricultural Impact Assessment guidance, please contact OMAFA staff at: www.ontario.ca/page/agricultural-land-use-planning-staff.

Sincerely,

A handwritten signature in black ink, appearing to read 'Trevor Jones'.

Trevor Jones
Minister of Agriculture, Food and Agribusiness



Foodland
ONTARIO

ONTARIO
Terre nourricière

Good things grow in Ontario
À bonne terre, bons produits

Ministry Headquarters: 1 Stone Road West, Guelph, Ontario N1G 4Y2
Bureau principal du ministère: 1, rue Stone ouest, Guelph (Ontario) N1G 4Y2

Le 12 janvier 2026

Bonjour,

J'ai le plaisir d'annoncer que le Document d'orientation sur l'évaluation des répercussions sur l'agriculture (ERA) est désormais accessible sur [Ontario.ca](https://www.ontario.ca) et le [Registre environnemental de l'Ontario](#). Ce document d'orientation actualisé reflète les observations des intervenants ainsi que les changements intervenus récemment dans la politique provinciale. Il vise à appuyer les municipalités, les experts-conseils et les parties intéressées à respecter les exigences d'évaluation des répercussions sur l'agriculture de la Déclaration provinciale sur la planification, 2024.

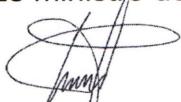
Les évaluations des répercussions sur l'agriculture sont un outil important pour circonscrire et régler les potentielles répercussions d'un aménagement non agricole sur le système agricole, promouvant la compatibilité entre les utilisations des terres à des fins agricoles et non agricoles, et favorisant la planification réfléchie du territoire et la viabilité à long terme du secteur agricole ontarien.

Les exploitations agricoles de l'Ontario contribuent de façon importante aux économies locales tout en favorisant l'accès à des aliments de qualité supérieure tant à l'échelle nationale qu'à l'échelle mondiale. Le secteur agroalimentaire emploie plus de 836 000 personnes et a contribué à hauteur de 48,8 milliards de dollars à notre économie provinciale. Notre gouvernement est déterminé à soutenir la croissance de l'industrie agricole et alimentaire, raison pour laquelle nous avons publié la [stratégie Cultiver l'Ontario : une stratégie provinciale pour le secteur agroalimentaire](#), afin de renforcer le secteur agroalimentaire, de favoriser la croissance économique et de garantir un approvisionnement alimentaire efficace, fiable et réactif pour la population ontarienne.

Je tiens à profiter de cette occasion pour vous remercier de votre engagement continu à soutenir la viabilité à long terme de l'agriculture parallèlement à la planification de la croissance en Ontario. Si vous avez des questions concernant le Document d'orientation sur l'évaluation des répercussions sur l'agriculture, je vous invite à communiquer avec le personnel du MAAAO : <https://www.ontario.ca/fr/page/personnel-de-lunite-de-la-planification-de-lutilisation-des-terres-agricoles>.

Je vous prie d'agréer nos salutations distinguées.

Le ministre de l'Agriculture, de l'Alimentation et de l'Agroentreprise,



Trevor Jones

Did you know about the Farmers' Wellness Initiative?

- Your mental health is important! If you're a farmer or a member of a farm family and in need of mental health support, please call 1-866-267-6255 and arrange to speak with a professional today.
- For additional resources visit: <https://farmerwellnessinitiative.ca/>.



MUNICIPALITY OF NORTH GRENVILLE, MERRICKVILLE-
WOLFORD VILLAGE OPP DETACHMENT BOARD
DÉTACHEMENT DE LA OPP MUNICIPALITÉ DE GRENVILLE
NORD, MERRICKVILLE-WOLFORD VILLAGE CONSEIL
GRENVILLE OPP DETACHMENT
DÉTACHEMENT DE LA OPP GRENVILLE

285 County Road 44, Box 130
Kemptville, ON K0G 1J0
T: 613) 258-9569
clerk@northgrenville.on.ca

January 2, 2025

The Honourable Doug Ford
Premier of Ontario

The Honourable Prabmeet Sarkaria
Minister of Transportation
Province of Ontario

RE: Support for Enhanced School Bus Safety and the Implementation of Stop-Arm Camera Systems

Dear Premier Ford and Minister Sarkaria,

On behalf of the Grenville 1 O.P.P. Detachment Board, we are writing to express our strong support for enhanced school bus safety measures across Ontario, including the implementation of school bus stop-arm camera systems and other child-safety technologies.

Illegal passing of stopped school buses remains a persistent and dangerous problem in Ontario, occurring an estimated 30,000 times per day. These violations place children at serious risk and continue to result in preventable injuries and fatalities. Municipalities require additional tools to address this issue effectively and consistently.

The Grenville 1 O.P.P. Detachment Board supports provincial investment in and expansion of school bus stop-arm camera systems under Part XIV.3 (School Bus Camera Systems) of the Highway Traffic Act. These systems have proven effective in deterring dangerous driving behaviour, improving compliance, and enhancing accountability. Provincial funding and support would enable municipalities to implement these technologies equitably and at scale.

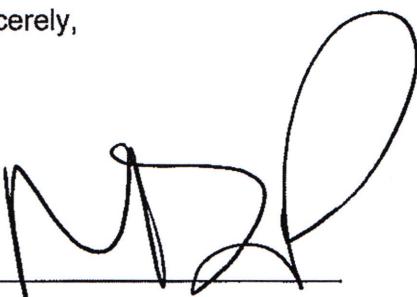
Grenville 1 O.P.P. Detachment Board also proudly supports the Let's Remember Adam – Stop for the School Bus campaign, launched in memory of Adam Ranger, a five-year-old child who tragically lost his life when a driver failed to stop for a school bus displaying its flashing lights and stop arm. Adam's story underscores the urgent need for stronger enforcement, public education, and modern safety solutions to protect children travelling to and from school.

We respectfully call on the Province of Ontario to continue advancing this life-saving work by providing municipalities with the funding mechanisms, legislative support, and implementation guidance necessary to deploy stop-arm cameras and complementary safety technologies province-wide.

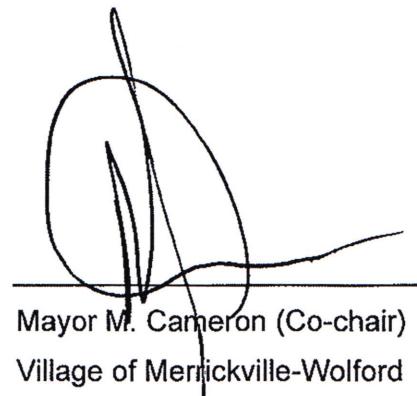
Protecting children is a shared responsibility. With provincial leadership and municipal partnership, we can take meaningful action to prevent further tragedies and ensure Ontario's roads are safer for students and families.

Thank you for your consideration and continued commitment to road safety.

Sincerely,



Mayor N. Peckford (Co-chair)
Municipality of North Grenville



Mayor M. Cameron (Co-chair)
Village of Merrickville-Wolford

cc:

The Honourable Steve Clark, Government House Leader
Association of Municipalities of Ontario (AMO)
Ontario Municipalities

Enclosed: Co-signing Template

[Municipality Name]
[Municipal Address]

[Date]

The Honourable Doug Ford
Premier of Ontario

The Honourable Prabmeet Sarkaria
Minister of Transportation
Province of Ontario

Re: Municipal Support for School Bus Safety and Stop-Arm Camera Systems

Dear Premier Ford and Minister Sarkaria,

On behalf of the **[Council / Municipality / Township / City] of [Municipality Name]**, I am writing to express our strong support for enhanced school bus safety measures across Ontario, including the implementation of school bus stop-arm camera systems and other child-safety technologies.

Illegal passing of stopped school buses remains a serious and widespread issue throughout the province, occurring an estimated 30,000 times per day. These violations place children at unacceptable risk and continue to result in preventable injuries and fatalities. Municipalities require effective, modern enforcement tools to address this dangerous behaviour.

[Municipality Name] supports provincial investment in and expansion of school bus stop-arm camera systems under Part XIV.3 (School Bus Camera Systems) of the *Highway Traffic Act*. These systems have demonstrated success in deterring illegal passing, improving driver compliance, and strengthening accountability. Provincial funding and implementation support would help ensure municipalities of all sizes can deploy this technology equitably.

We also support the Let's Remember Adam – Stop for the School Bus campaign, launched in memory of Adam Ranger, a five-year-old child who tragically lost his life when a driver failed to stop for a school bus displaying its flashing lights and stop arm. This tragedy highlights the urgent need for continued public education, enforcement, and the use of technology to better protect children travelling to and from school.

We respectfully call on the Province of Ontario to provide municipalities with the necessary funding tools, legislative support, and implementation guidance to advance school bus stop-arm camera systems and complementary child-safety initiatives across Ontario.

Protecting children on our roads is a shared responsibility. Through strong provincial leadership and municipal partnership, meaningful progress can be made to prevent further tragedies and enhance road safety for families across Ontario.

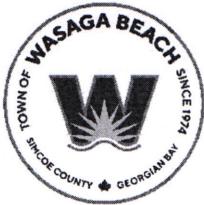
Thank you for your attention to this important matter.

Sincerely,

[Name]
[Title – Mayor / Reeve / Warden]
[Municipality Name]

cc:

The Honourable Steve Clark, Government House Leader
Association of Municipalities of Ontario (AMO)
Ontario Municipalities



TOWN OF WASAGA BEACH

30 Lewis Street, Wasaga Beach
Ontario, Canada L9Z 1A1
Tel (705) 429-3844
mayor@wasagabeach.com

OFFICE OF THE MAYOR

January 20, 2026

Honourable Mark Carney
80 Wellington St
Ottawa, ON, K1A 0A2

BY EMAIL ONLY

Dear Honourable Mark Carney,

RE: Letter of Support from the Town of Wasaga Beach – City of Brantford Correspondence Re: Support for Reform to Sentencing, Parole, and Public Access to the Ontario Sex Offender Registry

Please be advised that the Council of the Town of Wasaga Beach, during their January 15, 2026, Council meeting, and at the request of the City of Brantford, passed the following resolution regarding Support for Reform to Sentencing, Parole, and Public Access to the Ontario Sex Offender Registry.

Whereas recent violent crimes have highlighted gaps in Canada's sentencing, parole, and offender-management systems for violent sexual offenders; and

Whereas the City of Brantford and several Niagara municipalities have called for reforms to strengthen sentencing, parole, accountability measures, and requested amendments to Christopher's Law (Sexual Offender Registry), 2000 to allow public access to the Ontario Sex Offender Registry;

Now therefore be it resolved that the Council of the Town of Wasaga Beach supports the calls for reform to sentencing and parole provisions for violent sexual offenders and supports amendments to Christopher's Law to permit public access to the Ontario Sex Offender Registry, subject to appropriate privacy and public safety safeguards; and

Be it further resolved that a copy of this resolution be forwarded to the Prime Minister of Canada, the Premier of Ontario, relevant federal and provincial ministers, local Members of Parliament and Provincial Parliament, AMO, and FCM.

Your favorable consideration of this matter is appreciated.

Should you have any questions, please contact me at mayor@wasagabeach.com or (705) 429-3844 ext. 2225.

Sincerely,

A handwritten signature in black ink, appearing to read "B. Smith".

Brian Smith
Mayor, Town of Wasaga Beach



TOWN OF WASAGA BEACH

30 Lewis Street, Wasaga Beach
Ontario, Canada L9Z 1A1
Tel (705) 429-3844
mayor@wasagabeach.com

OFFICE OF THE MAYOR

/mps

cc: The Honourable Sean Fraser, Minister of Justice and Attorney General of Canada; -
Sean.Fraser@parl.gc.ca

The Honourable Gary Anandasangaree, Minister of Safety Gary.Anand@parl.gc.ca

The Honourable Doug Ford, Premier of Ontario; - premier@ontario.ca

The Honourable Doug Downey, Attorney General of Ontario; - Doug.Downey@ontario.ca

The Honourable Michael S. Kerzner, Solicitor General of Ontario michael.kerzner@pc.ola.org

Member of Parliament for Brantford-Brant, Larry Brock; - larry.brock@parl.gc.ca

Member of Provincial Parliament for Brantford-Brant, Will Bouma; - will.bouma@pc.ola.org

The Association of the Municipalities of Ontario (AMO) amo@amo.on.ca

The Federation of Canadian Municipalities (FCM) FCMInfo@fcm.ca

All Ontario Municipalities for their information and support

Solicitor General

Office of the Solicitor General

25 Grosvenor Street, 18th Floor
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Toll Free: 1 866 517-0571
Minister.SOLGEN@ontario.ca

Solliciteur général

Bureau du solliciteur général

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Tél. : 416 326-5000
Sans frais : 1 866 517-0571
Minister.SOLGEN@ontario.ca

**Ministry of
Municipal Affairs
and Housing**

Office of the Minister

777 Bay Street, 17th Floor
Toronto ON M7A 2J3
Tel.: 416 585-7000

**Ministère des
Affaires municipales
et du Logement**

Bureau du ministre

777, rue Bay, 17^e étage
Toronto (Ontario) M7A 2J3
Tél. : 416 585-7000

234-2025-5952

132-2025-4900

By email

January 12, 2026

To Mayors and Chairs of Police Service Boards in Strong Mayor Power Municipalities,

We are writing to provide information on the powers and roles of municipalities, mayors, and police service boards in establishing a police service board budget, particularly in municipalities with Strong Mayor Powers.

In a strong mayor municipality, the Head of Council has the responsibility to prepare and propose the municipal budget on or before February 1 of each year, which would be subject to a council amendment, head of council veto and council override process.

This municipal budget includes estimates of amounts required during the year, including any amounts required for boards, such as the police service boards budget established in accordance with the *Community Safety and Policing Act, 2019* (CSPA). **The Head of Council's strong mayor budget powers do not include the power to limit police service board budget increases or veto estimates submitted by police service boards.**

The CSPA provides the purposes for which the funding is to be provided to a police service board, establishes a process for submitting budget estimates, municipal approval of such a budget, and the mechanisms available to address disagreements.

Under section 50 of the CSPA, a police service board must submit their operating and capital estimates to the municipality, which is then responsible for establishing an overall budget for the police service board. **Although municipalities are not required to adopt the board's estimates as submitted, they cannot approve or reject specific line items within the estimates.** Municipalities are required to provide police service boards with sufficient funding to comply with the CSPA and its regulations, as well as pay the expenses of the board's operation, excluding remuneration for board members.

There are dispute resolution mechanisms established under the CSPA to address situations in which a police service board is not satisfied that the budget is sufficient to permit the board to comply with the legislation and pay for the board's operation.

The CSPA provides two dispute resolution pathways: the board and municipality may jointly apply to the Commission Chair of the Ontario Police Arbitration and Adjudication Commission (OPAAC) to appoint a conciliation officer, or the board may give the municipality written notice referring the matter to arbitration.

In arbitration, a municipality can argue, among other things, that costs could be reduced if the board entered an agreement to receive services from another police service. If the municipality can show that the board could reasonably have obtained policing services under an agreement (under section 14 of the CSPA, with another police service board or the Commissioner of the Ontario Provincial Police) at a lower cost while still meeting applicable standards, the arbitrator cannot deem the budget insufficient to the extent of the amount that could have been saved by entering into the agreement.

For example, if a police service board seeks funding for a \$15 million policing budget, and the municipality can demonstrate that equivalent services meeting all standards could have been provided through a budget at \$13 million, where some services are provided pursuant to an agreement with another police service, in this case, the arbitrator could not find the budget insufficient to the extent of the additional \$2 million.

Following arbitration, the municipality shall amend the board's budget to reflect the arbitrator's decision.

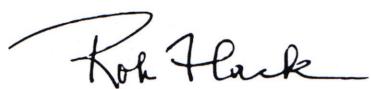
Thank you for your continued leadership and commitment to protecting our communities. Please consider this information as you work toward establishing police service budgets. If you or your administrative staff require additional information, please contact Nicole Rogers, Manager, Community Safety Policy Unit, Ministry of the Solicitor General, at Nicole.Rogers@ontario.ca or Shira Babins, Manager, Financial Analysis and Reporting Unit, Ministry of Municipal Affairs and Housing, at Shira.Babins@ontario.ca.

Your work and dedication are important in advancing shared priorities and strengthening public safety to protect Ontario.

Sincerely,



The Honourable Michael S. Kerzner
Solicitor General



The Honourable Rob Flack
Minister of Municipal Affairs and Housing

c: Chiefs of Police

Clerks and CAOs, Strong Mayor Powered Municipalities



TOWNSHIP OF BRUDENELL, LYNDODCH AND RAGLAN

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

January 7, 2026

The Right Honourable Mark Carney P.C., O.C., M.P.
Office of the Prime Minister of Canada
80 Wellington Street
Ottawa, ON K1A 0A2

The Honourable Doug Ford, Premier of Ontario
Premier's Office
Room 281, Legislative Building, Queen's Park
Toronto, ON M7A 1A1

RE: Removing HST/GST from New Homes to Support Housing Affordability

Dear Mr. Ford,

Please be advised that at the Regular Council Meeting on January 7th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan passed the following resolution, supporting the resolution from the Town of Bradford West Gwillimbury.

Resolution No: 2026-01-07-07
Moved by: Councillor Banks
Seconded by: Councillor Quade

“Be it resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the Town of Bradford West Gwillimbury’s resolution regarding Removing HST/GST from New Homes to Support Housing Affordability as attached.

And further that this resolution be forwarded to the Prime Minister of Canada, Minister of Finance and the Minister of Housing, Infrastructure and Communities; and to the Premier of Ontario, the Ontario Minister of Finance, the Ontario Minister of Municipal Affairs and Housing, our local MP and MPP, the Association of Municipalities of Ontario, and all municipalities in Ontario.”

Carried.

Sincerely,

Tammy Thompson

Tammy Thompson
Deputy Clerk, Township of Brudenell, Lyndoch and Raglan



Town of Bradford West Gwillimbury
100 Dissette St., Unit 7&8
P.O. Box 100, Bradford, Ontario, L3Z 2A7
Telephone: 905-775-5366
Fax: 905-775-0153
www.townofbwg.com

October 27, 2025

VIA EMAIL

Re: Removing HST/GST from New Homes to Support Housing Affordability

At its Regular Meeting of Council held on Tuesday, October 21, 2025, the Town of Bradford West Gwillimbury Council approved the following resolution:

Resolution 2025-343

Moved by: Councillor Scott

Seconded by: Councillor Duhaney

WHEREAS housing affordability is one of the most pressing issues facing Ontario families;

WHEREAS the federal government recently announced GST relief for first-time homebuyers on new homes, and the Province of Ontario removed the provincial share of HST on new purpose-built rental housing; and

WHEREAS the current HST rate on new homes in Ontario is 13%, which adds tens of thousands of dollars to the cost of a typical home, e.g. about \$117,000 on a \$900,000 home in Bradford before any existing rebates;

THEREFORE, BE IT RESOLVED that the Council of the Town of Bradford West Gwillimbury calls on the Government of Canada to remove the GST/HST from all new homes purchased as primary residences, and to work in partnership with the Government of Ontario to ensure full elimination of the provincial portion as well; and

BE IT FURTHER RESOLVED that this resolution be circulated to the Prime Minister of Canada, Minister of Finance and the Minister of Housing, Infrastructure and Communities; and to the Premier of Ontario, the Ontario Minister of Finance, the Ontario Minister of Municipal Affairs and Housing, our local MP and MPP, the Association of Municipalities of Ontario, and to all municipalities in Ontario.

CARRIED

Please find enclosed a letter from Mayor James Leduc and Ward 2 Councillor Jonathan Scott.

Thank you for your consideration of this request.

CC: Hon. Mark Carney, Prime Minister of Canada
Hon. François-Philippe Champagne, Minister of Finance
Hon. Gregor Robertson, Minister of Housing, Infrastructure and Communities
Hon. Doug Ford, Premier of Ontario
Hon. Peter Bethlenfalvy, Minister of Finance, Ontario
Hon. Rob Flack, Minister of Municipal Affairs and Housing, Ontario
Scott Davidson, MP New Tecumseth-Gwillimbury
Hon. Caroline Mulroney, MP York-Simcoe
Federation of Canadian Municipalities (FCM)
Association of Municipalities of Ontario (AMO)
All Municipalities in Ontario

traynolds@townofbrw.ca.com

(905) 775-5366 Ext 1104
Clerk, Town of Bradford West Gwillimbury

Tara Reynolds


Regards,



**TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN**

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

January 7, 2026

The Honourable Doug Ford, Premier of Ontario
Premier's Office
Room 281, Legislative Building, Queen's Park
Toronto, ON M7A 1A1

RE: Solve the Crisis and Winter Homelessness Program Support

Dear Mr. Ford,

Please be advised that at the Regular Council Meeting on January 7th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan passed the following resolution, supporting the resolution from the Town of Ajax.

Resolution No: 2026-01-07-05

Moved by: Councillor Quade

Seconded by: Councillor Banks

"Be It resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the Town of Ajax's resolution regarding Solve the Crisis and Winter Homelessness Program Support as attached.

And further that this resolution be forwarded to the Premier of Ontario, Renfrew Nipissing Pembroke MPP, and all municipalities in Ontario."

Carried.

Sincerely,

Tammy Thompson
Deputy Clerk
Township of Brudenell, Lyndoch and Raglan



TOWN OF AJAX
65 Harwood Avenue South
Ajax ON L1S 3S9
www.ajax.ca

The Honorable Doug Ford
Premier of Ontario
Legislative Building Queen's Park
Toronto ON M7A 1A1
premier@ontario.ca

Sent by E-Mail

November 19, 2025

Re: Solve the Crisis and Winter Homelessness Program Support

The following resolution was passed by Ajax Town Council at its meeting held on November 17, 2025:

Whereas, we are approaching the cold winter months and the number of people experiencing homelessness in Ajax and Durham Region continues to rise drastically, with more than 1,000 people on Durham Region's by-name list as of August, including specifically 200 people in Ajax seeking support to change their housing status¹; and

Whereas, in September 2024, Ajax Council passed a motion to support Ontario Big City Mayors (OBCM) SolvetheCrisis.ca² campaign requesting that the provincial and federal governments take immediate action to solve the homelessness and mental health crisis gripping our communities; and

Whereas, while the provincial government has provided support for new programs such as Homeless and Addiction Recovery Treatment Hubs (HART Hubs), it does not adequately address the growing crisis and the financial and social impact on municipalities and regions; and

Whereas, according to the Association of Municipalities of Ontario, municipalities are providing 51.5% of the total reported homelessness program funding across all three levels of government, making a significant financial impact on municipal budgets³; and

Whereas, OBCM recently passed a motion at their October Meeting re-iterating the need for provincial support in addressing this crisis by allocating more funding to programs that address chronic homelessness; and

Therefore, be it resolved:

1. That Ajax Council reconfirms their support of the Solve the Crisis Campaign and calls on Ajax residents to join us in appealing to the provincial and federal governments for support by visiting SolveTheCrisis.ca; and
2. That Ajax Council asks that the provincial government to take action on the requests of the Solve the Crisis Campaign that have not been fully addressed including:
 - a. Appoint a responsible ministry and Minister with the appropriate funding and powers as a single point of contact to address the full spectrum of housing needs as well as mental health, addictions and wrap around supports.
 - b. This single Minister must strike a task force with sector representatives including municipalities, health care leaders, first responders, community services, the business community, and the tourism industry to develop an Ontario Action Plan.
 - c. Provide municipalities with the tools and resources to transition those in encampments to more appropriate supports, when deemed necessary.
 - d. Commit to funding the services our unhoused population needs, community by community, to fill in gaps in the system.
 - e. Invest in 24/7 community hubs or crisis centres to relieve pressure on emergency departments and first responders; and
3. That Ajax Council asks that the provincial government prepares a 2025/2026 winter homelessness response plan to help municipalities ensure that we can keep our unsheltered residents who are sleeping outdoors with the services they need to keep them safe in colder weather; and
4. That a copy of this resolution be sent to Doug Ford, Premier of Ontario, Rob Czerjanec, MPP for Ajax, local MPPs across the Region of Durham, Durham Regional Council, all Ontario Municipalities, Ontario Big City Mayors (OBCM).

CARRIED

If you require further information please contact me at 365-885-6983 or Thomas.street@ajax.ca

Sincerely,

A handwritten signature in black ink, appearing to read "TS".

Thomas Street
Manager of Legislative Services/Deputy Clerk

Copy: Councillor L. Bower
Councillor R. Tyler Morin
Rob Cerjanec, Ajax MPP
Region of Durham Local MPPs
Durham Regional Council
All Ontario Municipalities
Ontario's Big City Mayors



TOWNSHIP OF BRUDENELL, LYNDOCH AND RAGLAN

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

January 7, 2026

The Honourable Doug Ford, Premier of Ontario
Premier's Office
Room 281, Legislative Building, Queen's Park
Toronto, ON M7A 1A1

RE: Affordable Rental Housing

Dear Mr. Ford,

Please be advised that at the Regular Council Meeting on January 7th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan passed the following resolution, supporting the resolution from the Municipality of Wawa.

Resolution No: 2026-01-07-06

Moved by: Councillor Kauffeldt

Seconded by: Councillor Quade

"Be It resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the Municipality of Wawa's resolution regarding Affordable Rental Housing as attached.

And further that this resolution be forwarded to the Premier of Ontario, Renfrew Nipissing Pembroke MPP and MP, and all municipalities in Ontario."

Carried.

Sincerely,

Tammy Thompson
Deputy Clerk
Township of Brudenell, Lyndoch and Raglan



The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING
RESOLUTION

Tuesday, November 4, 2025

Resolution # RC25177	Meeting Order: 5
Moved by: <i>M. Helfeld</i>	Seconded by: <i>A. Gopato</i>

WHEREAS this council understands that the need for affordable rental housing not only applies to new builds but also to the protection of existing affordable units; and

WHEREAS the removal of rent control in 2018 on any new residential rental unit opened the door to excessive year over year rent increases and the resulting anxiety and mental anguish that come with unpredictable rental costs and loss of housing security; and

WHEREAS the loss of rent control has caused a high number of people across Ontario to be forced out of their homes due to their inability to afford their rent increases; and

WHEREAS without protection from excessive and malicious rent increases, many Wawa renters will also be at risk of being priced out of their own homes; and

WHEREAS unlimited rent increases can be used as a tool by landlords acting in bad faith to remove existing tenants in order to replace them with new tenants at increased rates; and

WHEREAS providing housing stability, maintaining affordable housing stock, and protecting renters from unfair rent increases is of utmost importance to this council.

WHEREAS this council recognizes that landlords are essential to a flourishing and affordable housing system; and

WHEREAS maintaining Northern Ontario as a location that is attractive to landlords is of utmost importance.



The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING
RESOLUTION

NOW THEREFORE BE IT RESOLVED that Council of the Corporation of the Municipality of Wawa request the Province of Ontario provide adequate protection against excessive and malicious rent increases for all rental units occupied for residential purposes while maintaining the ability for landlords to operate a viable and sustainable business, and that the Clerk for the Municipality of Wawa send a letter to Honourable Doug Ford Premier of Ontario, MPP Bill Rosenberg, MP Terry Sheehan, and other municipalities throughout Ontario for their endorsement consideration.

RESOLUTION RESULT	RECORDED VOTE	YES	NO
<input checked="" type="checkbox"/> CARRIED	MAYOR AND COUNCIL		
<input type="checkbox"/> DEFEATED	Mitch Hatfield		
<input type="checkbox"/> TABLED	Cathy Cannon		
<input type="checkbox"/> RECORDED VOTE (SEE RIGHT)	Melanie Pilon		
<input type="checkbox"/> PECUNIARY INTEREST DECLARED	Jim Hoffmann		
<input type="checkbox"/> WITHDRAWN	Joseph Opato		

Disclosure of Pecuniary Interest and the general nature thereof.

Disclosed the pecuniary interest and general name thereof and abstained from the discussion, vote and influence.

Clerk: _____

MAYOR - MELANIE PILON	CLERK - MAURY O'NEILL
<i>M. Pilon</i>	<i>Maury O'Neill</i>

This document is available in alternate formats.



CORPORATION OF THE MUNICIPALITY OF SOUTH HURON

322 Main Street South P.O. Box 759

Exeter Ontario

N0M 1S6

Phone: 519-235-0310 Fax: 519-235-3304

Toll Free: 1-877-204-0747

www.southhuron.ca

November 5, 2025

Via email: doug.fordco@pc.ola.org

Premier's Office
Room 281
Main Legislative Building, Queen's Park
Toronto, ON M7A 1A5

Dear Hon. Doug Ford,

Re: Collaborative Action on Sustainable Waste Management

Please be advised that South Huron Council passed the following resolution at their November 3, 2025, Regular Council Meeting:

445-2025

Moved By: Ted Oke

Seconded by: Aaron Neeb

That South Huron Council support the October 21, 2025 Resolution of Tay Valley Township regarding Collaborative Action on Sustainable Waste Management; and

That the supporting resolution and originating documentation be circulated to Premier Ford, AMO and all Ontario Municipalities.

Result: Carried

Please find attached the originating correspondence for your reference.

Respectfully,

Kendra Webster, Legislative & Licensing Coordinator
Municipality of South Huron
kwebster@southhuron.ca
519-235-0310 x. 232

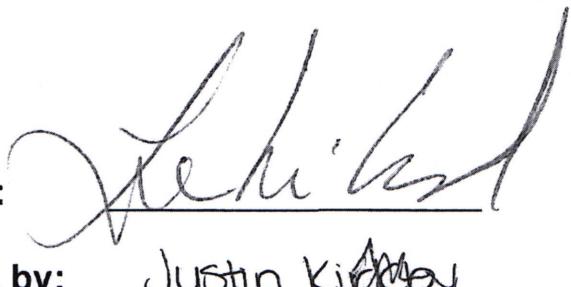
Encl.

cc: AMO, resolutions@amo.on.ca; and all Ontario Municipalities

PREScott
EST 1784
THE FORT TOWN

Regular Council
December 15, 2025
245-2025

Moved by:



Seconded by: Justin Kirby

WHEREAS the Council of the Corporation of the Town of Prescott support the Municipality of Tweed's, the Tay Valley Township's, and the Municipality of South Huron's resolutions regarding waste incineration and a more Robust Recycling Program;

AND WHEREAS it is incumbent upon the members of council, MPPs and MPs to make the decisions that will result in the most positive outcomes for now and future generations;

AND WHEREAS continuing to bury garbage in the ground will result in our future generations having lost potable groundwater as a result of garbage leachate rendering is unsuitable;

AND WHEREAS burying garbage, particularly organic waste in landfills, leads to the production of methane a greenhouse gas, which escapes into the atmosphere and contributes to climate change causing more environmental destruction;

AND WHEREAS we continue to destroy our environmental jeopardizing our future generations;

AND WHEREAS we have worldwide technology that will allow us to use of clean incineration and also produce much needed electric energy;

PREScott
EST 1784
THE FORT TOWN

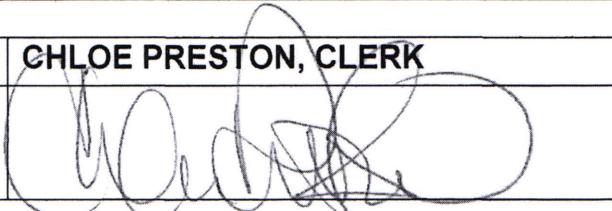
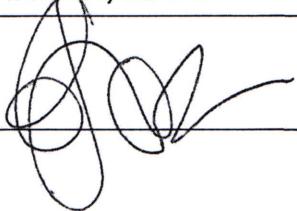
BE IT RESOLVED THAT the Council of the Corporation of the Town of Prescott support the Municipality of Tweed in investigating the possibility of working together with Ontario Municipalities, Provincial and Federal Governments and manufacturing partners to form a working group to ensure that waste disposal issues can be resolved quickly, efficiently and effectively with the use of incineration, more robust recycling programs and sustainable practices, so that future generations will not suffer from our environmental mismanagement;

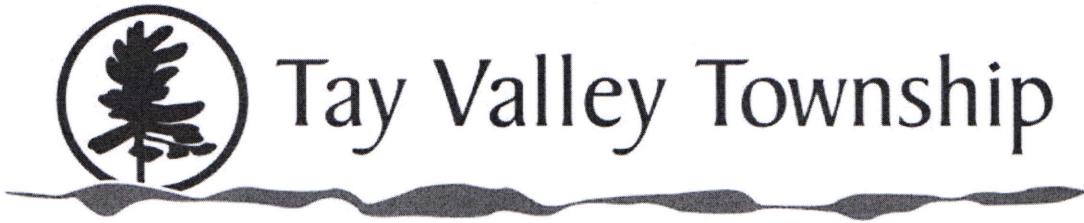
AND THAT this support be sent to Premier Ford, Marit Stiles, Leader of the Official Opposition Party, and all Ontario Municipalities.

REQUESTED BY:			
RECORDED VOTE		YES	NO
Councillor Leanne Burton			
Councillor Mary Campbell			
Councillor Justin Kirkby			
CARRIED:	✗	Councillor Lee McConnell	
TABLED:		Mayor Gauri Shankar	
DEFEATED:		Councillor Ray Young	
RECORDED VOTE:		Councillor Tracey Young	

GAURI SHANKAR, MAYOR

CHLOE PRESTON, CLERK





October 24, 2025

The Honorable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park
Toronto ON M7A 1A1

Sent by Email

Dear: Honorable Doug Ford,

RE: Municipality of Tweed – Collaborative Action on Sustainable Waste Management in Ontario.

The Council of the Corporation of Tay Valley Township at its meeting held on October 21st, 2025 adopted the following resolution:

RESOLUTION #C-2025-10-22

MOVED BY: Fred Dobbie

SECONDED BY: Marilyn Thomas

“WHEREAS, the Council of the Corporation of Tay Valley Township Support the Municipality of Tweed’s resolution regarding waste incineration and a more Robust Recycling Program;

AND WHEREAS, It is incumbent upon the members of council, MPP's and MPs to make the decisions that will result in the most positive outcomes for now and future generations;

AND WHEREAS, with large urban centres now looking in rural areas of our province and entire country for lands to bury their garbage waste;

AND WHEREAS, a large landfill site owned by a large urban centre which receives 50% of their garbage at the present time is expected to be full by 2029 creating more environmental impacts;

AND WHEREAS, continuing to bury garbage in the ground will result in our future generations having lost potable groundwater as a result of garbage leachate rendering it unusable;

AND WHEREAS, burying garbage, particularly organic waste in landfills, leads to the production of methane a greenhouse gas, which escapes into the atmosphere and contributes to climate change causing more environmental destruction;

AND WHEREAS, we continue to destroy our environment jeopardizing our future generations;

AND WHEREAS, we have worldwide technology that will allow us the use of clean incineration and also produce much needed electric energy;

AND WHEREAS, the incineration of household and other municipal waste has a long tradition in Germany, which currently has 156 municipal thermal waste incineration facilities with an aggregate annual capacity of around 25 million tons;

AND WHEREAS, with a strong focus on community involvement, innovative infrastructure, and sustainable practices, Germany has set a high bar for municipal recycling programs that the rest of the world can learn from and emulate;

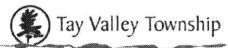
AND WHEREAS, at the present time, Germany recycles 66.1% of its garbage waste at a municipal level. This places the country as the most effective and prominent country when it comes to recycling in the entire world. This highlights the citizen's strength and motivation to deal with environmental issues on a daily basis;

AND WHEREAS, German schools often integrate recycling education into their curriculum. This early exposure to the importance of recycling instills a sense of responsibility in the younger generation, creating a culture of sustainability that transcends generations;

BE IT RESOLVED THAT, the Council of Tay Valley Township support the Municipality of Tweed in investigating the possibility of working together with Ontario Municipalities, Provincial and Federal Governments and manufacturing partners to form a working group to ensure that waste disposal issues can be resolved quickly, efficiently and effectively with the use of incineration, more robust recycling programs and sustainable practices, so that future generations will not suffer from our environmental mismanagement;

AND THAT, this support be sent to Premier Ford, Marit Stiles, Leader of the Official Opposition Party, and all Ontario Municipalities."

ADOPTED



If you require any further information, please do not hesitate to contact the undersigned at (613) 267-5353 ext. 130 or deputyclerk@tayvalleytwp.ca

Sincerely,



Aaron Watt, Deputy Clerk

cc: Marit Stiles, Leader of the Official Opposition Party,
All Municipalities in Ontario



MUNICIPALITY OF
SHUNIAH

COUNCIL RESOLUTION

Resolution No.: 22-26

Date: Jan 13, 2026

Moved By: Ron Giardetti

Seconded By: Don Smith

THAT Council hereby receives and supports the resolution from the United Counties of Leeds and Grenville regarding Bill 9, Municipal Accountability Act, 2025;

AND THAT Council directs the Clerk to forward a copy of this resolution to the Honourable Doug Ford, Premier of Ontario, the Honourable Rob Flack, Minister of Municipal Affairs and Housing, The Honourable Lise Vaugeois, MPP Thunder Bay-Superior North, the Honourable Kevin Holland, MPP Thunder Bay-Atikokan, the Association of Municipalities of Ontario (AMO), and all Ontario Municipalities.

Carried

Defeated

Amended

Deferred

Signature

Municipality of Shuniah, 420 Leslie Avenue, Thunder Bay, Ontario, P7A 1X8

The United Counties of Leeds and Grenville



Resolution No. CC- 179 - 2025

Date: December 18, 2025

Moved by

Tony Deschamps

Seconded by

Nancy Peckford

WHEREAS on May 1, 2025, Bill 9, Municipal Accountability Act, 2025, re-introduced legislation originally proposed under Bill 241; and

WHEREAS Bill 9, if passed, would enable the creation of a new, standardized municipal code of conduct, an integrity commissioner inquiry process that would be consistent throughout the province and mandatory code of conduct training for members of council and certain local boards; and

WHEREAS Bill 9, Municipal Accountability Act, 2025, was ordered for a third reading on October 20, 2025; and

WHEREAS the Council of the Corporation of the United Counties of Leeds and Grenville deems it advisable for Bill 9 to be passed promptly.

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the United Counties of Leeds and Grenville calls for Bill 9 to proceed to its third reading forthwith; and

THAT a copy of this resolution be forwarded to The Honourable Doug Ford, Premier of Ontario, The Honourable Rob Flack, Minister of Municipal Affairs and Housing, The Honourable Steve Clark, MPP, the Association of Municipalities of Ontario (AMO), and all Ontario municipalities.

Carried ✓ Defeated _____ Deferred _____

The signature is handwritten in black ink, appearing to read "Smith-Gatcke".
Corinna Smith-Gatcke, Warden

THE MUNICIPALITY OF NORTH PERTH
COUNCIL MEETING
Regular Council - Updated



Agenda Number: 7.

Resolution Number 03.01.26

Date: January 12, 2026

Moved By Lee Anne Andriessen

Seconded By Sarah Blazek

THAT: The Council of the Municipality of North Perth supports item 7.22 Township of Perry Resolution re: Removal of HST and GST From New Homes; and

THAT: The Council of the Municipality of North Perth's supporting resolution be circulated to the Prime Minister of Canada, Minister of Finance, Minister of Housing, Infrastructure and Communities, the Premier of Ontario, the Ontario Minister of Finance, the Ontario Minister of Municipal Affairs and Housing, Perth-Wellington MP, Perth-Wellington MPP, AMO, and all municipalities in Ontario.

ACTION ON MOTION: *Approved*

[Signature]
MAYOR OR OTHER ELECTED OFFICIAL



***The Corporation of the
Township of Perry***

Box 70 1695 Emsdale Road Emsdale, Ontario P0A 1J0

Date: December 17, 2025

Resolution No.: 2025- 448

Moved By: Joe Lumley **Seconded By:** Paul Sowrey

Be it resolved that the Council of the Township of Perry hereby support the October 21, 2025 resolution of the Town of Bradford West Gwillimbury regarding the removal of the HST/GST from new homes purchased as primary residences to support housing affordability;

And that Council endorse the related November 3, 2025 supporting resolution of the Municipality of South Huron;

And that Council's supporting resolution be circulated to the Town of Bradford West Gwillimbury, Municipality of South Huron, the Prime Minister of Canada, Minister of Finance and the Minister of Housing, Infrastructure and Communities, the Premier of Ontario, the Ontario Minister of Finance, the Ontario Minister of Municipal Affairs and Housing, MP Scott Aitchison and MPP Graydon Smith, AMO, and to all municipalities in Ontario.

Carried: ✓ **Defeated:** _____


Norm Hofstetter, Mayor

RECORDED VOTE

Council	For	Against
Councillors Jim Cushman		
Joe Lumley		
Margaret Ann MacPhail		
Paul Sowrey		
Mayor Norm Hofstetter		



Town of Saugeen Shores
600 Tomlinson Drive, P.O. Box
820
Port Elgin, ON N0H 2C0

January 14, 2026

SENT VIA EMAIL

The Honourable Doug Ford
Premier of Ontario
Legislative Building
Queens Park
Toronto, ON M7A 1A1

Re: Motion Regarding the Saugeen Valley Conservation Authority

At the January 5, 2026, Regular Council meeting for the Town of Saugeen Shores, the following motion was passed:

Resolution 010-2026

Moved by: Councillor D. Myette
Seconded by: Councillor R. Stack

Whereas the Saugeen Valley Conservation Authority "The Authority" was established in 1950, 75 years ago by a group of municipalities, as a response to problems associated with flooding; and

Whereas the Town of Saugeen Shores is the single largest member by apportionment in this collection of 8 member municipalities, comprising of the main channel and mouth of the Saugeen River at Southampton. The Town of Saugeen Shores is the largest contributor of annual levies that cover the operation of the Authority; and

Whereas the member municipalities cover 44% of the operational costs of the SVCA, 7% coming from the Provincial funding and the remaining is generated through internally generated revenue and permitting fees; and

Whereas the fees charged by Conservation Authorities have been frozen for 3 years which has had the effect of shifting the financial burden onto levies and by extension the property tax payers; and

Whereas the Provincial Conservation Authorities Association (Conservation Ontario) has and continues to provide the respective Authorities with guidance, oversight, and consistency of regulation application; and

T 519.832.2008
F 519.832.2140

saugeen shores.ca
@SaugeenShoresON



Town of Saugeen Shores
600 Tomlinson Drive, P.O. Box
820
Port Elgin, ON N0H 2C0

Whereas the development of the "Agency" is proposed to be funded by municipalities and serves only to add another layer of Government bureaucracy, which by definition will serve only to increase financial burden on member Municipalities; and

Whereas one of the stated objectives of the "Agency" is development of a single digital permitting platform. This approach will serve to alienate a significant portion of our residents who do not have access to internet services, due to rural location or due to religious beliefs; and

Whereas the SVCA is located in a primarily rural geographic region, that due to the proposed consolidation of 7 Authorities will be seemingly overshadowed by much larger and more densely populated authorities with much larger urban components; and

Whereas the SVCA has worked hard to achieve a streamlined and efficient operation and service delivery model, due in large part to the direct oversight by a Board comprised of member municipalities appointed elected officials; and

Whereas the proposed consolidated Huron-Superior Authority would be comprised of up to 80 municipalities, 23,000 sq/km and by extension, a Board of Directors that would be so large as to be unmanageable, and would surely result in smaller rural municipalities losing direct control over the operation of the Authority; and

Whereas the inclusion of Lakehead Region CA in North West Ontario, could have detrimental repercussions arising from travel distance and geographic differences alone; and

Whereas the Saugeen Valley Conservation Authority owns and manages thousands of acres of CA land, many of which are income generating, through user fees, land leases, managed forest harvest, and campground fees. The Amalgamation plan does not address how these assets, which by extension belong to member Municipalities, would be equitably divested. Many of these properties were granted to the Authority, specifically detailing the nature and terms of ownership which legally must be maintained going forward; and

Whereas Authorities across the province have liquid assets in the form of trusts, and reserves that belong to member municipalities which run the risk of being swallowed up by large Authorities with larger budgets and resources.

T 519.832.2008
F 519.832.2140

saugeen shores.ca
@SaugeenShoresON



Town of Saugeen Shores
600 Tomlinson Drive, P.O. Box
820
Port Elgin, ON N0H 2C0

Now Therefore, be it Resolved that the Town of Saugeen Shores requests that the Amalgamation into the "Huron Superior Regional Conservation Authority" as outlined in ERO 025-1257 be reconsidered. This in order to maintain the local oversight and protect against as yet unforeseen consequences which will serve to undermine the SVCA's ability to provide regional knowledge-based service delivery and management of properties under our stewardship and ownership; and

Further ensure that should the amalgamations go forward that consideration be given to grouping Rural Authorities with similar watershed characteristics together, while grouping more Urban Authorities together for similar reasons; and

Further ensure that any transitional costs are fully funded by the Province and not borne by member Municipalities, and that Municipalities are provided with clear funding models in 2026 so as to allow for sufficient planning data for the 2027 budgets; and

Further that Saugeen Shores Council urges the Province to engage with affected municipalities and First Nations communities in a meaningful way to collaboratively review the service delivery model and standardize only where necessary paying attention to the different needs of Rural and Urban Authorities. That the Province use this approach rather than develop another level of administration and the associated financial burden that would surely result; and

Finally that this resolution be included in the Municipalities ERO response and be forwarded to the:

- Premier of Ontario;
- Minister of Environment Conservation and Parks;
- Bruce County Council;
- All of Ontario's Municipalities;
- Huron Bruce MPP/ Minister of Rural Affairs;
- The board of Rural Ontario Municipal Association;
- AMO; and,
- Conservation Ontario.



Town of Saugeen Shores
600 Tomlinson Drive, P.O. Box
820
Port Elgin, ON N0H 2C0

Sincerely,

Ashlynn Kennedy
Licensing and Records Clerk

cc: Minister of Environment Conservation and Parks;
Bruce County Council;
All Ontario Municipalities;
Huron Bruce MPP/ Minister of Rural Affairs;
The board of Rural Ontario Municipal Association;
AMO; and,
Conservation Ontario.

T 519.832.2008
F 519.832.2140

saugeenshores.ca
@SaugeenShoresON



City of Stratford, Corporate Services Department

Clerk's Office

City Hall, P. O. Box 818, Stratford, Ontario N5A 6W1

Tel: 519-271-0250, extension 5237

Email: clerks@stratford.ca

Website: www.stratford.ca

January 15, 2026

Sent by email: doug.fordco@pc.ola.org

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park
Toronto ON M7A 1A1

Dear Honourable Doug Ford,

Re: Bill 68, Plan to Protect Ontario Act, and ERO Posting 025-1257

At the January 12, 2026, Regular meeting, Stratford City Council considered resolutions from the Upper Thames River Conservation Authority and the Long Point Region Conservation Authority regarding Bill 68 and ERO Posting 025-1257 relating to the proposed boundaries for the regional consolidation of Ontario's conservation authorities.

At the meeting, Stratford City Council adopted the following resolution:

R2026-21

THAT CA-2026-007, being resolutions regarding Bill 68: Plan to Protect Ontario Act, be endorsed.

A copy of the endorsed resolution has been provided below:

undermining efficiency and responsiveness to local community needs; government risks creating unnecessary cost, red tape, and bureaucracy, thereby imposing a new top-down agency structure without strong local accountability and consistent permit approval processes, shared services, and digital modernization;

AND FURTHER THAT while the City of Stratford supports provincial goals for

delivery, and the protection and management of conservation lands;

representation in decisions related to municipal levies, community-focused service municipally governed, watershed-based conservation authorities to ensure strong local of Stratford calls on the Government of Ontario to maintain local, independent,

NOW THEREFORE BE IT RESOLVED THAT the Council of The Corporation of the City

Ministry of the Environment, Conservation and Parks;

legislation, regulations, and standards through the Conservation Authorities Act and the Conservation Agency, a Crown corporation that would assume governance responsibilities and consolidate Ontario's 36 conservation authorities into seven regional authorities, with municipal cost apportionment yet to be defined;

AND WHEREAS the Province already possesses the authority to establish overarching

and consolidate Ontario's 36 conservation authorities into seven regional authorities, with municipal cost apportionment yet to be defined;

AND WHEREAS Bill 68 (Schedule 3) proposes the creation of the Ontario Provincial Conservation Authority that would assume governance responsibilities for decades, tailor ring programs and services to local watershed needs, maintaining acres of land. Many of these properties were entrusted to the UTRCA for long-term management. The Corporation of the City of Stratford supports the creation of the Ontario Provincial Conservation Authority to ensure strong local accountability and responsive service delivery, and the protection and management of conservation lands;

AND WHEREAS the Province already possesses the creation of the Ontario Provincial Conservation Authority that would assume governance responsibilities for decades, tailor ring programs and services to local watershed needs, maintaining acres of land. Many of these properties were entrusted to the UTRCA for long-term management. The Corporation of the City of Stratford supports the creation of the Ontario Provincial Conservation Authority to ensure strong local accountability and responsive service delivery, and the protection and management of conservation lands;

would be cared for by locally governed conservation authorities;

acountable service standards, and ensuring fair and predictable costs for ratepayers;

for decades, tailoring programs and services to local watershed needs, maintaining acres of land. Many of these properties were entrusted to the UTRCA for long-term management. The Corporation of the City of Stratford supports the creation of the Ontario Provincial Conservation Authority to ensure strong local accountability and responsive service delivery, and the protection and management of conservation lands;

AND WHEREAS municipalities have governed their respective conservation authorities for decades, tailoring programs and services to local watershed needs, maintaining acres of land. Many of these properties were entrusted to the UTRCA for long-term management. The Corporation of the City of Stratford supports the creation of the Ontario Provincial Conservation Authority to ensure strong local accountability and responsive service delivery, and the protection and management of conservation lands;

2026 budget);

conservation authority funding, while the Province of Ontario provides approximately 2% of total

AND WHEREAS local municipalities currently provide approximately 35% of total

Authority (initially formed in 1947);

AND WHEREAS the City of Stratford established the Upper Thames River Conservation

Board of Directors and the provision of an annual levy to cover expenses;

they assume responsibility for governance and funding through the appointment of a local conservation authorities, and when municipalities choose to form such authorities, the Conservation Authorities Act (1946) enables municipalities to establish

AND FURTHER THAT the City of Stratford supports efforts to balance expertise, capacity, and program delivery across the province, and requests that the Province work collaboratively with municipalities and local conservation authorities to determine the most effective level of strategic consolidation to achieve both provincial and local objectives;

AND FURTHER THAT a copy of this resolution be sent to:

- the Ontario Minister of Environment, Conservation, and Parks,
- local MPPs,
- Association of Municipalities of Ontario,
- Rural Ontario Municipal Association,
- area Indigenous communities,
- all municipalities,
- Conservation Authorities, and
- Conservation Ontario.

Sincerely,

T. Dafoe

Tatiana Dafoe, Clerk
tdafoe@stratford.ca
519-271-0250 extension 5329

Cc: The Honourable Todd J. McCarthy, Minister of Environment, Conservation, and Parks,
Matthew Rae, Member of Provincial Parliament for Perth – Wellington,
Association of Municipalities of Ontario,
Rural Ontario Municipal Association (ROMA)
All Ontario municipalities,
The Upper Thames River Conservation Authority,
Long Point Region Conservation Authority, and
Conservation Ontario.

January 15, 2026

The Right Honourable Mark Carney, P.C., M.P. Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON
K1A 0A2
Mark.carney@parl.gc.ca

Dear Prime Minister

Re: Support for the City of Welland's Call to Action for Justice and Protection of Canada's Children

At their Regular Meeting of Council on January 15, 2026, the Council of the Town of Aylmer endorsed the following resolution:

Whereas the Town of Aylmer supports the City of Welland's call to action for justice and protection of Canada's children; and,

Whereas the safety and well-being of children is a fundamental responsibility shared by all levels of government; and,

Whereas recent incidents involving sexual offences against children have deeply affected communities across Ontario and Canada, raising serious concerns about public safety and the adequacy of existing legislative protections; and,

Whereas violent sexual crimes against children represent some of the most serious offences under the Criminal Code of Canada and have lifelong impacts on victims, families, and communities; and,

Whereas municipalities play a critical role in advocating for policies that protect residents and promote safe communities; and,

Whereas there is a growing concern that gaps in bail, sentencing, parole eligibility, and offender monitoring allow high-risk individuals to re-enter communities pre-maturely, placing children at continued risk;

Now therefore be it resolved that the Council of the Town of Aylmer formally urges all levels of government to review and strengthen legislation and policies related to violent and sexual offences against children, including but not limited to:

1. Bail and Sentencing Provisions - ensuring that individuals charged with or convicted of violent sexual offences against children are subject to the strictest possible bail conditions and sentencing outcomes that reflect the severity of these crimes;
2. Parole and Early Release - limiting parole eligibility, statutory release, or other forms of early release for offenders convicted of sexual offences against children who pose ongoing risks to public safety;
3. Sex Offender Monitoring - strengthening the National Sex Offender Registry and related provincial tools to improve accuracy, enforcement, and timely access to information for law enforcement; and
4. Victim and Community Safety - prioritizing the protection of children and community safety within the justice system above administrative or procedural efficiencies;

And be it further resolved that copies of this resolution be forwarded to:

The Premier of Ontario
The Attorney General of Ontario
The Solicitor General of Ontario
The Prime Minister of Canada
The Minister of Justice and Attorney General of Canada
Member of Provincial Parliament, Rob Flack
Member of Parliament, Andrew Lawton
The Federation of Canadian Municipalities (FCM) and;
All 444 Ontario Municipalities

And be it further resolved that Council encourages municipalities to adopt similar resolutions to work collaboratively to present a unified municipal voice advocating for stronger protections for children across Canada.

Yours sincerely,

Owen Jaggard
Director of Legislative Services/Clerk | Town of Aylmer
46 Talbot Street West, Aylmer, ON N5H 1J7
519-773-3164 Ext. 4913 | Fax 519-765-1446
ojaggard@town.aylmer.on.ca | www.aylmer.ca

CC:

Hon. Doug Ford doug.fordco@pc.ola.org
Hon. Doug Downey doug.downey@pc.ola.org
Hon. Michael S. Kerzner michael.kerzner@pc.ola.org
Hon. Sean Fraser sean.fraser@parl.gc.ca

Hon. Rob Flack rob.flack@pc.ola.org

Mr. Andrew Lawton andrew.lawton@parl.gc.ca

Mayor Frank Campion c/o Theresa Ettore Theresa.ettore@welland.ca

Federation of Canadian Municipalities resolutions@fcm.ca

All municipalities

Jena Doonan

To: Jena Doonan
Subject: RE: EOHU Policy Review Support

From: [REDACTED]
Date: January 13, 2026 at 1:51:43 PM EST
To: Jamie MacDonald <jamiemacdonald@northglengarry.ca>
Subject: EOHU Policy Review Support

Dear Mayor MacDonald,

I hope this message finds you well. I am writing to respectfully request your support regarding a formal policy review that will be submitted to the Eastern Ontario Health Unit (EOHU) concerning the use of **shared commercial kitchens by multiple food businesses.**

Across North Glengarry and the surrounding region, there is growing interest from farmers, food producers, and small businesses in developing value-added food products. Shared commercial kitchens—where multiple independent businesses operate within a single inspected facility under defined conditions—have become a widely accepted model across Ontario and are currently supporting local economic development in many municipalities.

At present, the absence of a clear shared-kitchen framework within the EOHU jurisdiction has created a significant barrier for local entrepreneurs. While Ontario Regulation 493/17 regulates food safety standards, it does not prohibit shared kitchen models, and many other public health units have successfully implemented policies that allow these facilities to operate safely and compliantly.

We have formally requested that EOHU review its current interpretation and consider developing written guidance for shared commercial kitchens, informed by best practices from other Ontario regions. In support of this request, we also have a letter from a local community centre outlining the **positive economic and social impacts** that a shared commercial kitchen could bring to our area, including:

- Supporting local farmers and food producers
- Enabling small businesses to operate legally and safely
- Reducing unnecessary capital barriers
- Strengthening rural economic resilience and local food systems

Given the Township of North Glengarry's commitment to economic development, rural innovation, and community sustainability, your support would carry meaningful weight. We respectfully ask whether you would be willing to **provide a letter of municipal support** or otherwise endorse the request for EOHU to review and clarify its policy regarding shared commercial kitchens.

We believe this approach aligns with municipal goals and represents a collaborative opportunity between public health, local government, and community stakeholders—while maintaining food safety as the highest priority.

Thank you very much for your time and consideration. I would be pleased to discuss this further or provide any additional information that may be helpful.

Respectfully,

[REDACTED]

**THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY
BY-LAW 09-2026
FOR THE YEAR 2026**

BEING A BY-LAW TO ADOPT, CONFIRM AND RATIFY MATTERS DEALT WITH BY RESOLUTION.

WHEREAS s. 5(3) of the *Municipal Act, 2001*, provides that the powers of municipal corporation are to be exercised by its Council by by-law; and

WHEREAS it is deemed expedient that the proceedings, decisions and votes of the Council of the Corporation of the Township of North Glengarry at this meeting be confirmed and adopted by by-law;

THEREFORE, the Council of the Corporation of the Township of North Glengarry enacts as follows:

1. **THAT** the action of the Council at its regular meeting of Monday January 26, 2026, in respect to each motion passed and taken by the Council at its meetings, is hereby adopted, ratified and confirmed, as if each resolution or other action was adopted, ratified and confirmed by its separate by-law and;
2. **THAT** the Mayor and the proper officers of the Township of North Glengarry are hereby authorized and directed to do all things necessary to give effect to the said action, or to obtain approvals where required, and except where otherwise provided, The Mayor and the Clerk are hereby directed to execute all documents necessary in that behalf and to affix the corporate seal of the Township to all such documents.
3. **THAT** if due to the inclusion of a particular resolution or resolutions this By-law would be deemed invalid by a court of competent jurisdiction then Section 1 to this By-law shall be deemed to apply to all motions passed except those that would make this By-law invalid.
4. **THAT** where a “Confirming By-law” conflicts with other by-laws the other by-laws shall take precedence. Where a “Confirming By-Law” conflicts with another “Confirming By-law” the most recent by-law shall take precedence.

READ a first, second and third time, passed, signed and sealed in Open Council this 26th day of January 2026.

CAO/Clerk / Deputy Clerk

Mayor / Deputy Mayor

I, hereby certify that the forgoing is a true copy of By-Law No. 09-2026, duly adopted by the Council of the Township of North Glengarry on the 26th day of January 2026

Certified CAO/Clerk / Deputy Clerk

Date